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**UNITED STATES BANKRUPTCY COURT  
DISTRICT OF ARIZONA**

In re:  
DEWEY RANCH HOCKEY, LLC,  
COYOTES HOLDINGS, LLC,  
COYOTES HOCKEY, LLC, and  
ARENA MANAGEMENT GROUP, LLC,  
Debtors.

Chapter 11  
Case No. 2:09-bk-09488-RTBP

**MOTION FOR DETERMINATION  
THAT THE DEBTORS' INTERESTS  
MAY BE TRANSFERRED TO PSE  
NOTWITHSTANDING THE NHL'S  
REFUSAL TO CONSENT**

**Redacted Version for Public Filing**

This Filing Applies to:

- All Debtors  
 Specified Debtors

**Hearing Date: September 2, 2009  
Hearing Time: 9:00 a.m.**

1 **I. Introduction**

2 This motion seeks a ruling on what the Court has characterized as the “ownership”  
3 issue. From day one, the NHL has told the Court that it would reject PSE’s bid because of  
4 Mr. Balsillie’s desire to relocate the team. *See, e.g., PSE Sports and Entertainment LP’s*  
5 *Brief in Support of Relocation* (hereafter “PSE Relo. Br.”) [DE 298] at 25-27 (quoting two  
6 pages of representations from the NHL’s counsel to the Court about how the PSE bid  
7 would never be approved because of the relocation issue). In an effort to avoid the “briar  
8 patch” of relocation, however, the NHL now claims the Board of Governors closed its  
9 eyes to the relocation issue and rejected PSE’s Ownership Transfer Application solely  
10 because James Balsillie allegedly is the first ownership applicant in history to lack the  
11 “good character and integrity” required of all NHL owners. *See Motion of NHL for a*  
12 *Determination that Debtors’ NHL Membership Rights May Not Be Transferred to PSE or*  
13 *an Affiliate Thereof* (hereafter “NHL Denial Mot.”) [DE 584] at 1-6. This claim is  
14 specious, a poor disguise for the NHL’s bad faith application of its rules, and a pretextual  
15 rejection violating fundamental bankruptcy and non-bankruptcy law.

16 The Court has addressed this issue previously. In its June 15 Order, the Court  
17 stated its “firm sense that if the only issue here was PSE purchasing the Phoenix Coyotes  
18 [no relocation term] there would be no objection from the NHL.” June 15, 2009 Minute  
19 Entry/Order (hereafter “June 15 Order”) [DE 341] at 8. Further, the Court stated that “it  
20 appear[ed] to the Court that the NHL can not object or withhold its consent to PSE  
21 becoming the controlling owner of the Phoenix Coyotes.” *Id.* at 9. The Court was correct  
22 in its preliminary conclusion. The NHL, however, continues to contend that PSE’s bid  
23 must be denied simply because the NHL says so.

24 This motion asks the Court to declare that the Debtors’ interests in the Coyotes  
25 may be sold and assigned to PSE notwithstanding the NHL’s refusal to consent. The  
26 motion is based on two independent grounds:

1           1.       The NHL’s consent is unnecessary. Under section 365(f) of the Bankruptcy  
2 Code, the NHL cannot prevent assignment by invoking anti-assignment or consent  
3 provisions in its constitution and by-laws. If the Court deems that section 365(f) applies,  
4 which it clearly does, then whether or not the NHL has acted reasonably and in good faith  
5 is irrelevant. The section 365(c) exception for personal service contracts is inapplicable.

6           2.       The undisputed facts demonstrate that the NHL has, in fact, acted  
7 unreasonably and in bad faith in withholding its consent to the proposed assignment and  
8 may, therefore, be deemed to have consented. This Court has the power to make this  
9 determination pursuant to 11 U.S.C. §§ 363(f), 365(c)(1) and governing law.

10           For either or both of these reasons, the NHL cannot prevent an ownership transfer  
11 from the debtors to PSE. The objective of this bankruptcy proceeding is not to further the  
12 self-interests of the NHL or its desire to keep PSE and Mr. Balsillie out of Hamilton.  
13 PSE’s bid is the best – and likely only – chance that creditors have of receiving a  
14 meaningful recovery in these cases, and the NHL may not destroy that opportunity out of  
15 spite or dislike of Mr. Balsillie any more than they can do so to protect the Maple Leafs’  
16 veto over competitive entry into the Southern Ontario professional hockey market.

17 **II.    The NHL’s Consent to Transfer of Ownership Is Unnecessary Under Section**  
18 **365(f)**

19       **A.    Section 365(f)(1) Invalidates Anti-Assignment Provisions**

20           Section 365(f)(1) authorizes the assignment and assumption of contractual rights  
21 and interests “notwithstanding a provision in an executory contract . . . or in applicable  
22 law, that prohibits, restricts or conditions the assignment of such contract.” 11 U.S.C. §  
23 365(f)(1) (emphasis added); June 15 Order at 8. Provisions that prohibit, restrict or  
24 condition assignment on the consent of the counter-party to the contract are within the  
25 scope of section 365(f)(1). *See, e.g., In re Peaches Records and Tapes, Inc.*, 51 B.R. 583,  
26

1 585, 590 (9<sup>th</sup> Cir. BAP 1985) (provision prohibiting assignment absent consent  
2 unenforceable under section 365(f)).

3 The purpose of section 365 is well-established: “The Code generally favors free  
4 assignability as a means to maximize the value of a debtor’s estate and, to that end, allows  
5 the trustee to assign notwithstanding a provision in [a contract or applicable law]  
6 prohibiting, restricting, or conditioning assignment.” *In re Rickel Home Centers, Inc.*, 209  
7 F.3d 291, 299 (3d Cir. 2000) (discussing § 365(f)(1)). The Ninth Circuit has construed  
8 section 365(f) broadly to encompass even provisions that, while not restricting or  
9 conditioning assignment on their face, nevertheless significantly restrict a debtor or  
10 trustee’s ability to sell or assign contractual rights and thus may be invalidated as *de facto*  
11 anti-assignment provisions. *See* June 15 Order at 8 (discussing *In re Crow Operating*  
12 *Partnership*, 241 F.3d 1121 (9<sup>th</sup> Cir. 2001) and stating that there “are numerous  
13 bankruptcy cases from many jurisdictions in a variety of factual settings that rely on [§  
14 365(f)] to not enforce contract terms effectively barring assignment”). The Court thus  
15 does not necessarily have to delve into the “good faith” of the NHL’s unprecedented  
16 rejection of Mr. Balsillie. It may reject the NHL’s consent requirement as a matter of law  
17 under the Bankruptcy Code.

18 **B. Article 3.5 of the NHL Constitution Should Be Invalidated As An Anti-**  
19 **Assignment Provision**

20 The NHL claims that Article 3.5 of its Constitution and NHL By-Law 35 permit it  
21 to block assignment of the Debtors’ interests to Mr. Balsillie or PSE. (*See* NHL Denial  
22 Mot. at 3). Article 3.5 states: “No membership or ownership interest in a Member Club  
23 may be sold, assigned or otherwise transferred except (a) with the consent of three-fourths  
24 of the League . . . .” *Id.* By-Law 35 sets forth two objective, exclusive, and mandatory  
25 criteria for NHL members to consider when evaluating requests for assignment under  
26 Article 3.5: the potential assignee’s (1) financial wherewithal and (2) character. *Id.*

1           However, as noted above, provisions such as Article 3.5 and By-Law 35 that bar  
2 assignment, whether categorically or whenever consent is denied, constitute anti-  
3 assignment provisions that may be disregarded under section 365(f)(1). Thus, as the Court  
4 noted in its June 15 opinion, the NHL cannot, in light of section 365(f)(1), declare a  
5 default simply based on an assignment of ownership from the debtors to PSE. June 15  
6 Order at 8-9. Absent the applicability of a section 365(c) exception, and wholly separate  
7 from the relocation issue, the Court should rule that the Debtors may assign their franchise  
8 interests to PSE notwithstanding the provisions in the NHL Constitution and By-Laws that  
9 prohibit assignment absent the NHL's consent.

10           **C.     The Debtors' Contractual Rights with the NHL Are Not Akin to A**  
11           **Personal Services or Personal Trust and Confidence Relationship**

12           Section 365(c)(1) creates an exception to section 365(f) in particular contexts where  
13 "applicable law" -- typically state law -- precludes assignment of contractual rights or  
14 delegation of contractual duties. Courts have repeatedly held that the exception created by  
15 section 365(c) is to be construed narrowly. *See, e.g., In re Health Plan of the Redwoods*,  
16 286 B.R. 407, 409 (Bankr. N.D. Cal. 2002) (§ 365(c)(1) "exceptions to assignability are  
17 construed narrowly"); *In re Grove Rich Realty Corp.*, 200 B.R. 502, 506 (Bankr. E.D.N.Y.  
18 1996) ("The Section 365(c)(1) exception to the general rule of the assignability of  
19 contracts was intended by Congress to be applied narrowly").

20           The vast majority of cases applying section 365(c)(1) involve personal services  
21 contracts or contracts in which personal trust and confidence are so important to the  
22 relationship that state law precludes delegation of performance under the contracts. The  
23 NHL cites this line of cases in arguing that section 365(c)(1) precludes the debtors'  
24 attempt to rely on section 365(f).

25           The NHL has set forth two primary arguments under section 365(c)(1) in multiple  
26 briefs. The first argument is that, although the NHL concedes that the contractual rights at

1 issue here are not for “personal services,” this is one of those “relatively rare situations”  
2 where the character and trustworthiness of a potential assignee is so “fundamental” as to  
3 be exempt from assignment under state law pertaining to personal contracts. (NHL Denial  
4 Mot. at 11). The NHL’s second argument is that the NHL’s status as a “voluntary  
5 association,” a “joint venture,” or a “sports league” somehow permits it to withhold  
6 consent notwithstanding section 365(f). This Court has already properly expressed serious  
7 skepticism about both of these arguments.

8 For the following reasons, the exception set forth in section 365(c)(1) is  
9 inapplicable in this case.

10 **1. The Contractual Rights at Issue Are Not “Personal”**

11 The NHL is incorrect in suggesting that “applicable law” supports its argument that  
12 its contractual relationship with its owners is so personal in nature as to be exempt from  
13 assignment under section 365(f). As an initial matter, the NHL cites no statutory law that  
14 prohibits the debtors from assigning or delegating their rights or obligations. *Cf. In re Van*  
15 *Ness Auto Plaza, Inc.*, 125 B.R. 545, 547 (Bankr. N.D. Cal. 1990) (invoking § 365(c)(1) to  
16 give effect to California Vehicle Code statute permitting manufacturer to withhold consent  
17 to car dealer’s assignment of franchise); *In re Adelpia Commc’ns Corp.*, 359 B.R. 65, 73-  
18 74 (Bankr. S.D.N.Y. 2007) (contractual prohibition is insufficient; only a statute or  
19 equivalent law suffices to meet the exemption of section 365(c)(1)).

20 The primary case the NHL has relied upon in making this argument is *In re*  
21 *Magness*, 972 F.2d 689 (6<sup>th</sup> Cir. 1992). In that case, a trustee attempted to sell a debtor’s  
22 membership in the Dayton Country Club. The court held that the contracts at issue were  
23 “not in any way commercial,” were “personal contracts” and that Ohio case law held that  
24 such personal contracts were not assignable. *Id.* at 696. Here, by contrast, the Debtors’  
25 interests in their NHL franchise cannot be fairly described as “personal contracts” or as  
26 “not in any way commercial,” and there is no controlling statutory or case law cited by the

1 NHL that would preclude assignment. The NHL is a group of 30 separately-owned and  
2 often competing businesses participating in a multi-billion dollar sports league, not  
3 individuals who regularly share their dining room and exercise facilities.

4 The NHL also has previously cited *In re Catapult Entertainment*, 165 F.3d 747 (9<sup>th</sup>  
5 Cir. 1999). Although that case involved the non-assignability of patent licenses in light of  
6 longstanding federal law, a passage from the case is relevant. Specifically, the Ninth  
7 Circuit explained that, even if a state law precludes assignment of certain contractual  
8 rights, that law will trump section 365(f) “[o]nly if the law prohibits assignment on the  
9 rationale that the identity of the contracting party is material to the agreement.” *Id.* at 752  
10 (emphasis added). As a threshold matter, and to reiterate, there is no state law that  
11 precludes the proposed assignment to PSE. But even if there were, the NHL’s arguments  
12 as to why the “identity” of the Debtors (or Mr. Moyes) was essential to its agreement with  
13 them have no basis in law or fact.

14 Consistent with the proposition that section 365(c)(1) is to be construed narrowly,  
15 courts, when applying that statute, regularly reject attempts to characterize relationships as  
16 “personal” or dependent on the “identity of the contracting party.” *See, e.g., In re Health*  
17 *Plan of the Redwoods*, 286 B.R. at 409-10 (holding that physician contracts with HMO  
18 were assignable under § 365(f)); *In re Antonelli*, 148 B.R. 443, 449-50 (D. Md. 1992)  
19 (partnership interest in real estate project assignable over objections of other partners); *In*  
20 *re Sunrise Restaurants*, 135 B.R. 149, 153 (Bankr. M.D. Fla. 1991) (restaurant franchise  
21 assignable); *In re Tom Stimus Chrysler-Plymouth, Inc.*, 134 B.R. 676, 679 (Bankr. M.D.  
22 Fla. 1991) (franchise agreement with Chrysler not one based on special trust and  
23 confidence); *see also In re Allentown Ambassadors*, 361 B.R. 422, 456-57 & n.72 (Bankr.  
24 E.D. Pa. 2007) (suggesting that transfer of minor league baseball team would be  
25 permissible). This is not to say that the NHL should not care who its owners are, or what  
26 their financial wherewithal is and what kind of character they may have. Such

1 considerations are relevant in most substantial contractual relationships, yet they are  
2 subordinated under section 365(f). The unavoidable reality for the NHL is that no matter  
3 how hard it tries to cast its relationship with its owners as “personal,” the relationship is  
4 purely business and does not require any specific personal attributes or social connections  
5 for the league to function. *See* Tom Wright Declaration [DE 303] ¶¶ 42-43.

6 When, after substantial briefing, the NHL’s argument that section 365(f) should not  
7 be applied previously came before the Court, the Court rejected it.

8 MR. SALERNO: Your Honor, if I may I’d like to move on to § 365  
9 issues. With respect to executory contracts, the Debtor asserts that it can  
10 assume and assign executory contracts, and the NHL points out five major  
objections. . . .

11 Number 1, that the NHL agreements are like personal service contracts that  
12 you cannot assume and assign without their consent.

13 THE COURT: Well, let me, let me put that one aside pretty quickly. **I**  
14 **don’t buy that argument.**

15 MR. SALERNO: That saves me some time. Thank you. . . .

16 THE COURT: It saves me some time, too.  
17 (6-19-09 Transcript at 47). The Court’s initial reaction to the NHL’s argument was  
18 correct. The line of cases carving out exceptions to section 365(f) for personal service and  
19 personal trust and confidence relationships is inapplicable here.

## 20 **2. The NHL’s Status as a Sports League Is Immaterial**

21 The NHL implores this Court not to exercise any legal judgment about who may  
22 serve as a sports team owner for fear of disrupting the league’s operations. *See, e.g.,* NHL  
23 Denial Mot. at 20-22. These dire warnings are both unfounded (“[the court] struggles with  
24 the assertion that granting the Motion would ‘wreak havoc’ on professional sports” (June  
25 15 Order at 18)), and legally irrelevant.  
26

1 Quite simply, the NHL’s status as a sports league has little to do with whether  
2 section 365(f)(1) applies in this case. As the Court reasoned, “financially challenged  
3 sports team[s] have the same rights and obligations as any business that becomes a debtor  
4 in the bankruptcy court. The rule of law will decide . . . if any league rules are  
5 unenforceable or whether the rights and powers under the Code render some of those  
6 rules unenforceable.” June 15 Order at 18. Section 365 contains no “sports league” or  
7 “voluntary association” exception.

8 Although it has cited several authorities for general propositions such as that  
9 “voluntary associations” generally can decide who to admit as members and that courts  
10 generally do not interfere with the internal workings of sports leagues, the NHL has not  
11 cited any statute or other controlling law that would preclude assignment of NHL  
12 franchise rights even if the NHL’s Constitution and By-Laws were silent on the issue.  
13 Section 365(c)(1) is, therefore, inapplicable. As discussed, the NHL’s relationship with its  
14 members is primarily commercial and not personal or social in nature. As an NHL owner,  
15 PSE would be charged with operating its own team and would have a 1/30<sup>th</sup> vote on  
16 matters put to league members. The League has no requirement for unanimity of  
17 viewpoint of its owners, as illustrated by the pending antitrust action filed by the owner of  
18 the New York Rangers against the NHL. *See pp. 14-17, infra.* Simply put, the NHL does  
19 not have some special sports league immunity from section 365(f)(1).

20 **III. The NHL’s Rejection of PSE’s Ownership Transfer Application was not in**  
21 **Good Faith or in Compliance with the Law.**

22 Even if the Court were to rule that the NHL’s ownership transfer restrictions are not  
23 express or *de facto* anti-assignment provisions, they still may not be lawfully applied to  
24 disqualify Mr. Balsillie and PSE as a bidder for the Coyotes in these proceedings under  
25 sections 365(c)(1) and 363(f)(1),(2) of the Bankruptcy Code.

26 As the Court has already held, “[t]he law implies in every contract a covenant of  
good faith and fair dealing. Even where one party retains, by virtue of the contract, a right

1 of approval or disapproval or a discretionary power over the right of the other, such  
2 powers must be exercised within the parameters of the duty of good faith.” June 15 Order  
3 at 8-9 (citing *Los Angeles Mem’l Coliseum Comm’n v. National Football League*, 791  
4 F.2d 1356, 1361 (9th Cir. 1986) (“*Raiders II*”).<sup>1</sup> Here, the NHL Constitution and by-  
5 Laws – contracts between the Debtors and the NHL – expressly grant the Debtors the right  
6 to transfer ownership upon the vote of the NHL Board, which, in turn, “shall be guided  
7 by” only two specified criteria: financial wherewithal and “good character and integrity.”  
8 Daly Decl. [DE 93], Ex. B, By-Law 35.1.<sup>2</sup> These criteria *must* be – but have not been –  
9 applied in good faith to PSE’s Ownership Transfer Application.

10 Similarly, when consent of a counterparty to an executory contract is required in  
11 order to transfer that contract, “such consent will be and is deemed to have been given”  
12 where consent is unreasonably withheld. *In re McCommas*, 2007 Bankr. LEXIS 4053,  
13 \*31 (Bankr. N.D. Tex. 2007); *see generally* PSE Relo. Br. at 42-46. Here, there is  
14 demonstrably no reasonable basis for the NHL to refuse to consent to PSE’s ownership on  
15 the purported ground that Mr. Balsillie lacks “good character and integrity.”

16 Indeed, this Court has already recognized the “significan[ce]” of “the fact that in  
17 2006 the NHL approved PSE to become a member of the NHL,” and stated its “firm sense  
18 that if the only issue here was PSE purchasing the Phoenix Coyotes [no relocation term]

19  
20 <sup>1</sup> *See also, e.g., City of Portland, Ore. v. Electric Lightwave, Inc.*, 452 F. Supp. 2d 1049, 1066 (D.  
21 Or. 2005) (“a contract term requiring a party’s consent prior to assignment is construed to  
22 included the requirement that consent shall not be unreasonably withheld”); *Fitzgerald v. Cantor*,  
23 1999 WL 182571 (Del. Ch. 1999) (finding partners’ consent unreasonably withheld where partner  
24 breached fiduciary duty by favoring one partner over another and acting out of self-interest); *In re*  
25 *Schick*, 235 B.R. 318, 326-29 (Bankr. S.D.N.Y. 1999) (remanding for evidentiary hearing on issue  
26 of whether consent withheld based on pretextual reason where alleged real reason would have  
been a breach of duty).

<sup>2</sup> *See* Daly Decl. [DE 93] at Ex. A, NHL Constitution ¶ 3.5 (also requiring that the transferee  
agree to be bound by and comply with the NHL Constitution and assume or guarantee certain  
debts of the transferor member on the transfer date). Mr. Balsillie has agreed to be bound by and  
to comply with the NHL Constitution and to assume the requisite debts; the only issue here is the  
NHL Board of Governors’ bad faith rejection of Mr. Balsillie’s Ownership Transfer Application.  
*See* Declaration of James Balsillie (“1<sup>st</sup> Balsillie Decl.”) [DE 299] ¶¶15, 19.

1 there would be no objection from the NHL.” June 15 Order at 8. Accordingly, “[a]bsent  
2 some showing *by the NHL* that there have been material changes in PSE’s circumstances  
3 since 2006, *it appears to the court that the NHL can not object or withhold its consent to*  
4 *PSE becoming the controlling owner of the Phoenix Coyotes.*” *Id.* at 9 (emphases added).  
5 As set forth below, the NHL has not come close to meeting its burden to show that there  
6 have been any such material changes since its 2006 approval of Mr. Balsillie to become an  
7 owner in the NHL.

8 **A. PSE And Mr. Balsillie Readily Satisfy the NHL’s Two Requirements**  
9 **Governing Transfer of Ownership**

10 It is undisputed that Mr. Balsillie meets the first condition of NHL By-Law 35.1 for  
11 an ownership transfer; the NHL admits that “he has sufficient financial means to ensure  
12 the financial stability of the Coyotes.” NHL Executive Committee Memorandum dated  
13 July 27, 2009 (hereafter “Exec. Memo.”) at 8, *found at* Declaration of Jeremy M. Jacobs,  
14 Exh. A [DE 586]. Further, the NHL has made no objection to PSE’s Ownership Transfer  
15 Application on this ground. *See generally* NHL Denial Mot.

16 The NHL rests its *entire* (purported) basis for rejecting Mr. Balsillie as a  
17 prospective owner of the Coyotes on his asserted lack of “good character and integrity.”  
18 *Id.* PSE understands that an assertion by the NHL of a lack “of good character and  
19 integrity” has *never* before been invoked, in the entire history of the NHL, to reject any  
20 applicant. It is objectively unreasonable and in bad faith for the NHL to make history  
21 here. It was not surprising that the NHL Board of Governors found Mr. Balsillie to be “of  
22 good character and integrity” when it approved his proposed ownership of the Pittsburgh  
23 Penguins in 2006. Mr. Balsillie is one of the top CEOs in the world, a self-made  
24 billionaire, an established philanthropist and an extraordinarily enthusiastic hockey fan.  
25 He has been lauded repeatedly and throughout North America as a man of honor, worth  
26 and vision. Nothing has materially changed since 2006 – except for the fact that the NHL

1 now wants to punish Mr. Balsillie for seeking to purchase and relocate the Coyotes out of  
2 bankruptcy.

3 The NHL's Denial Motion is tellingly silent about the information provided in  
4 PSE's Ownership Transfer Application, including Mr. Balsillie's letter to the NHL,  
5 resume, accolades and references. Those documents strongly confirm the depth of Mr.  
6 Balsillie's community concern and involvement, good character and integrity.<sup>3</sup> Mr.  
7 Balsillie's public recognition as an outstanding citizen and recipient of multiple honorary  
8 degrees further evidence his ability to satisfy the good character requirement of the NHL  
9 By-Laws.

10 Since 2006, Mr. Balsillie has continued to be recognized for his philanthropic  
11 contributions, leadership, and good moral character. For example, in conferring an  
12 honorary degree upon Mr. Balsillie in June 2007, Seneca College President Dr. Rick  
13 Miner described Mr. Balsillie as "a role model for our students ... , not only as a  
14 successful entrepreneur, but as one who contributes to the community in which he lives."<sup>4</sup>  
15 Similarly, in 2008, Mr. Balsillie was awarded an honorary Doctor of Laws degree from  
16 Wilfrid Laurier University in recognition of his contributions to the community, which  
17 include a new cancer care center at the Grand River Hospital, and a children's museum in  
18 Waterloo, Ontario.<sup>5</sup> The NHL does not mention any of this good character evidence in its  
19 NHL Denial Motion.

20 The Executive Committee report, and the Jacobs and Daly declarations describing  
21 Mr. Balsillie's interview, repeatedly and expansively make out allegations against Mr.

22  
23 <sup>3</sup> *Notice of Filing NHL Transfer Application Under seal* [DE 228]; *NHL Relocation Application*  
24 *Under seal* [DE 236]; foundation declarations of Wright, Balsillie and McGee (filed with this  
25 brief).

26 <sup>4</sup> *Research In Motion co-CEO Granted Honorary Degree from Seneca*, June 27, 2007,  
<http://www.senecac.on.ca/media/news/2007/2007-06-27.html>.

<sup>5</sup> *Laurier Canadian Excellence, RIM's Jim Balsillie named Laurier's 21<sup>st</sup> Outstanding Business*  
*Leader Public Affairs*, Dec. 22, 2008,  
[http://www.wlu.ca/news\\_detail.php?grp\\_id=0&nws\\_id=4719](http://www.wlu.ca/news_detail.php?grp_id=0&nws_id=4719).

1 Balsillie, but for the most part, do not set forth his responses. Whether deliberately or not,  
2 the NHL Board of Governors and the Court appear to have been presented with only “one  
3 side of the story” in material respects. If necessary, full evidence of all the facts can be  
4 presented. PSE believes, however, that sufficient facts are already available in the record  
5 to support a determination that the NHL wrongfully rejected PSE’s ownership transfer  
6 application as an alternative ground to approving assignment to PSE under a  
7 straightforward application of Bankruptcy Code section 363(f).

8 **B. The NHL’s Rejection of PSE’s Ownership Transfer Application Is in**  
9 **Bad Faith and Unlawful**

10 **1. This Bankruptcy Court is Not an Illicit “Side Door”**

11 The NHL’s principal stated reason for rejecting PSE and Mr. Balsillie as a  
12 prospective NHL owner is that Mr. Balsillie (and Mr. Moyes) purportedly “schemed” to  
13 enable Mr. Balsillie to assume ownership of the Coyotes through a “side door.” *E.g.*, NHL  
14 Denial Mot. at 2. The “side door” of which the NHL complains is nothing more than this  
15 wholly legitimate bankruptcy case. Even the NHL cannot deny the economic reality of the  
16 Debtors’ failing business, which has never operated profitably under multiple owners and  
17 which owes, and continues to amass, enormous debts. *See, e.g.*, TR 8/3/09 4:23-24 [DE  
18 571] (NHL counsel stating, “[t]he one thing that everybody agrees on is that it is  
19 appropriate to sell the team.”). It is simply beyond dispute that the Debtors have lawfully  
20 invoked these bankruptcy proceedings and the auction process to maximize the value of  
21 their assets for the benefit of creditors.

22 This Court has already held that “financially challenged sports teams” such as the  
23 Coyotes “have the same rights and obligations as any business that becomes a debtor in  
24 the bankruptcy court.” June 15 Order at 18. In other words, the Court rejected the  
25 argument that it was improper for the Debtor to file these proceedings and seek to sell the  
26 team in bankruptcy. For the NHL to attack this same conduct – *i.e.*, Debtors’ filing for  
bankruptcy and PSE’s attempt to purchase the Coyotes out of bankruptcy – as illicit and

1 disqualifying because it is an unconventional path instead of the “front door” of a non-  
2 bankruptcy sale – is inconsistent with basic bankruptcy law. Prospective purchasers of  
3 troubled assets frequently condition their acquisitions on a bankruptcy filing and a section  
4 363 “free and clear” sale order or a pre-packaged reorganization plan. That may be a “side  
5 door” to ownership but it is not illegal or improper, even when third parties are adversely  
6 affected, as borne out in the recent Chrysler case.

7 The Coyotes accordingly have the right to use the Bankruptcy Code to maximize  
8 the value of their estate by selling assets and excising anti-assignment and *ipso facto*  
9 contractual provisions. *See, e.g., In re Woskob*, 305 F.3d 177, 184-85 (3d Cir. 2002) (“In  
10 other words, § 365(e)(1) invalidates *ipso facto* provisions, which, in this context, are  
11 provisions of law or contract which specify that ‘a bankruptcy filing *per se* will terminate  
12 or modify’ an executory contract”); *In re Perry*, 25 B.R. 817, 820 (Bankr. D. Md. 1982)  
13 (“To enforce these clauses” even in non-executory contracts “would deprive the debtors of  
14 their opportunity to obtain a fresh start and would result in forfeitures contrary to the spirit  
15 of the Code, a result which courts of equity strain to avoid.”). Fundamental bankruptcy  
16 principles thus prevent precisely what the NHL is seeking to do here: discriminate and  
17 punish parties for exercising their rights under the Bankruptcy Code.

18 **2. Mr. Balsillie’s Alleged Participation in the Canadian Competition**  
19 **Bureau’s Investigation of NHL Relocation Rules is Not a Good**  
20 **Faith Basis for Rejecting PSE’s Ownership Transfer Application**

21 The second purported basis for the NHL’s rejection of Mr. Balsillie’s application is  
22 his claimed involvement with “the Canadian Competition Bureau’s (“CCB”) investigation  
23 of the League in 2006, and again in 2007, regarding its rules and policies relating to  
24 franchise location and relocation.” Exec. Memo. at 8-9, Ex. A; *see also* Declaration of  
25 Craig Leipold (hereafter “Leipold Decl.”) [DE 585], Ex. A at Part III. The NHL’s  
26 purported reliance on this factor confirms its bad faith and discriminatory application of its  
ownership transfer rules in this case. PSE has refused to comment on its communications

1 with the CCB, which publicly attributed the commencement of its investigation to media  
2 reports and which has a statutory policy of secrecy and confidentiality. *See Competition*  
3 *Act*, R.S.C. 1985, c. C-34, § 10(3) (“All inquiries under this section shall be conducted in  
4 private.”). Even if the NHL was correct that Mr. Balsillie was a catalyst for or cooperated  
5 with the CCB’s investigation, however, that would not be a lawful or good faith basis for  
6 rejecting PSE’s Ownership Transfer Application on moral character grounds, and thus  
7 would be irrelevant.

8 The undisputed facts are that sports team owners have often exercised their legal  
9 rights to file antitrust complaints against the rules of their leagues and this has never been  
10 the basis for any league – including the NHL – to reject or expel a member. For example,  
11 the NHL’s preferred bidder for the Coyotes, Mr. Reinsdorf, “filed [an antitrust] lawsuit  
12 against the NBA in 1990 when the league tried to limit the number of Bulls broadcasts  
13 aired over superstation WGN[.] The suit ... cost the league an estimated \$10 million in  
14 legal fees.” E.M. Swift, *Misunderstood?*, Sports Illustrated, June 30 1997, at 78,  
15 <http://sportsillustrated.cnn.com/vault/article/magazine/MAG1010328/index.htm>; *see*  
16 *Chicago Professional Sports, Ltd. v. Nat’l Basketball Ass’n*, 95 F.3d 593 (7th Cir. 1996).  
17 Mr. Reinsdorf’s challenge of NBA rules under the antitrust laws apparently does not  
18 negate his “good character and integrity” to serve as an NHL owner, and the NHL Board  
19 of Governors has conditionally approved his ownership transfer application. This same  
20 standard for ownership approval must be applied even-handedly to Mr. Balsillie.

21 Similarly, the NHL has not removed Jim Dolan, the co-owner of the New York  
22 Rangers, from its ownership ranks for lacking necessary “good character and integrity.”  
23 In 2007, Mr. Dolan sued the NHL on antitrust grounds challenging the legality of its rules  
24 relating to the teams’ websites. *See* Evan Weiner, *Dolans Problems May Affect Prospects*  
25 *of New MSG*, N.Y. Sun, Oct. 11, 2007, [http://www.nysun.com/sports/dolans-problems-](http://www.nysun.com/sports/dolans-problems-may-affect-prospects-of-new-msg/64401/)  
26 [may-affect-prospects-of-new-msg/64401/](http://www.nysun.com/sports/dolans-problems-may-affect-prospects-of-new-msg/64401/); *see also* *Madison Square Garden, L.P. v.*

1 *National Hockey League*, No. 07 CV 8455(LAP), 2008 WL 4547518, at \*11 (S.D.N.Y.  
2 Oct. 10, 2008). Yet, Mr. Dolan remains an NHL owner and his antitrust complaint has not  
3 led to his expulsion or any major disruption within the League.

4 Nor have the multitude of other antitrust complaints filed by sports team owners  
5 against their respective leagues ever resulted in such individuals being found unqualified  
6 to serve as owners. As this Court is well aware, in the 1980s, Al Davis, owner of the  
7 Oakland Raiders, sued the NFL under the Sherman Act with respect to the league's rules  
8 governing franchise relocation. *See Los Angeles Mem'l Coliseum Comm'n v. National*  
9 *Football League*, 726 F.2d 1381, 1385 (9th Cir. 1984). He also sued the league for fraud  
10 and other alleged wrongful acts in more recent times, yet remains an owner to this day.  
11 *See, e.g., Oakland Raiders v. Nat'l Football League*, 131 Cal. App. 4th 621 (6th Dist.  
12 2005). Other teams, such as the Baltimore Colts in the NFL and the San Diego Clippers in  
13 the NBA, have relocated their teams before receiving any league permission. *See* June 15  
14 Order at 18-19. Yet such owners were never deemed morally unfit to remain in their  
15 leagues. In 1995, Jerry Jones, owner of the Dallas Cowboys, sued the NFL for \$750  
16 million, alleging that the league's licensing and marketing arm, NFL Properties, was an  
17 illegal cartel. *See* Timothy W. Smith, *Cowboy Owner Fires Back with Suit Against N.F.L.*,  
18 N.Y. Times, Nov. 7, 1995, [http://www.nytimes.com/1995/11/07/sports/pro-football-](http://www.nytimes.com/1995/11/07/sports/pro-football-cowboy-owner-fires-back-with-suit-against-nfl.html)  
19 [cowboy-owner-fires-back-with-suit-against-nfl.html](http://www.nytimes.com/1995/11/07/sports/pro-football-cowboy-owner-fires-back-with-suit-against-nfl.html); *see Dallas Cowboys Football Club,*  
20 *Ltd. v. National Football League Trust*, No. 95-cv-9426 1996 WL 601705 (S.D.N.Y. Oct.  
21 18, 1996). Similarly, in 1997, George Steinbrenner, owner of the New York Yankees,  
22 filed an antitrust lawsuit alleging that the MLB interfered with the Yankees' agreement  
23 with Adidas. *See* Murray Chass, *Steinbrenner Angers Executive Council*, N.Y. Times,  
24 May 8, 1997, [http://www.nytimes.com/1997/05/08/sports/steinbrenner-angers-executive-](http://www.nytimes.com/1997/05/08/sports/steinbrenner-angers-executive-council.html)  
25 [council.html](http://www.nytimes.com/1997/05/08/sports/steinbrenner-angers-executive-council.html); *see generally see generally New York Yankees P'ship v. Major League*  
26 *Baseball Enters., Inc.*, No. 97-cv-1153 (M.D. Fla. 1997). None of these antitrust lawsuits

1 against professional sports leagues disqualified the team owners who filed them from  
2 serving as owners of their franchises, and none of these lawsuits adversely affected the  
3 stability of their respective sports leagues. The NHL’s attempt to disqualify Mr. Balsillie  
4 for allegedly raising antitrust issues with the CCB – when he has never even filed a lawsuit  
5 against the League – is unreasonable and is blatantly discriminatory, given the NHL’s  
6 simultaneous acceptance of Mr. Reinsdorf as a prospective NHL owner, and the continued  
7 membership of Mr. Dolan in the League.

8 Finally, PSE notes that it would be contrary to public policy, which strongly favors  
9 enforcement of the antitrust laws, to permit the NHL to punish potential owners for  
10 cooperating with lawful antitrust investigations on the ground that such cooperation  
11 amounts to “bad character.” *See, e.g., Mitsubishi Motors Corp. v. Soler Chrysler-*  
12 *Plymouth*, 473 U.S. 614, 654 n.21 (1985) (Stevens, J., dissenting) (“[T]he purposes of the  
13 antitrust laws are best served by insuring that the private action will be an ever-present  
14 threat to deter anyone contemplating business behavior in violation of the antitrust laws.”)  
15 (quotation omitted); *Hammes v. Cooksey*, 33 F.3d 774, 783 (7th Cir. 1994) (“Losses  
16 inflicted by a cartel in retaliation for an attempt by one member to compete with the others  
17 are certainly compensable under the antitrust laws”); *Parnar v. Americana Hotels, Inc.*,  
18 652 P.2d 625, 631 (Haw. 1982) (“a retaliatory discharge in apparent furtherance of  
19 antitrust violations contravenes public policy”); *Murcott v. Best Western Int’l, Inc.*, 9 P.3d  
20 1088 (Ariz. Ct. App. 2000) (affirming finding that an employer improperly fired its  
21 employee for reporting the employer’s potential antitrust violations to state authorities).<sup>6</sup>  
22 There is simply no good faith, reasonable basis for the NHL to find that Mr. Balsillie is of  
23 bad moral character for allegedly exercising legal rights under the antitrust laws.

24  
25 <sup>6</sup> A similar public policy is incorporated into the CCB’s administrative procedures, which deter  
26 retaliation against antitrust whistleblowers by keeping the identity of antitrust informants private  
and confidential. *See* Competition Bureau Canada, *Complaint Process*, Apr. 21, 2009,  
[http://competitionbureau.gc.ca/eic/site/cb-bc.nsf/eng/h\\_00131.html](http://competitionbureau.gc.ca/eic/site/cb-bc.nsf/eng/h_00131.html).

1                   **3. Mr. Balsillie’s Failed Attempt to Acquire the Pittsburgh Penguins**  
2                   **is Not a Good Faith Basis for Rejecting PSE’s Ownership**  
3                   **Transfer Application on “Character” Grounds**

4                   As set forth in the Jacobs Declaration, the NHL has also attempted to justify its  
5                   rejection of Mr. Balsillie as an owner of the Coyotes because of actions taken or allegedly  
6                   taken in connection with his failed effort to acquire the Penguins in 2006. Jacobs Decl.  
7                   [DE 586] ¶ 16. Mr. Balsillie did not, in fact, engage in any conduct during the Penguins  
8                   sale negotiations or NHL approval process that would support a good faith determination  
9                   of character defects and lack of integrity precluding him from being an NHL owner.  
10                  Rather, he made a sensible and justifiable business decision not to go forward with the  
11                  multi-million dollar purchase when faced with a last-minute NHL imposition of new and  
12                  unacceptable demands.

13                  At the time Mr. Balsillie expressed interest in purchasing the Penguins, the team  
14                  used a very old arena under a lease that was to expire only six months after closing. There  
15                  were only two options to replace the arena in Pittsburgh. The first (and preferred but  
16                  unlikely) option was a joint venture between the then-owners of the Penguins and Isle of  
17                  Capri (“IOC”) whereby IOC would contribute several hundred million dollars to build a  
18                  new arena on the condition that it was the winning bidder for a slots license awarded by  
19                  the Pennsylvania Gaming Control Board. Exec. Memo. [DE 586-1 p. 10 of 75] at n.10.  
20                  As a fall-back (“Plan B”), the city of Pittsburgh and state of Pennsylvania would  
21                  contribute funding to a new, largely publicly financed arena. *Id.* Plan B was admittedly  
22                  not as favorable to the team as the IOC proposal, was still negotiable, and PSE was  
23                  contractually precluded from engaging in discussions or meetings to negotiate Plan B  
24                  terms and conditions until after its purchase closed. *Id.*, at p. 64 of 75 n. 3. Mr. Balsillie  
25                  knew that if the IOC option did not materialize and he was obliged to keep the team in  
26                  Pittsburgh, he would have no leverage to negotiate acceptable arena lease terms under Plan  
                    B. The seller of the Penguins had the right to relocate the team and PSE needed the same

1 right to avoid being obliged to accept whatever the local government wanted to charge if  
2 the team was to play at all.

3 Before entering into an asset purchase agreement, Mr. Balsillie and representatives  
4 of the seller talked with Commissioner Bettman about PSE's commitment to keeping the  
5 Penguins in Pittsburgh if acceptable terms for a new arena could be worked out, and the  
6 need to have an option to leave for negotiating leverage. Mr. Balsillie thought they  
7 reached an understanding and that no non-relocation covenant would be required in the  
8 buyer's Consent Agreement, and an email received by his counsel confirmed that. [2<sup>nd</sup>  
9 Balsillie Decl. [DE 538] ¶¶ 12, 13, Ex. 1; 1<sup>st</sup> Balsillie Decl. [DE 299] ¶ 20. The parties'  
10 asset purchase agreement specified the terms of an acceptable Consent Agreement  
11 (without a non-relocation covenant) as a closing condition, and provided that \$1 million of  
12 the \$15 million deposit would be forfeited to protect the seller if Mr. Bettman "changed  
13 his mind" on this critical term. *Id.* at ¶ 14.

14 In accordance with the asset purchase agreement, Mr. Balsillie actively promoted  
15 the IOC proposal, respected the prohibition on developing Plan B (or any other option),  
16 and complied with the League's Rules and By-Laws regarding transfer of ownership. [DE  
17 586-1, pp. 44-48 of 75, 58 of 75].

18 Following a long vetting period and after months of cooperation by Mr. Balsillie  
19 and his counsel in providing information regarding his finances, prospective ownership,  
20 deal structure and intentions with the Club, Mr. Balsillie was interviewed by the NHL  
21 Executive Committee on December 4, 2006 regarding his application. 2d Balsillie Decl.  
22 [DE 538] at ¶¶ 14-17. During this interview, Mr. Balsillie reaffirmed his commitment to  
23 keeping the Penguins in Pittsburgh as long as acceptable replacement arena arrangements  
24 could be made. He acknowledged and agreed "that he would abide and be bound by  
25 League rules, including By-Law 35, in the event a new arena is not constructed on a timely  
26 basis in Pittsburgh and the league and the Club have no choice but to consider alternative

1 locations for the Club and other considerations.” *See Minutes of December 4-5, 2006*  
2 *Meeting of the Board of Governors of the National Hockey League* (hereafter “Meeting  
3 Minutes”) at 2 [DE 586-1 p. 68 of 75]. At the same meeting, outside of Mr. Balsillie’s  
4 presence, Commissioner Bettman reported to the NHL Board of Governors that “the IOC  
5 proposal appeared to be the only proposal which would provide immediate certainty for  
6 the franchise and for the construction on a timely basis of a new arena in Pittsburgh, which  
7 is necessary to ensure the future economic viability and competitive success of the Club in  
8 Pittsburgh.” *Id.*

9 The NHL Executive Committee and Board of Governors overwhelmingly approved  
10 Mr. Balsillie as a prospective NHL owner. Nothing has changed since 2006 to justify an  
11 about-face by the NHL in this determination. To justify rejecting Mr. Balsillie now, Mr.  
12 Jacobs claims to recall:

13 [A]sking Mr. Balsillie ... if he was committed to keeping the  
14 Penguins in Pittsburgh, and he unequivocally answered in the  
15 affirmative. I also recall discussion of a “call” provision that  
16 would have allowed the League to buy back the Penguins at  
17 the price Mr. Balsillie paid for it if the two arena deals under  
18 contemplation failed and he sought to relocate the Club. *Mr. Balsillie’s agreement to such a provision played a major role in the Executive Committee’s decision to recommend Mr. Balsillie for approval in 2006.*

19 Jacobs Decl. [DE 586] ¶ 11 (emphasis added). The Executive Committee Memorandum,  
20 prepared for the recent Board of Governors’ July 29, 2009 meeting in which Mr. Balsillie  
21 was rejected as a potential owner of the Coyotes similarly states, without citing any  
22 support, that Mr. Balsillie agreed during this interview, *as a precondition to the Executive*  
23 *Committee’s approval of his application*, to make several commitments. According to the  
24 Memorandum:

25 if both proposals failed and Mr. Balsillie had to seek to  
26 relocate the franchise outside of Pittsburgh, then he would  
provide the League with written notice of his intent to relocate

1 and give the League the option to buy back the franchise at his  
2 same purchase price.

3 Exec. Memo. [DE 586], at 13. The NHL then takes the position that Mr. Balsillie showed  
4 bad character for refusing to sign a side letter embodying this purported commitment. *Id.*  
5 at 16.

6 Notwithstanding Mr. Jacobs' declaration and the Kroll Report, the  
7 contemporaneous minutes to the Board of Governors' December 4, 2006 meeting tell a  
8 different story. The minutes describe the Executive Committee interview of Mr. Balsillie  
9 and its recommendation to the Board of Governors. It makes *no reference* to any of the  
10 purported "significant," "specific commitments" made by Mr. Balsillie with respect to a  
11 "call option" if relocation was required. Meeting Minutes [DE 586-1, p. 68 of 75]. Mr.  
12 Balsillie recalls being asked one question about whether he would sell the team to the  
13 League if a new arena was not built in Pittsburgh, and replying that he would give the  
14 NHL a "call" option if he received a comparable right to "put" the team to the League in  
15 that event, with nothing more said on the subject during the meeting. 2<sup>nd</sup> Balsillie Decl.  
16 [DE 538] ¶ 17.

17 Just four days before the scheduled closing, PSE finally received a form of Consent  
18 Agreement from the NHL. It included a seven-year non-relocation covenant and was  
19 accompanied by a lengthy Side Letter. *Id.* ¶¶ 20-21, Exs. 8, 9. Among other new and  
20 egregious terms, three were completely unacceptable to PSE. The Side Letter required  
21 PSE to turn negotiations for the new arena over to the NHL if PSE did not have a final  
22 agreement with the city of Pittsburgh within 45 days and PSE would be bound by the  
23 results. The NHL would thus have had the ability to negotiate PSE into losing \$20 million  
24 or \$50 million a year, and PSE could do nothing about it. The Side Letter also provided  
25 that if the team relocated, PSE would be obligated to pay a relocation fee to the NHL and  
26 its other member clubs to be determined in the NHL's sole discretion, a different standard

1 than provided for in NHL By-Law 36.6 which is applicable to every other NHL member.  
2 The Side Letter also included an option for the NHL to buy the team for the original  
3 purchase price (with no corresponding put to the NHL) if plans for a new arena on terms  
4 consistent with a very sketchy Plan B did not materialize and PSE wanted to seek  
5 permission to relocate the team. The buy-back provision allowed the NHL to assign its  
6 right to purchase the team to a third party, who would acquire the right to relocate the team  
7 with no additional compensation to PSE. *See* 2<sup>nd</sup> Balsillie Decl. [DE 538] Ex. 9. PSE's  
8 counsel marked up the Side Letter and attempted to negotiate acceptable changes, but an  
9 acceptable agreement could not be reached. *Id.* ¶¶ 22, 26, Ex. 11. At that point, Mr.  
10 Balsillie terminated his asset purchase agreement in accordance with its terms and  
11 received all of PSE's deposit back except for the "Gary changes his mind" forfeiture to the  
12 seller. *Id.* ¶¶ 26, 27.

13 Mr. Balsillie's decision to stand on the terms of his asset purchase agreement signed  
14 by the sellers and provided with the transfer application to the NHL, and not accede to  
15 last-minute NHL demands that substantially and adversely changed significant deal points  
16 and could have forced him into an economically crippling lease, is not a good faith basis  
17 for the NHL to find poor moral character or lack of integrity. Whether or not Executive  
18 Committee members thought Mr. Balsillie was committed to a call option during his  
19 interview, there certainly was no agreement on the specifics of any deal, and the demand  
20 to sign a multi-point Side Letter containing new demands by the League was more than a  
21 simple call option. League members may be entitled to trust each other, but they are not  
22 obliged to forego their right to make rational business decisions in accordance with  
23 negotiated contractual terms. There is nothing immoral about Mr. Balsillie deciding not to  
24 go forward with the Penguins deal.

1                   **4. Mr. Balsillie’s Failed Attempt to Acquire the Nashville Predators**  
2                   **is Not a Good Faith Basis for Rejecting PSE’s Ownership**  
3                   **Transfer Application on “Character” Grounds**

4                   The Jacobs and Leipold Declarations further recite Mr. Balsillie’s alleged conduct  
5                   in connection with his attempt to purchase the Nashville Predators in 2007 as an additional  
6                   purported basis for rejecting Mr. Balsillie’s ownership application. Jacobs Decl. [DE 586]  
7                   ¶ 15; Leipold Decl. [DE 585] ¶ 3. Mr. Leipold prepared a statement expressing his  
8                   unhappiness with Mr. Balsillie in the Predators negotiations, which he read both to the  
9                   NHL Executive Committee and the NHL Board of Governors in connection with their  
10                  consideration of Mr. Balsillie’s application. Leipold Decl. Exh. A [DE 585] (hereafter  
11                  “Leipold Statement”).

12                  In point of fact, the Leipold Statement is full of demonstrably inaccurate statements.  
13                  Mr. Leipold may have been mistaken, or his statement may have been designed to create a  
14                  pretext for rejecting Mr. Balsillie’s ownership application. In any event, it provides no  
15                  objective, good faith basis for rejecting Mr. Balsillie on “character” grounds. This Court  
16                  need not resolve any genuine disputes of fact to determine the falsity of the Leipold  
17                  Statement. Rather, there are sufficient errors in the Leipold Statement that are proven by  
18                  the undisputed record, including facts gathered by the NHL’s agents themselves (*e.g.*,  
19                  Kroll Associates) as part of their investigation.

20                                   **a. Alleged Breach of a “Binding” Term Sheet by “Failing” to**  
21                                   **Make a “Required” \$10,000,000 payment**

22                  The Leipold Statement says that Mr. Balsillie is untrustworthy because he allegedly  
23                  breached his obligations under a “binding” Term Sheet for the purchase of the Nashville  
24                  Predators. Leipold Statement at ¶ F. Specifically, Mr. Leipold claims that “[o]n May 24  
25                  we exercised the option to make the Term Sheet binding to force Balsillie to put  
26                  \$10,000,000 in escrow.” *Id.* Mr. Leipold asserts that Mr. Balsillie’s refusal to put the \$10  
                                  million into escrow was a breach of the Term Sheet requirement, which makes him

1 untrustworthy. Regrettably, it is Mr. Leipold’s recollection that is untrustworthy on this  
2 point.

3 First, contrary to the claim in the Leipold Statement that the Term Sheet became  
4 binding by the exercise of an option on May 24, 2007, Mr. Leipold’s own lawyer  
5 identified this same document as a “*non-binding* Term Sheet” (emphasis added) and noted  
6 that there was a “lack of a definitive agreement between the Club and Mr. Balsillie ....”  
7 Exec. Memo. [DE 586-2 p. 55 of 75]. The NHL’s own investigators, Kroll, concurred,  
8 noting that by June, “Mr. Balsillie and Mr. Leipold had not agreed to a binding  
9 contract ....” *Id.* at p. 52 of 75. There is no evidence that the Term Sheet ever became  
10 binding or that Messrs. Balsillie and Leopold ever agreed to any binding contract.

11 Second, the terms of the Term Sheet itself contradict Mr. Leipold’s  
12 characterization.

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20 In short, Mr. Leipold had no unilateral option to make the Term Sheet binding; it  
21 was never made binding; and Mr. Balsillie did not breach any obligation to deposit \$10  
22 million as he had no such obligation. It is instructive that Mr. Leipold has never sued Mr.  
23 Balsillie for an alleged breach of contract, no doubt recognizing that any such suit would  
24 be promptly dismissed by any court.

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1 as an NHL owner on character grounds – especially when compared to the far more severe  
2 character issues of various other NHL owners. *See* pp. 28-30, *infra*. While Mr. Leipold  
3 charges that the conditional sale of season ticket deposits destabilized the Predators  
4 franchise, it was Mr. Leipold who gave notice to terminate the Nashville arena lease at the  
5 same time. Further, the contingent sale of ticket deposits had the positive effect of rousing  
6 the Nashville community of fans to the very real possibility that the team might actually  
7 move, and instigated ticket sales in Nashville that had previously been lackluster and  
8 action by Nashville officials to try and keep the team. *See* 1<sup>st</sup> Rodier Decl. [DE 105] ¶¶ 9,  
9 11. None of this establishes a good faith basis for the NHL to conclude that Mr. Balsillie  
10 lacks sufficient good moral character to qualify as an NHL team owner.

11 **c. Alleged Agreement to execute the “NHL’s standard form**  
12 **of Consent with a 7 year non-relocation provision.”**

13 The Leipold Statement also claims (citing the Term Sheet) that Mr. Balsillie was  
14 “required to execute the NHL’s standard form of Consent with a 7 year non-relocation  
15 provision” and then suggests that Balsillie cannot be trusted because he reneged on this  
16 alleged promise. Leipold Statement [DE 585, Exh. A], ¶ I.C.iii. These assertions are  
17 false.

18 Putting aside the fact that Mr. Leipold’s own lawyer conceded that the Term Sheet  
19 was “non-binding” as reflected on the face of that document, the Term Sheet

20 [REDACTED]

21 [REDACTED]

22 [REDACTED]

23 [REDACTED]

24 [REDACTED]

25 [REDACTED]

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[REDACTED]

It thus cannot be disputed, [REDACTED], that:

(i) Contrary to Mr. Leipold’s assertion before the Executive Committee, Mr. Balsillie was not required to execute a Consent Agreement that was not satisfactory to him; rather, he had the discretion to insist on a Consent Agreement reasonably satisfactory to him; and

[REDACTED]

In short, Mr. Leipold’s assertions provide no good faith basis for rejecting Mr. Balsillie as an NHL owner on integrity grounds. If anything, the lack of any discussion of facially obvious mistakes in the Leipold statement in the Executive Committee report provided to the Board of Governors when soliciting their votes demonstrates the NHL’s bad faith against Mr. Balsillie and PSE.

**5. Mr. Balsillie’s *Alleged* Bad Moral Character Cannot be Taken as Anything But Pretext in Comparison to the Undisputed Bad Acts of Other NHL Owners**

All in all, there is no good faith basis for making Mr. Balsillie the first applicant in the history of the NHL to be rejected on “good character and integrity” grounds. Even if the NHL’s claims about Mr. Balsillie’s attempted purchases of the Penguins and Predators were factually accurate, which they are not, reasoned disputes about pertinent business choices under the circumstances in each case cannot discredit his character to the point where he cannot serve as an NHL owner under prevailing NHL standards. Indeed, the

1 NHL's recent history is rife with owners who have engaged in criminal and fraudulent  
2 behavior that is vastly more severe than *any* allegation levied against Mr. Balsillie  
3 (including the references to Mr. Balsillie's recent *civil* settlement with the Ontario  
4 Securities Commission).

5 To begin with, the Court should consider the NHL's recent enthusiastic approval of  
6 Mr. Reinsdorf as the preferred bidder for the Coyotes. Not only did Mr. Reinsdorf, as a  
7 NBA owner, file an antitrust suit against the NBA, but as a MLB owner he was found  
8 guilty by an arbitrator of engaging in anticompetitive collusion with other MLB owners.  
9 "Reinsdorf was cited by arbitrator George Nicolau as being in the middle of baseball's  
10 collusion conspiracy of 1985 and '86[.]" E.M. Swift, *Misunderstood?*, Sports Illustrated,  
11 June 30 1997, at 76-86. The collusion in which Mr. Reinsdorf was implicated resulted in  
12 payment of \$280 million in damages by the MLB. The fact that the NHL would approve  
13 Mr. Reinsdorf as an owner, notwithstanding his undisputed track-record for breaking CBA  
14 rules, by itself establishes the arbitrary and disingenuous nature of the NHL's rejection of  
15 PSE's Ownership Transfer Application.

16 Moreover, the NHL has long tolerated indicted and even convicted criminals  
17 among its own ranks. Most recently, the NHL approved William "Boots" Del Biaggio III  
18 as the owner of the Nashville Predators (after Mr. Balsillie declined to proceed with his  
19 proposed acquisition). Mr. Del Biaggio has since pleaded guilty to fraud "for using forged  
20 financial documents to obtain \$110 million in loans from several banks and two NHL  
21 owners." Paul Elias, *Disgraced Financier Faces Lengthy Prison Sentence*, USA Today,  
22 May 15, 2009, [http://www.usatoday.com/sports/hockey/nhl/2009-05-15-  
23 2263298351\\_x.htm](http://www.usatoday.com/sports/hockey/nhl/2009-05-15-2263298351_x.htm); see also *United States v. William J. "Boots" Del Biaggio, III*, No. CR  
24 08-874 (N.D. Cal. Feb. 2, 2009) (order denying motion to seal plea agreement) He was  
25 approved as an NHL owner despite the fact that two members of the Board of Governors  
26 knew that he did not have sufficient finances to complete the purchase of the team. *Id.* In

1 fact, Craig Leipold, who filed a declaration in support of the NHL’s Denial Motion, and  
2 Phil Anschutz, owner of the Los Angeles Kings, lent Mr. Del Biaggio \$17 million to  
3 complete the purchase of his share of the Predators. *Id.*

4 Bruce McNall, former owner of the Los Angeles Kings, and former Chairman of  
5 the NHL Board of Governors, pleaded guilty to conspiracy and defrauding six banks of  
6 \$236 million, and was sentenced to 70 months in federal prison. *See United States v.*  
7 *Bruce P. McNall*, No. 94-cr-890 (C.D. Cal. Jan. 13, 1997) (judgment and commitment  
8 order); *Integrity? NHL Governors Live in a Glass House*, Hamilton Spectator, Aug. 13,  
9 2009, <http://www.thespec.com/printArticle/617458>; Mike Downey, *For Inmate 04302-*  
10 *112, Team Now Costs 2 Cups of Soup*, L.A. Times, Sept. 16, 1997,  
11 <http://articles.latimes.com/1997/sep/16/news/mn-33009?pg=1>. Mr. McNall served as the  
12 Chairman of the Board of Governors in 1992, just shortly prior to his conviction, and only  
13 gave up his ownership of the Kings after filing for bankruptcy. *See McNall Turns Control*  
14 *of Assets Over to Trustee*, Ottawa Citizen, Sept. 29, 1994.

15 Eugene Melnyk, the owner of the Ottawa Senators, recently reached a settlement  
16 with the Ontario Securities Commission for alleged violations of the Canadian Securities  
17 Act. In the settlement agreement, Mr. Melnyk admitted that he “engaged in conduct that  
18 was contrary to the public interest when he failed to provide complete and accurate  
19 information to Biovail regarding the Trusts’ and the New Trusts’ holdings of Biovail  
20 securities.” *In re Eugene N. Melnyk*, Ontario Securities Commission, May 18, 2007, at 4-  
21 5, available at <http://www.osc.gov.on.ca/Enforcement/Proceedings/RAD>  
22 */rad\_20070606\_melnyk.pdf*. In approving the settlement, the Commission panel noted that  
23 Mr. Melnyk’s actions were “an intentional or reckless attempt by Melnyk to mislead the  
24 [Investment Dealers Association] through his legal counsel’s letter” and that “[i]n the  
25 circumstances he misled the IDA and failed to disclose to the IDA relevant information.”  
26 *Id.* at 9. Among the sanctions ordered by the Commission were a one million dollar

1 (Canadian) fine and “an order that Melnyk cease to be a director of Biovail for a period of  
2 one year.” *Id.* at 10.

3 Furthermore, earlier this year Mr. Melnyk also stipulated to a judgment imposing a  
4 one million dollar civil penalty arising out of charges brought by the United States  
5 Securities and Exchange Commission regarding his violations of stock accumulation  
6 disclosure provisions, and securities fraud charges are still pending. U.S. Securities and  
7 Exchange Commission, *Litigation Release No. 20880*, Feb. 4, 2009, available at  
8 <http://www.sec.gov/litigation/litreleases/2009/lr20880.htm>; see also *SEC v. Biovail Corp.*,  
9 No. 08-cv-2979 (S.D.N.Y. Feb. 2, 2009) (order entering judgment).

10 PSE’s point is not to pass judgment on whether Mr. Reinsdorf, Mr. Del Biaggio,  
11 Mr. McNall, Mr. Melnyk and others should or should not have been deemed of sufficient  
12 “good character and integrity” to have been approved as NHL owners. Rather, these  
13 examples establish that the “standard” that the NHL seeks to apply to Mr. Balsillie is  
14 arbitrary, capricious, and in bad faith. It makes no difference in whether the individuals  
15 are prospective or actual NHL owners – the standard of good character, and its impact on  
16 the image of the league, must be the same. Indeed, the adverse effect to league image  
17 would be even greater when an existing owner engages in an immoral act. Taken at face  
18 value, the NHL’s allegations against Mr. Balsillie simply do not provide a good faith basis  
19 to justify the *unprecedented* result of rejecting PSE’s Ownership Transfer Application on  
20 the ground that Mr. Balsillie lacks the “good character and integrity” required of NHL  
21 owners. This is especially true in the context of these bankruptcy proceedings, where PSE  
22 represents the only credible opportunity for creditors to receive a meaningful recovery in  
23 these cases. The NHL may not “like” Mr. Balsillie, but that is not a basis for rejecting him  
24 as being morally unfit to become an NHL owner. See *Los Angeles Mem’l Coliseum*  
25 *Comm’n v. National Football League*, 726 F.2d 1381, 1388 (9th Cir. 1984) (upholding an  
26 injunction for team relocation over the unanimous rejection of the NFL Board of

1 Governors, and noting that “testimony indicated that some owners, as well as  
2 commissioner, dislike Al Davis and consider him a maverick. Their vote against the  
3 Raiders’ move could have been motivated by animosity rather than business judgment.”)

4 **IV. The Other Requirements of Section 365 Are Met or Will Be Met**

5 PSE is cognizant of the Court’s prior statement that section 365 has requirements  
6 that must be met beyond those set forth in section 365(f)(1) in order for the Debtors to  
7 assume and assign their contractual interests in the NHL Constitution and By-Laws to  
8 PSE. *See* June 15 Order at 8. Section 365 “generally requires three acts to assume an  
9 executory contract: (1) curing of enforceable default(s), (2) compensation for any actual  
10 pecuniary loss resulting from such default(s), and (3) providing adequate assurance of  
11 future performance.” *Id.*; *see also* 11 U.S.C. §§ 365(b)(1), 365(f)(2).

12 With respect to the curing of any enforceable defaults, PSE is not aware that any  
13 such defaults exist, but, if they do, they must principally be addressed by the Debtors. We  
14 note, however, that the Court has previously indicated that “the NHL can not declare a  
15 default solely due to the change in ownership terms of the [PSE] APA.” June 15 Order at  
16 8-9. Further, while the Debtors may have violated commitments in their Consent  
17 Agreement to advise the NHL before negotiating with PSE, *that Consent Agreement is not*  
18 *being assigned*. Each new owner of an interest in a NHL team executes its own new  
19 Consent Agreement, as the Sale Procedures Order provides. [DE 636] ¶ 18. The  
20 requirement of an executed asset purchase agreement before an NHL ownership transfer  
21 application may be considered was cited as a reason for denying PSE’s application for  
22 acquiring the Nashville Predators as premature, and the NHL’s transfer application  
23 procedures require that a copy of the “Purchase and Sale Agreement” be provided to the  
24 NHL with the initial application. Daly Decl. [DE 93] Ex. K ¶ VII.B. This was the reason  
25 that PSE and the Debtors sought to negotiate an APA here without delay.  
26

1 With respect to adequate assurance issues, the Court previously instructed that a  
2 relocation fee must be paid to the NHL to satisfy section 365(f)(2)'s adequate assurance  
3 requirement. June 15 Order at 9. PSE has explained repeatedly that is willing to pay a  
4 reasonable relocation fee consistent with NHL By-Law 36.6, which the NHL has yet to  
5 propose. The NHL has not expressed any concerns about Mr. Balsillie's financial  
6 wherewithal or business acumen, a non-issue here.

7 Moreover, although section 365(f)(2)'s adequate assurance requirement generally  
8 pertains to ensuring that a party has adequate financial means and business competence in  
9 order to perform his obligations under the contract, *see, e.g., Richmond Leasing Co. v.*  
10 *Capital Bank*, 762 F.2d 1303, 1310 (5<sup>th</sup> Cir. 1985), Mr. Balsillie has also testified that PSE  
11 and he will abide by all NHL rules that are not illegal or avoidable in bankruptcy. (*See* DE  
12 299 ¶¶ 12, 19). During his July 29, 2009 Executive Committee interview, Mr. Balsillie  
13 stated that he would be willing to abide by the NHL's rules in Hamilton from which Mr.  
14 Jacobs claims to have inferred that Mr. Balsillie is unwilling to comply with the NHL  
15 Constitution and By-Laws now, but must be trusted to comply in the future. Jacobs Decl.  
16 [DE 586] ¶ 10. Rather, as explained in his declarations in this case, Mr. Balsillie and PSE  
17 have complied fully and completely with the NHL's Constitution and By-Law provisions  
18 for potential owner applicants, which are the only ones applicable to such non-NHL  
19 members. They have complied with NHL application procedures in the past, and have  
20 done so in this case too. *See* [DE 228, 236, 237, 442, 480, 593]. Mr. Balsillie has  
21 expressed his willingness for PSE to be bound by the NHL's current Consent Agreement  
22 which would apply to it as owner of a team relocated to Hamilton. 1<sup>st</sup> Balsillie Decl. [DE  
23 299] ¶ 12.

24 In sum, putting aside any material, unspecified defaults of the Debtors that for some  
25 reason cannot be resolved at the September 10-11 hearing, if (a) the Court applies section  
26 365(f)(1) to void the NHL's anti-assignment provisions, or if it applies section 363(c)

1 deemed consent provisions, and (b) a reasonable relocation fee is determined and accepted  
2 by PSE, then the Debtors' assets may be sold and its contractual rights may be assigned to  
3 PSE notwithstanding the NHL's objections.

4  
5 **CONCLUSION**

6 For all of the foregoing reasons, and for the reasons set forth in the Debtors' briefs  
7 that PSE joins, PSE respectfully requests that this Court order that the Coyotes' assets may  
8 be transferred to PSE, notwithstanding the NHL's rejection of PSE's Ownership Transfer  
9 Application, if PSE is the prevailing bidder in the forthcoming auction. Specifically, the  
10 Court should order either that the NHL's ownership transfer rules constitute unenforceable  
11 express or *de facto* anti-assignment provisions, or that PSE's Ownership Transfer  
12 Application should be deemed consented to under a good faith, non-arbitrary application  
13 of those rules.

14 RESPECTFULLY SUBMITTED this 18<sup>th</sup> day of August, 2009.

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