

UNITED STATES BANKRUPTCY COURT

Northern District of Texas (Dallas Division)

PROOF OF CLAIM

Name of Debtor:

ERICKSON RETIREMENT COMMUNITIES

Case Number:

09-37010

NOTE: This form should not be used to make a claim for an administrative expense arising after the commencement of the case. A request for payment of an administrative expense may be filed pursuant to 11 U.S.C. § 503.

Name of Creditor (the person or other entity to whom the debtor owes money or property):

CHRISTINE O'CONNELL

Name and address where notices should be sent:

CHRISTINE O'CONNELL
9209 RAMBLEBROOK RD
NOTTINGHAM, MD 21236

Telephone number:

410-870-2357

RECEIVED

NOV 23 2009

BMC GROUP

☐ Check this box to indicate that this claim amends a previously filed claim.

Court Claim Number: _____

(If known)

Filed on: _____

Name and address where payment should be sent (if different from above):

SAME

Telephone number:

☐ Check this box if you are aware that anyone else has filed a proof of claim relating to your claim. Attach copy of statement giving particulars.

☐ Check this box if you are the debtor or trustee in this case.

1. Amount of Claim as of Date Case Filed:

\$ 99019.47

If all or part of your claim is secured, complete item 4 below; however, if all of your claim is unsecured, do not complete item 4.

If all or part of your claim is entitled to priority, complete item 5.

☐ Check this box if claim includes interest or other charges in addition to the principal amount of claim. Attach itemized statement of interest or charges.

2. Basis for Claim:

SERVICES PERFORMED AS AN EMPLOYEE

(See instruction #2 on reverse side.)

3. Last four digits of any number by which creditor identifies debtor:

2880

3a. Debtor may have scheduled account as:

ERICKSON RETIREMENT COMMUNITIES, LLC

(See instruction #3a on reverse side.)

4. Secured Claim (See instruction #4 on reverse side.)

N/A

Check the appropriate box if your claim is secured by a lien on property or a right of setoff and provide the requested information.

Nature of property or right of setoff: ☐ Real Estate ☐ Motor Vehicle ☐ Other

Describe:

Value of Property: \$ _____ Annual Interest Rate _____ %

Amount of arrearage and other charges as of time case filed included in secured claim,

if any: \$ _____ Basis for perfection: _____

Amount of Secured Claim: \$ _____ Amount Unsecured: \$ _____

6. Credits: The amount of all payments on this claim has been credited for the purpose of making this proof of claim.

7. Documents: Attach redacted copies of any documents that support the claim, such as promissory notes, purchase orders, invoices, itemized statements of running accounts, contracts, judgments, mortgages, and security agreements. You may also attach a summary. Attach redacted copies of documents providing evidence of perfection of a security interest. You may also attach a summary. (See instruction 7 and definition of "redacted" on reverse side.)

DO NOT SEND ORIGINAL DOCUMENTS. ATTACHED DOCUMENTS MAY BE DESTROYED AFTER SCANNING.

If the documents are not available, please explain:

5. Amount of Claim Entitled to Priority under 11 U.S.C. §507(a). If any portion of your claim falls in one of the following categories, check the box and state the amount.

Specify the priority of the claim.

☐ Domestic support obligations under 11 U.S.C. §507(a)(1)(A) or (a)(1)(B).

☒ Wages, salaries, or commissions (up to \$10,950*) earned within 180 days before filing of the bankruptcy petition or cessation of the debtor's business, whichever is earlier – 11 U.S.C. §507 (a)(4).

☐ Contributions to an employee benefit plan – 11 U.S.C. §507 (a)(5).

☐ Up to \$2,425* of deposits toward purchase, lease, or rental of property or services for personal, family, or household use – 11 U.S.C. §507 (a)(7).

☐ Taxes or penalties owed to governmental units – 11 U.S.C. §507 (a)(8).

☐ Other – Specify applicable paragraph of 11 U.S.C. §507 (a)(____).

Amount entitled to priority:

\$ _____

*Amounts are subject to adjustment on 4/1/10 and every 3 years thereafter with respect to cases commenced on or after the date of adjustment.

Date:

11/20/09

Signature: The person filing this claim must sign it. Sign and print name and title, if any, of the creditor or other person authorized to file this claim and state address and telephone number if different from the notice address above. Attach copy of power of attorney, if any.

Christine O'Connell

CHRISTINE O'CONNELL FORMER EMPLOYEE

FOR COURT USE ONLY

Erickson Ret. Comm. LLC



00072

INSTRUCTIONS FOR PROOF OF CLAIM FORM

The instructions and definitions below are general explanations of the law. In certain circumstances, such as bankruptcy cases not filed voluntarily by the debtor, there may be exceptions to these general rules.

Items to be completed in Proof of Claim form

Court, Name of Debtor, and Case Number:

Fill in the federal judicial district where the bankruptcy case was filed (for example, Central District of California), the bankruptcy debtor's name, and the bankruptcy case number. If the creditor received a notice of the case from the bankruptcy court, all of this information is located at the top of the notice.

Creditor's Name and Address:

Fill in the name of the person or entity asserting a claim and the name and address of the person who should receive notices issued during the bankruptcy case. A separate space is provided for the payment address if it differs from the notice address. The creditor has a continuing obligation to keep the court informed of its current address. See Federal Rule of Bankruptcy Procedure (FRBP) 2002(g).

1. Amount of Claim as of Date Case Filed:

State the total amount owed to the creditor on the date of the Bankruptcy filing. Follow the instructions concerning whether to complete items 4 and 5. Check the box if interest or other charges are included in the claim.

2. Basis for Claim:

State the type of debt or how it was incurred. Examples include:

goods sold, money loaned, services performed, personal injury/wrongful death, car loan, mortgage note, and credit card. If the claim is based on the delivery of health care goods or services, limit the disclosure of the goods or services so as to avoid embarrassment or the disclosure of confidential health care information. You may be required to provide additional disclosure if the trustee or another party in interest files an objection to your claim.

3. Last Four Digits of Any Number by Which Creditor Identifies Debtor:

State only the last four digits of the debtor's account or other number used by the creditor to identify the debtor.

3a. Debtor May Have Scheduled Account As:

Use this space to report a change in the creditor's name, a transferred claim, or any other information that clarifies a difference between this proof of claim and the claim as scheduled by the debtor.

4. Secured Claim:

Check the appropriate box and provide the requested information if the claim is fully or partially secured. Skip this section if the claim is entirely unsecured. (See DEFINITIONS, below.) State the type and the value of property that secures the claim, attach copies of lien documentation, and state annual interest rate and the amount past due on the claim as of the date of the bankruptcy filing.

5. Amount of Claim Entitled to Priority Under 11 U.S.C. §507(a).

If any portion of your claim falls in one or more of the listed categories, check the appropriate box(es) and state the amount entitled to priority. (See DEFINITIONS, below.) A claim may be partly priority and partly non-priority. For example, in some of the categories, the law limits the amount entitled to priority.

6. Credits:

An authorized signature on this proof of claim serves as an acknowledgment that when calculating the amount of the claim, the creditor gave the debtor credit for any payments received toward the debt.

7. Documents:

Attach to this proof of claim form redacted copies documenting the existence of the debt and of any lien securing the debt. You may also attach a summary. You must also attach copies of documents that evidence perfection of any security interest. You may also attach a summary. FRBP 3001(c) and (d). If the claim is based on the delivery of health care goods or services, see instruction 2. Do not send original documents, as attachments may be destroyed after scanning.

Date and Signature:

The person filing this proof of claim must sign and date it. FRBP 9011. If the claim is filed electronically, FRBP 5005(a)(2), authorizes courts to establish local rules specifying what constitutes a signature. Print the name and title, if any, of the creditor or other person authorized to file this claim. State the filer's address and telephone number if it differs from the address given on the top of the form for purposes of receiving notices. Attach a complete copy of any power of attorney. Criminal penalties apply for making a false statement on a proof of claim.

DEFINITIONS

Debtor

A debtor is the person, corporation, or other entity that has filed a bankruptcy case.

Creditor

A creditor is a person, corporation, or other entity owed a debt by the debtor that arose on or before the date of the bankruptcy filing. See 11 U.S.C. §101 (10)

Claim

A claim is the creditor's right to receive payment on a debt owed by the debtor that arose on the date of the bankruptcy filing. See 11 U.S.C. §101 (5). A claim may be secured or unsecured.

Proof of Claim

A proof of claim is a form used by the creditor to indicate the amount of the debt owed by the debtor on the date of the bankruptcy filing. The creditor must file the form with the clerk of the same bankruptcy court in which the bankruptcy case was filed.

Secured Claim Under 11 U.S.C. §506(a)

A secured claim is one backed by a lien on property of the debtor. The claim is secured so long as the creditor has the right to be paid from the property prior to other creditors. The amount of the secured claim cannot exceed the value of the property. Any amount owed to the creditor in excess of the value of the property is an unsecured claim. Examples of liens on property include a mortgage on real estate or a security interest in a car.

A lien may be voluntarily granted by a debtor or may be obtained through a court proceeding. In some states, a court judgment is a lien. A claim also may be secured if the creditor owes the debtor money (has a right to setoff).

Unsecured Claim

An unsecured claim is one that does not meet the requirements of a secured claim. A claim may be partly unsecured if the amount of the claim exceeds the value of the property on which the creditor has a lien.

Claim Entitled to Priority Under 11 U.S.C. §507(a)

Priority claims are certain categories of unsecured claims that are paid from the available money or property in a bankruptcy case before other unsecured claims.

Redacted

A document has been redacted when the person filing it has masked, edited out, or otherwise deleted, certain information. A creditor should redact and use only the last four digits of any social-security, individual's tax-identification, or financial-account number, all but the initials of a minor's name and only the year of any person's date of birth.

Evidence of Perfection

Evidence of perfection may include a mortgage, lien, certificate of title, financing statement, or other document showing that the lien has been filed or recorded.

INFORMATION

Acknowledgment of Filing of Claim

To receive acknowledgment of your filing, you may either enclose a stamped self-addressed envelope and a copy of this proof of claim or you may access the court's PACER system (www.pacer.psc.uscourts.gov) for a small fee to view your filed proof of claim.

Offers to Purchase a Claim

Certain entities are in the business of purchasing claims for an amount less than the face value of the claims. One or more of these entities may contact the creditor and offer to purchase the claim. Some of the written communications from these entities may easily be confused with official court documentation or communications from the debtor. These entities do not represent the bankruptcy court or the debtor. The creditor has no obligation to sell its claim. However, if the creditor decides to sell its claim, any transfer of such claim is subject to FRBP 3001(e), any applicable provisions of the Bankruptcy Code (11 U.S.C. § 101 *et seq.*), and any applicable orders of the bankruptcy court.

mail original proof of claim form and copies of supporting documentation to:

If by regular mail:

BMC Group Inc
Attn: Erickson Retirement Communities, LLC
Claims Processing
PO Box 3020
Chanhassen, MN 55317-3020

If by messenger or overnight delivery:

BMC Group Inc
Attn: Erickson Retirement Communities, LLC
Claims Processing
18750 Lake Drive East
Chanhassen, MN 55317

<u>Debtors</u>	<u>Case Number</u>
Erickson Retirement Communities, LLC	09-37010
Ashburn Campus, LLC	09-37018
Columbus Campus, LLC	09-37019
Concord Campus GP, LLC	09-27021
Concord Campus, LP	09-37020
Dallas Campus GP, LLC	09-37013
Dallas Campus, LP	09-37012
Erickson Construction, LLC	09-37016
Erickson Group, LLC	09-37015
Houston Campus, LP	09-37022
Kansas Campus, LLC	09-37024
Littleton Campus, LLC	09-37023
Novi Campus, LLC	09-37025
Senior Campus Services, LLC	09-37017
Warminster Campus GP, LLC	09-37027
Warminster Campus, LP	09-37026

Once filed, a "**Filed**" stamped copy of the proof of claim will be returned to the claimant within three (3) business days of docketing **If** the claimant encloses a stamped, self-addressed envelope with a copy of the proof of claim.

TO: Christine O'Connell
DATE: April 15, 2009
RE: Separation Agreement and Release

Erickson Retirement Communities, LLC ("Company") must regretfully initiate a reduction in force. This agreement (the "Agreement") sets forth the terms and conditions for your separation from employment.

1. You will be separated as of the close of business on Friday, April 17, 2009 (the "Effective Date"). However, you should not report back to the office after you leave today. You will receive a final paycheck for your wages, minus taxes, deductions, and withholdings, through the Effective Date at your current 2009 salary level, on the next regular pay-date. Your current benefits package remains in effect through the end of April 2009 with your standard employee deduction. You will also receive a check for any accrued, unused PTO hours, minus taxes, deductions, and withholdings, you have as of the Effective Date on the next regular payday.

2. If you currently participate in our benefits plan, beginning May 1, 2009, you may elect to continue your current health benefits package under COBRA. If you make this election, you may be eligible for a subsidy of the cost of maintaining your COBRA benefits under a new federal law, the Americans Recovery and Reinvestment Act of 2009 ("ARRA"). Under ARRA, for a limited period, you would be responsible for paying 35% of the ordinary COBRA premium for your benefits. For that same period, Company would be responsible for paying 65% of the ordinary COBRA premium for your benefits. According to current information, this subsidy towards your COBRA premium is for a period of up to 9 months starting with your first month of COBRA eligibility and may be discontinued if you become eligible for other benefits in certain circumstances. Further details on your rights under COBRA are included in the information package with this Agreement. Your eligibility for this subsidy does not depend on signing this Agreement. However, if you do not sign the Agreement, you will need to make your payments directly to our third party COBRA benefits administrator.

3. If you sign this Agreement and do not revoke your signature, we will also provide the benefits listed below. You will not be entitled to any other compensation, payments or benefits; however, this doesn't affect your vested retirement benefits nor any rights you have to continue your health insurance under COBRA.

- 26 weeks of separation pay at your current 2009 salary level, minus taxes, deductions, and withholdings. The separation pay will be made in bi-weekly payments in accordance with Company's regular pay dates. These payments will start on the first pay period following eight (8) days after your signature of this Agreement. However, if you accept another position with Company, or another company which is managed by Company during the separation pay period, then your separation pay will end as of the start date for your new position.
- You will be eligible to participate in any group outplacement services offered by Company through its contractor(s) as part of the April 2009 reduction-in-force program.
- If you elect to continue your current health benefits package under COBRA, your eligibility for a potential subsidy of the cost under ARRA is discussed in Section 2 of this Agreement. In many cases, a 35% cost contribution would be higher than your normal monthly employee contribution to your benefits. If you sign this Agreement and do not revoke it, then during the separation pay period, we agree that you will only be responsible for paying the lesser of: (i) your normal employee contribution towards your benefits, or (ii) 35% of the ordinary COBRA premium for your benefits. Your contribution will be deducted automatically from the separation pay. After separation pay is concluded, then you will be responsible for direct payments of the 35% cost portion if you are eligible for the subsidy or the full COBRA premium if you are not eligible or if your eligibility period has concluded.

- If you participate in Company's 401k plan, you remain vested in the employer's matching contributions towards your plan per the vesting schedule which is included in your separation packet. Per the terms of the plan, you cannot make any further contributions during the separation pay period.
- If you participate and are currently vested in Company's Growth Participation Plan (GPP) Units under the terms of the old 2005 plan and/ or the terms of the 2006 plan, your vesting remains the same as of the Effective Date. All payments of GPP value will be made per the terms of the plans and may be delayed or deferred per the terms of the plans.
- If you have an outstanding employee assistance loan, we will continue to deduct the amounts you agreed upon from your final paycheck and separation paychecks. If there is still an outstanding balance after the final paycheck or separation pay is ended, we will forgive the outstanding balance.
- If you have a current agreement for tuition reimbursement, we will continue the reimbursement per the terms of our tuition reimbursement policy for this current semester only.
- If you are uncertain about your participation or vesting level in the benefits or plans named above, you may contact the HR Representative at the number provided in your separation packet.

~~4. You agree to return promptly all of Company's property including, but not limited to, your ID card, keys,~~
parking pass, laptop, blackberry/ phone, equipment, and any documents or files concerning residents, employees, services, software, and business information for Company, its managed retirement communities, their members, subsidiaries, or affiliates. You agree to be reasonably available for discussions with your Company about transitioning your work. You agree to submit any expenses which you believe are reimbursable business expenses to Company within 30 days from your separation date. Company will only reimburse business expenses that are timely, genuine and reasonable, and supported by documentation as determined by Company. If you wish to keep your company phone, you will be required to transfer the account to your name and will be responsible for all charges after the Effective Date. You agree to refrain from disclosing any of Company's trade secrets, business practices, proprietary information or confidential information which you acquired during the course of your employment with Company. You also agree to keep the terms and the existence of this Agreement confidential and not to disclose this Agreement to any other person or entity, except for your attorney, your tax advisor, or your spouse, as applicable, unless otherwise required by law.

5. You agree not to communicate any derogatory or defamatory information concerning Company, its managed retirement communities, including their directors, officers, and employees to any other person or entity. Company agrees not to condone its managers communicating any derogatory or defamatory information concerning you to any other person or entity. If Company becomes aware of such conduct, Company will make a prompt and good faith effort to stop same. Company also agrees that it will not contest your application for unemployment compensation benefits.

6. In consideration for the benefits listed in Sections 3, 4, and 5 of this Agreement, you hereby release Company, its managed retirement communities, their owners, members, directors, officers, employees, agents, insurers, employee benefit plans and fiduciaries/ administrators of such plans, and all related or affiliated persons or entities (collectively the "Released Parties") of and from any and all known and unknown liability, claims, causes, demands, attorneys fees, damages, and rights, including, but not limited to, any claims which you have or may have arising out of or related to your employment, including the separation of your employment. This waiver and release includes all rights and obligations under any federal, state, or local laws, regulations, ordinances, or common law, including but not limited to all employment discrimination laws such as Title VII of the Civil Rights Act of 1964, as amended, the Maryland Human Rights Act, the Age Discrimination in Employment Act of 1967 ("ADEA"), the Family & Medical Leave Act, the Worker Adjustment and Retraining Notification Act ("WARN"), the Americans with Disabilities Act of 1990, Sections 1981 through 1988 of Title 42 of the United States Code, the Employee Retirement Income Security Act of 1974 ("ERISA"), and all other employment laws, claims for wrongful

discharge, claims of unfair dealing, claims in connection with any employment contract, and claims for personal injury, emotional distress, pain and suffering, compensatory or punitive damages.

7. You agree that you have not filed nor commenced any charges, complaints, claims, civil actions or other proceedings against the Released Parties in any federal, state, local or other agency, court, or tribunal. You agree not to seek or request damages in connection with any other claim, demand or charge against the Released Parties. This Agreement is not intended to interfere with any right you have to file a charge with any federal, state or local governmental agency, except that you agree that by entering into this Agreement, you waive any claim to recovery of any remedy beyond what is provided in this Agreement. You also agree that you have not been denied any leave requested under the Family and Medical Leave Act or any applicable state/ local leave laws. This paragraph does not preclude you from bringing an action to enforce the terms of this Agreement or to challenge the validity of this Agreement.

8. You agree that you had the opportunity to report to Company any violations of the Corporate Compliance Plan during your employment and you further agree that you have no knowledge of any violations of the Plan ~~except as otherwise reported. You agree that your obligations under this Agreement are material obligations on~~ which Company is reasonably relying. If you breach your obligations under this Agreement, Company may immediately suspend or terminate its own obligations under the Agreement, including but not limited to, its obligations to pay any and all compensation or other amounts listed in Section 3 of this Agreement or pursue an action to recover any such compensation paid or enforce performance of this Agreement.

9. This Agreement shall not be in any way construed as an admission by Company, its owners, members, directors, officers, employees, or agents of any liability, wrongdoing, discrimination, fault, or breach.

10. You are advised to consult with an attorney concerning this Agreement. In accordance with current legal requirements under the Older Workers' Benefit Protection Act, this offer will be held open for no more than forty-five (45) days from your separation date, which is listed in Section 1 of this Agreement. If you do not sign and return the Agreement within the 45 day period, the offer will automatically expire. You may use as much of this 45-day period as you wish before signing. In addition, you may revoke this Agreement any time within seven (7) days after you sign the Agreement. To be effective, any revocation must be in writing and must be delivered within seven (7) days after your signature to the following address: Erickson Retirement Communities, 701 Maiden Choice Lane, Baltimore, Maryland 21228, Attn: General Counsel. Required information on this April 2009 Reduction in Force Program is included for your consideration in attached Schedules 1 and 2.

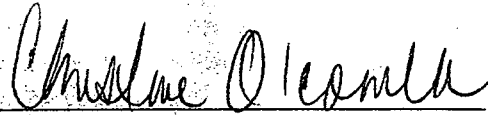
11. Your signature confirms that you are entering into this Agreement voluntarily, you understand all of its terms, and that you are not relying upon any other representations or agreements of Company except for those expressly set forth in this Agreement. Once signed, this Agreement will set forth the entire agreement between Company and you and supersedes any previous agreements or discussions concerning your employment or the termination thereof, except as expressly noted above. No changes in this Agreement will be valid unless in writing and signed by both parties. In the event that any one or more of the provisions of this Agreement other than the general release language in Section 6 shall for any reason be held to be invalid, illegal or unenforceable, the invalidity, illegality, or unenforceability shall not affect any other provision, and the Agreement shall be construed as though it had not contained the invalid, illegal, or unenforceable provision.

12. Any need for interpretation or enforcement of this Agreement will be in accordance with Maryland law, without regard to its conflict of laws provisions. Company and you agree that any action or proceeding relating to the enforcement of this Agreement will only be brought in the courts of Baltimore County, Maryland or in the U.S. District Court for the State of Maryland. Company and you further agree that any such action or proceeding will be

heard without a jury or an advisory jury. You and Company waive your respective rights to bring any such action or proceeding in any other jurisdiction, or to have any such action or proceeding heard before a jury or an advisory jury.

PLEASE READ THIS AGREEMENT CAREFULLY. IT CONTAINS A RELEASE OF ALL KNOWN AND UNKNOWN CLAIMS AS OF THE DATE OF THIS AGREEMENT. BY SIGNING BELOW, YOU ACKNOWLEDGE THAT YOU HAVE READ THIS AGREEMENT, UNDERSTAND IT, AND ARE VOLUNTARILY ENTERING INTO IT.

Witness:



Employee Signature

Christine O'Connell

Date:

April 18, 2009

Witness:

Erickson Retirement Communities, LLC

Signed by: _____

Printed Name: _____

Date: _____

ATTACHED SCHEDULES

Schedule 1: Individuals covered by the Company April 2009 Reduction in Force Program, eligibility factors for the program, and time limits applicable to the reduction program

Schedule 2: (a) List Of Job Titles And Ages Of Individuals Selected For the April 2009 Reduction In Force Program, and (b) List Of Job Titles And Ages Of Individuals Not Selected For The April 2009 Reduction In Force Program Who Are In The Same Decisional Unit As You

Emplid Co Dept 000001-000001
005243 ERC/XOL 10190140

Earnings Statement

Erickson Retirement Communities, LLC
701 Maiden Choice Lane
Baltimore, MD 21228

Page 001 of 001
Period Ending: 10/03/2009
Advice Date: 10/09/2009
Advice Number: 0000484459
Batch Number: 000000000000

Exemptions Addl Amt Addl %
Fed: Married-00 4.00
IL: Not app-00

CHRISTINE T. O'CONNELL
9209 Ramblebrook Road
Baltimore, MD 21236

LAST
PAY IS
ENDING
OCT 15
2009
NEVER
received.
CPD =
11/21/09

*FINAL
GROSS PAY
EARNED*

Earnings	Rate	Hours	This Period	Year-to-Date
Severance Wa	54.3636	0.00	4349.08	5811.96
Holiday	0.0000	0.00	0.00	0.00
Regular Pay	0.0000	0.00	0.00	0.00
PTO	0.0000	0.00	0.00	0.00

Deductions	This Period	Year-to-Date
*401(k)	0.00	2654.16
*Medical	0.00	3578.94
*Dental	0.00	489.51
Optional Life	0.00	77.61
Optional Life Chi	0.00	31.14

Gross Pay	0.00	4349.08	5811.96
Tot PROD	0.00	0.00	0.00
Tot NON PROD	0.00	4349.08	5811.96

Tax Deductions

Fed Withholding	692.71	5811.96
Fed MED/EE	63.06	5811.96
Fed OASDI/EE	269.64	5811.96
MD Withholding	256.33	5811.96

Total	0.00	6831.36
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*Excluded from Federal Taxable Wages

** Imputed Income - Group Term Life

Leave Summary Balance

PTO	0.00
ELB	368.04

Message

Direct Deposit Summary

Trans	Type	Account	Amount
Deposit	Sav	XX4870	3,067.34
Net Check			0.00

Net Pay	3067.34	5811.96
Fed Taxable Wages	4349.08	5811.96

Total	5811.96	5811.96
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Erickson Retirement Communities, LLC
701 Maiden Choice Lane
Baltimore, MD 21228

Advice Number: 0000484459

Advice Date: 10/09/2009

Deposited to the account of	Account Number	Transit ABA	Amount
CHRISTINE T. O'CONNELL	Savings XX4870	255077370	3067.34

THIS IS NOT A CHECK

NON-NEGOTIABLE



Dear Christine T O'Connell:

OW GPP

As you are now aware, big changes are ahead for the Growth Participation Plan (GPP). As we prepare for the new vision of the Plan, we prepare for the payout of the existing unit grant values.

With the establishment of the new unit value of \$1201.74, your total unit grant(s) is now worth \$218282.04. As announced, we will begin to pay out your unit grant in the existing plan over a four year period starting on May 18. The initial installment on your payout is \$54570.51. The remaining unit grant will earn interest at a rate of 9% until the final installment, scheduled to be paid in 2009. !

As a vested employee, the payout will be sent to you as ordinary payroll checks are. One difference is that this will be a live check, even if your regular paycheck is normally deposited directly with your bank.

If you have any questions about your vesting date or the value of your unit grant, please contact your Human Resources department.

All funds paid out of the GPP are paid as ordinary earnings and will be taxed accordingly. We will be providing financial planning resources to help you plan how to invest the proceeds of the GPP. We will forward additional information in the coming weeks. Please remember that you have an hour of time with a financial advisor available through the Employee Help Line. Just call 1-888-300-0431 to arrange an appointment.

If you have any other questions regarding the GPP, please contact your Human Resources Department.

Sincerely,

The Plan Administrators

estimate

$$\begin{array}{r} 218282.04 \\ - 54570.51 \text{ 1st installment} \\ \hline \end{array}$$

$$\begin{array}{r} 163711.53 \\ \times .09 \\ \hline \end{array}$$

$$+ 147341.04$$

$$\begin{array}{r} 178445.5677 \\ \div 3 = 59481.9 \text{ and installment} \\ \hline \end{array}$$

Christine
O'Connell
11/21/09

$$\begin{array}{r} 118963.7 \\ \times .09 \\ \hline \end{array}$$

$$+ 10706.7$$

$$\begin{array}{r} 129670.4459 \\ \div 2 = 64835.22293 \text{ 3rd installment} \\ \hline \end{array}$$

$$\begin{array}{r} 64835.22297 \\ \times .09 \\ \hline 5835.17006 \end{array}$$

skipped to
me!

$$\begin{array}{r} + \\ \hline 100690.39304 / \text{ 4th installment} \end{array}$$



June 15, 2007
Christine T O'Connell
CORP

Dear Christine,

As you are aware, the Growth Participation Plan (GPP) has undergone significant changes over the past year. We have now completed all of the necessary updates to the Plan document and collateral materials, and we are able to provide information on your personal position in the plan.

New Plan Information:

As we announced last year, we have converted the GPP from a long-term deferred compensation plan to a more current annual profit sharing arrangement. To that end, we enclose the amended GPP Plan Document along with an overview of the changes made to the plan and your grant of units. These changes are consistent with the communication received last year.

As an existing participant in the original Plan structure, you are eligible to receive the total New Participation Unit grant associated with your position in the new Plan. The total unit grant is 400 units. This grant will be issued in four installments of 100 units each over a four year period. The installments are similar to "rolling" options, and each will have a four year growth cycle. Any value that has accumulated over the four years for the installment will be paid per the terms of the restated Plan document.

The first installment of your grant of the New Participation Units was issued in 2006 and is deemed to have increased in value \$100 per New Participation Unit. The grant issuance is evidenced by this letter. We will not be issuing separate certificates.

Original Plan Balance:

In addition to new grants under the amended plan, we are in the second year of paying out your balance accrued under the original GPP through December 31, 2005. As was discussed at the annual meeting, we are a growth company and continue to utilize our capital to start new campuses (Tall Grass Creek in Kansas City and Ashby Ponds in Virginia) in addition to supporting existing communities. We are completing the refinancing of our capital in multiple campuses and will be positioned to both fund the second installment by the end of July as well as starting our 20th community, Hickory Chase, in Ohio this fall.

Your balance in the original plan was fixed in 2006, with one quarter paid last year. The remaining balance is earning 9% and the second payment is targeted to be paid by the end of July. Your balance is \$163,711.53 and the targeted 2007 installment, plus interest, is \$54,570.51. If you are not yet vested, the installment will be directed to the account at PenCal. As a reminder, the original Plan vesting remains at 5 years of service.

We will update you on this schedule as we progress through the summer. Thanks for all your support and commitment.

If you have any other questions regarding the GPP, please contact your Human Resources Department.

Sincerely,

The Plan Administrators

**ERICKSON RETIREMENT COMMUNITIES, LLC
AMENDED AND RESTATED GROWTH PARTICIPATION PLAN**

THIS AMENDED AND RESTATED GROWTH PARTICIPATION PLAN (this "Agreement") is hereby entered into by Erickson Group, LLC ("Group"), Erickson Retirement Communities, LLC ("Erickson") and by the Administrators of the Plan effective as of the 1st day of January, 2006.

RECITALS

A. Group (formerly known as Senior Campus Holdings, L.L.C.) entered into the Growth Participation Plan (the "Original Plan") effective as of September 1, 1998.

B. The Original Plan was subsequently amended numerous times (as so amended the "Current Plan").

C. Group and Erickson desire to assign Group's rights and responsibilities under the Current Plan to Erickson.

D. The Administrators, with the consent of Group and Erickson, now desire to amend and restate in its entirety the Current Plan.

NOW, THEREFORE, the Current Plan, including the Original Plan and all amendments thereto, are hereby amended and restated in its entirety as follows:

**ARTICLE I
Assignment**

1.1 **Assignment.** Group hereby assigns to Erickson all of Group's rights, duties, responsibilities and liabilities under the Current Plan, and Erickson hereby accepts such assignment. In consideration of such assignment, Erickson agrees to defend, indemnify and hold Group harmless from and against any and all claims, demands, costs or expenses incurred or expended in connection with any claims by any Participant.

**ARTICLE II
Purpose**

2.1 **Purpose.** Erickson hereby establishes the Erickson Retirement Communities, LLC Growth Participation Plan (the "Plan"). The purpose of the Plan is to promote the long-term growth and profitability of Erickson by offering long-term performance-based incentive compensation to key executives of Erickson and its Affiliates who are largely responsible for the continued financial success of Erickson. Such performance-based incentive compensation shall be based upon the award of participation units ("Participation Units"), the value of which is related to the appreciation in the value of Erickson as determined under the Plan.

2.2 Continuation. The Plan is a continuation, amendment and restatement, of the Erickson Group, L.L.C. Growth Participation Plan, the provisions of which shall continue to control with respect to any awards outstanding thereunder as of January 1, 2006 ("Old Participation Units") except as expressly provided herein. The Plan is intended to comply with Code Section 409A, Internal Revenue Service Notice 2005-1, Internal Revenue Service Notice 2006-79, the proposed regulations issued under Code Section 409A and all other Internal Revenue Service guidance that may be issued thereunder (together referred to herein as "Section 409A"). The Plan shall be interpreted in accordance with Section 409A in any case in which there is any inconsistency between the Plan's terms and Section 409A, or otherwise.

ARTICLE III Definitions

3.1 Definitions. Under this Plan, except where the context otherwise indicates, the following definitions apply:

(a) "*Administrators*" means the employees of Erickson holding the positions of (i) Chief Operating Officer, (ii) President of a division of Erickson and (iii) Chief Financial Officer.

(b) "*Affiliate*" means any entity, whether now or hereafter existing, which controls, is controlled by, or is under common control with, Erickson (including, but not limited to, joint ventures, limited liability companies, and partnerships). For this purpose, "control" shall mean ownership of 50% or more of the total combined voting power or value of all classes of stock or interests of the entity or other common contractual relationship.

(c) "*Board*" means the Board of Directors of Erickson.

(d) "*Cause*" means that any of the following has actually occurred: (i) the Participant engaging in any acts or omissions with respect to Erickson's or an Affiliate's business and affairs involving material dishonesty or acts of omissions with respect to Erickson's or an Affiliate's business and affairs that demonstrate a material lack of integrity; (ii) the conviction of the Participant of a felony; (iii) the Participant engaging in grossly negligent acts or omissions or willful or intentional failure to carry out written instructions of the Board which are within the scope of Participant's duties hereunder and which failure continues for more than ten (10) days after the Board serves Participant written notice of the same.

(e) "*Certificate*" shall mean a written document memorializing the terms and conditions of a grant of Original Participation Units pursuant to the Plan which shall be subject to the terms of the Plan. Except as may otherwise be specifically provided in any original certificates, any inconsistency between the Plan terms and Certificate terms will be controlled by the Plan terms.

(f) "*Change of Control*" means the consummation of:

(i) a merger, consolidation, share exchange, combination, reorganization, sale of equity securities, sale of membership interests or like transaction (but not a testamentary disposition or lifetime gift); or a series of like transactions in any twelve (12) month period, involving Group or Erickson in which the members of Group or Erickson, immediately following to such transaction do not own directly or indirectly at least fifty percent (50%) of the value or voting power of the issued and outstanding member interests of Group or Erickson, as applicable, or its successor;

(ii) the sale or transfer (other than as security for Group's or Erickson's obligations or by way of testamentary disposition or lifetime gift) of more than fifty (50%) of the assets or value or voting power of the issued and outstanding equity securities of Group or Erickson, as applicable, in any transaction, a series of related transactions, or a series of transactions occurring within a one-year period in which Group or Erickson, as applicable, any corporation or entity controlled by or controlling Group or Erickson, as applicable, or the members of Group or Erickson, as applicable, immediately prior to the transaction do not own at least fifty percent (50%) of the value or voting power of the issued and outstanding equity securities of the acquirer immediately after the transaction; or

(iii) any substantial complete liquidation or dissolution of Group or Erickson or distribution of Group's or Erickson's assets.

Provided, however, that a Change in Control shall not occur unless it is a "Change in Control in Section 3.1(f) to comply with Code Section 409A:

(g) "*Code*" means the Internal Revenue Code of 1986 and the regulations issued thereunder, as amended from time to time.

(h) "*Distributions*" means payments made under the Plan equal to up to 10% of the increase in the Pro Rata Value per Original Participation Unit in any given year.

(i) "*New Participation Unit*" means a Participation Unit issued from and after the effective date of this Agreement.

(j) "*Original Participation Unit*" means the Participation Units issued prior to the effective date of this Agreement, and known as "Equity Units" under the Original Plan.

(k) "*Participant*" means an individual who is eligible to participate in the Plan and who has been granted a Participation Unit pursuant to the provisions of the Plan.

(l) "*Participation Unit*" has the meaning given such term in Article II.

(m) "*Payment Date*" means the date on which a portion or all of a Participant's Plan benefits is to be paid or commence to be paid to the Participant in accordance with the Participant's election.

(n) "*Plan*" means the Erickson Retirement Communities, LLC Growth Participation Plan as set forth herein and as amended from time to time.

(o) "*Pro-Rata Value Per Original Participation Unit*" means the value assigned, from time to time, to Original Participation Units, reflecting the increase in value of the Plan since inception, as applicable to any single Original Participation Unit.

The pro-rata value as of the original Valuation Date of each Original Participation Unit granted in 1998 is deemed to be -0- per unit.

(p) "*Separation from Service*" has the meaning given to such term in Section 409A.

(q) "*Value*" of any Participation Unit means an amount determined as of a given Valuation Date equal to:

(1) For an Original Participation Unit, the Pro-Rata Value per Original Participation Unit in excess of the Pro-Rata Value per Original Participation Unit as of the original date of the grant of such Original Participation Unit.

(2) For a New Participation Unit, the aggregate increase in value of the New Participation Unit since the date of original award of such New Participation Unit, determined in accordance with Exhibit B.

(r) "*Unforeseeable Emergency*" has the meaning given such term in Section 409A of the Code.

(s) "*Valuation Date*" means the last day of each fiscal year of Erickson.

ARTICLE IV Administration

4.1 Administration. Unless the Plan specifically states otherwise, a majority vote of the Administrators shall be required for all actions with respect to the Plan.

4.2 Powers of the Administrators. The Administrators shall have the authority, in their sole discretion and from time to time, consistent with the provisions of the Plan, to (i) select persons or classes of persons to participate in the Plan, (ii) grant awards of Participation Units under the Plan pursuant to Section 6.2 hereof, (iii) modify, extend or terminate outstanding Participation Units at any time with the consent of the holder of such Participation Units (except

that the Administrators may make such modifications or terminations pursuant to section 9.5 without the consent of the holder of such Participation Units), (iv) administer the Plan, (v) make the annual valuation determination for New Participation Units in accordance with Section 6.2(e), and (vi) adopt, amend, or rescind such rules and regulations for carrying out the Plan consistent with the provisions set forth herein. Any determination of the Administrators hereunder shall be conclusive and binding on all Participants.

4.3 Limited Liability. Neither Erickson nor any Administrator or Board member shall be liable to any Participant for any action taken or decision made in good faith relating to the Plan or any Participation Unit granted thereunder.

4.4 Indemnification. The Administrators and the Board members shall be indemnified by Erickson in respect of all their activities under the Plan, to the maximum extent permitted by law and by Erickson's charter and by-laws.

4.5 Non-Uniform Determinations. The Administrator's determinations under the Plan need not be uniform and may be made by the Administrators selectively among persons who receive, or are eligible to receive, Participation Units under the Plan whether or not such persons are similarly situated.

ARTICLE V Participation

5.1 Participation. Management employees holding the title of Manager and above as depicted on Exhibit A attached hereto shall be Participants. Participation in the Plan shall be open to other employees of Erickson and its Affiliates, as may be selected by the Administrators in their sole discretion from time to time.

ARTICLE VI Participation Units

6.1 Original Participation Units.

(a) **Grant of Original Participation Units.** From and after the date hereof, no additional Original Participation Units shall be granted.

(b) **Vesting.** Participants shall first become vested for purposes of Original Participation Units on the earliest to occur of (i) Participant's completion of five (5) years of full time employment by Erickson or an Affiliate (whether before or after the effective date of the Plan) and (ii) the Participant's termination of employment (other than for Cause) by Erickson or an Affiliate within 180 days following a Change of Control. All other terminations of employment of an unvested Participant by Erickson or an Affiliate will result in all Original Participation Units held by such Participant being terminated and forfeited as well as forfeiting any and all Distributions. The Administrators, in their sole discretion, may accelerate vesting in whole or in part with respect to any Original Participation Unit at any time. Distributions shall be subject to the same vesting requirements as set forth in this Section 6.1(b). Any Distributions

to unvested Participants will accumulate and be invested in investment plans selected by the Administrators. The Administrators may, but are not required to, make investment plans available to Participants for selection by such Participants for such Distributions. Accumulated Distributions shall be paid over, subject to applicable tax withholding requirements, as soon as practicable after the Participant becomes vested in the Original Participation Units to which such Distributions are attributable.

(c) **Pay Out.** Subject to the terms of this Plan, Original Participation Units shall be paid out in four installments commencing in May 2006 and annually thereafter, but in no event later than June 30 of each year. The actual payment date shall be selected by the Administrators. Such payments shall be paid out at the rate of 25% of the Value of all Original Participation Units held by such Participant as of the date of this Agreement, plus accrued interest at the rate of 9% per annum, payable in arrears on the Value of the Original Participation Units. Such interest shall be based on the unpaid Value of the Original Participation Units, and ~~accrued from the date of the prior payment pursuant to this Section 6.1(c).~~ Payments for Original Participation Units held by unvested Participants shall accumulate and shall be invested in investment plans selected by the Administrators. The Administrators may, but are not required to, make investment plans available to Participants for selection by such Participants for such payments. Amounts so invested shall be paid out to the Participant on such Participant's vesting date.

(d) **Termination.** Except as provided in Section 5.1(b) above, Original Participation Units held by unvested Participants (including Distributions and sums paid out pursuant to Section 6.1(c) above) shall terminate in their entirety upon a Participant's termination of employment, or upon Participant's employment other than on a full time basis with Erickson or its Affiliates for any reason, unless determined otherwise by the Administrators with the consent of the Participant. In addition, unless determined otherwise by the Administrators, all outstanding Original Participation Units held by a Participant (whether vested or unvested) shall terminate in their entirety and be forfeited upon the Participant's termination of employment for Cause.

(e) **Valuation.** The Pro Rata Value per Original Participation Unit is fixed and shall not be increased. The Pro Rata Value per Original Participation Unit is \$1,201.74.

6.2 New Participation Units.

(a) **Grant of New Participation Units.** The Administrators shall grant awards of New Participation Units to Participants on an annual basis, in accordance with the Annual Grants listed on the Schedule of Participation Unit Grants attached hereto as Exhibit A, which grant shall occur in no event later than June 30 each year. In addition to the Annual Grants specified on Exhibit A, the Administrators, may, in their sole discretion, award additional New Participation Units selectively among Participants or classes of Participants, based on such factors as exceptional performance, retention or recruitment, or any other factors deemed material by the Administrators. Any such award of additional New Participation Units to any Administrator must be approved by a unanimous vote of the Administrators.

Awards of New Participation Units shall be recorded in the personnel records of Erickson or its Affiliate. The Administrators may elect to issue ceremonial certificates to Participants to memorialize such grants, but in the event of any discrepancy between such certificate or Erickson or Affiliate's records, Erickson or Affiliate's records shall control.

(b) **Vesting.** Participants shall first become vested for purposes of New Participation Units upon the earliest to occur of (i) Participant's completion of four (4) years of full time employment by Erickson or an Affiliate (whether before or after the effective date of the Plan); and (ii) the Participant's termination of employment (other than for Cause) by Erickson or an Affiliate within 180 days following a Change of Control. All other terminations of employment of a Participant by Erickson or an Affiliate prior to vesting under this Section will result in all New Participation Units held by such unvested Participant being terminated and forfeited.

(c) **Pay Out.** New Participation Units shall mature and become payable to Participants in full on the fourth (4th) year anniversary of the date on which such New Participation Units are awarded. The accumulated Value of such New Participation Units shall be paid to the Participants within thirty (30) days of maturity of such New Participation Units, subject to the terms of this Plan. New Participation Units that mature following a vested Participant's termination of employment (and subject to forfeiture in accordance with Section 6.2(f) below and valuation in accordance with Section 6.2(e) below) shall be paid to the Participant, at the option of the Administrators (i) in a lump sum payment, (ii) as such New Participation Units mature, or (iii) any combination of the foregoing.

(d) **Termination.** Except as provided in Section 6.2(b) above, New Participation Units held by unvested Participants shall terminate and be forfeited in their entirety upon a Participant's termination of employment, or upon Participant's employment other than on a full time basis with Erickson or its Affiliates for any reason, unless determined otherwise by the Administrators with the consent of the Participant. In addition, unless determined otherwise by the Administrators, all New Participation Units held by a Participant (vested or unvested) shall terminate in their entirety and be forfeited, upon the Participant's termination of employment for Cause.

(e) **Valuation.** Each year following the completion of the annual audit of Erickson, the Administrators shall determine the Value of New Participation Units in accordance with the terms of the Valuation Method attached hereto as Exhibit B. Such Value shall be presented to the Board and shall be deemed approved upon Board approval. However, New Participation Units held by Participants that have left employment with Erickson or an Affiliate, or are no longer employed by Erickson or an Affiliate on a full time basis, shall not increase in value after the date such Participant left employment or become a part time employee, but may be decreased in Value, to the extent the Value of Participation Units generally are decreased prior to pay out or maturity.

(f) **Forfeiture.** Participant, by Participant's acceptance of New Participation Units, acknowledges and agrees that during the Participant's employment, and for a period of

one (1) year after the termination of such employment for any reason whatsoever, any participation or employment, directly or indirectly, in any capacity whatsoever, with any competitor of, or engaging in providing goods or services in competition with, Erickson or its Affiliates, as determined by Erickson in its sole discretion, shall result in the forfeiture of all New Participation Units, irrespective of whether the Participant was vested. Participant expressly acknowledges and agrees (i) that the restrictions set forth herein are reasonable, (ii) that the protections afforded to Erickson and its Affiliates hereunder are necessary to protect its legitimate business interests, and (iii) that the agreement to observe such restrictions form a material part of the consideration for Participant's participation in the Plan. If any restriction set forth in this section is held by a court of competent jurisdiction to be unenforceable with respect to one or more geographic areas, lines of business and/or months of duration, then Participant agrees, and hereby submits to the reduction and limitation of such restriction to the minimal extent necessary so that the provisions of this section shall be enforceable.

6.3 Voting and Dividend Rights. Except as otherwise provided herein, the grant of an Participation Unit shall not be deemed to confer upon the Participant any voting, dividend, distribution, liquidation or other rights and privileges with respect to the member interests of Erickson or any Affiliate.

ARTICLE VII

Deferral of Payments

7.1 Participant Deferrals. In accordance with rules established by the Administrators, and as described herein, certain Participants may elect to defer a percentage of payments due hereunder which would otherwise be due and paid to the Participant. Amounts so deferred will be considered a Participant's "Deferrals".

(a) **Timing of Deferral Election for Payments Pursuant to Participation Units.** A Participant shall make his or her deferral election with respect to any payment due pursuant to a Participation Unit within the 30 day period commencing on the date the Participation Unit giving rise to such payment is granted.

(b) **Election as to Time of Payment.** The Participant may also designate a fixed Payment Date for the commencement of payment to the Participant of the Deferrals made pursuant to such deferral election (as increased and decreased by earnings, losses and expenses), as more particularly described in Section 7.6. If no election as to the time of payment is made, the Plan's default provisions under Section 7.6 will apply.

(c) **Subsequent Deferral Elections.** If the Participant desires to subsequently postpone a Payment Date, or in the event the Participant does not make an initial deferral election as provided in 7.1(a) above, the Participant may make a subsequent election to defer a payment, provided, (i) such election shall not take effect earlier than the twelfth month after the date on which the election is made, (ii) the first payment with respect to which such election is made shall be deferred for a period of not less than five (5) years from the date such payment would otherwise have been made or was scheduled to commence (except in the case of the Participant's death, disability (as defined in Code Section 409A), or Separation from Service upon a Change of Control, or an Unforeseeable Emergency), and (iii) the election shall not be

made less than twelve months prior to the date the payment would have been made or was scheduled to commence. A fixed Payment Date may not be accelerated.

(d) **Manner of Making Elections.** All deferral elections shall be made in the manner prescribed by the Administrators and submitted no later than the date designated by the Administrators as the due date for that election. The Participant may not terminate or otherwise modify his or her deferral election at any time during the Plan Year to which it relates. A separate deferral election must be made for each Plan Year in which a payment is otherwise due under the Plan.

(e) **Deferrals of Payments Pursuant to Original Participation Units.** In accordance with the provisions of this Article VII, a Participant may make a subsequent deferral election, in accordance with Section 7.1(c) and rules established by the Administrators, to defer a percentage of any payment due pursuant to an Original Participation Unit; provided, however, that no Participant may elect to defer a payment to be made in 2006.

(f) **Establishment of Accounts.** There shall be established by Erickson a "Deferral Account" in the name of each Participant to which shall be credited or debited: (i) amounts equal to the Participant's Deferrals; (ii) amounts equal to any earnings or losses (to the extent realized, based upon fair market value of the Deferral Account's assets, as determined by the Administrators, in their sole and absolute discretion) attributable or allocable thereto; and (iii) expenses charged to the Deferral Account. Each Participant shall have the right to direct the Administrators as to how amounts in his or her Plan Account shall be invested. In the event a Participant designates a specific Payment Date for certain deferrals, those deferrals subject to that election shall be accounted for in a separate sub-account of the Participant's Deferral Account. A Participant shall at all times be 100% vested in amounts credited to his or her Participant Deferral Account.

(g) **Contributions to Accounts.** Erickson shall make the provisions for the payment of any deferred amounts to be made to the Participant's Deferral Account under this Article.

(h) **409A Transitional Election.** Notwithstanding the foregoing, and in accordance with the transitional rules under Section 409A, as set forth in Internal Revenue Service Notice 2006-79, a Participant whose payments have not begun shall be permitted to make a new payment election or change a previous payment election, provided that the Participant makes such election on or before December 31, 2007 (or such earlier date as the Administrators, in their sole discretion, may specify), and provided further any election made on or after January 1, 2006, and on or before December 31, 2006, only applies to amounts that would not otherwise be payable in 2006 and may not cause an amount to be paid in 2006 that would not otherwise be payable in 2006. With respect to an election as to the form of payment made on or after January 1, 2007, and on or before December 31, 2007, the election may apply only to amounts that would not otherwise be payable in 2007 and may not cause an amount to be paid in 2007 that would otherwise be payable in 2007.

7.2 Investment Directions of Participants. Subject to such limitations as may from time to time be required by law, imposed by the Administrators or contained elsewhere in the Plan, and subject to such operating rules and procedures as may be imposed from time to time by the Administrators, prior to and effective for each Deferral, each Participant may communicate to the Administrators a direction as to how his or her Deferral Account should be invested among such investments as may be made available by the Administrators hereunder. The Administrators may, in their absolute discretion, select the investments to be made available from time to time as investments under the Plan and may add or remove investments as the Administrators deem appropriate, provided that the Administrators shall give at least ninety (90) days' advance notice to the Participant before any investment is removed or made unavailable. Such direction shall designate the percentage (in ten percent (10%) increments or such other increments permitted by Erickson) of each portion of the Participant's Deferral Account which is requested to be invested in such investments, and shall be subject to the following rules:

(a) Any initial or subsequent investment direction shall be in the form prescribed by the Administrators, and shall be effective as of the first day of the month next following the date the election is made.

(b) All amounts credited to the Participant's Deferral Account shall be invested in accordance with the then effective investment direction; and as of the effective date of any new investment direction, all or a portion of the Participant's Deferral Account at that date shall be reallocated among the designated investment funds according to the percentages specified in the new investment direction unless and until a subsequent investment direction shall be submitted and become effective. An election concerning investment choices shall continue indefinitely as provided in the Participant's most recent election.

(c) If the Administrators receive an initial or revised investment direction which is deemed to be incomplete, unclear or improper, the Participant's investment direction then in effect shall remain in effect (or, in the case of a deficiency in an initial investment direction, the Participant shall be deemed to have submitted no investment direction), unless the Administrators provide for, and permit the application of, corrective action prior thereto.

(d) If the Administrators possess (or are deemed to possess as provided in (c), above) at any time directions as to the investment of less than all of a Participant's Deferral Account, the Participant shall be deemed to have directed that the undesignated portion of the Deferral Account be invested in a money market, fixed income or similar fund made available under the Plan as determined by the Administrators in their sole discretion.

(e) Each Participant hereunder, as a condition to his or her participation hereunder, agrees to indemnify and hold harmless Erickson and its agents and representatives from any losses or damages of any kind relating to the investment of the Participant's Deferral Account hereunder.

7.3 Form of Payments. All payments from a Participant's Deferral Account(s) shall be made in a lump sum.

7.4. Expenses. Expenses, including fees allocable to the administration or operation of Deferral Accounts maintained under the Plan shall be paid by Erickson, but Erickson, in its sole and absolute discretion, may elect to charge such expenses against the appropriate Participant's Deferral Account. If an expense is charged against a Participant's Deferral Account, in the sole and absolute discretion of Erickson, such expense will be charged against and shall reduce the Participant's Deferral Account hereunder.

7.5 Taxes. Any taxes allocable to a Deferral Account (or portion thereof) maintained under the Plan which are payable prior to the distribution of the Deferral Account (or portion thereof), as determined by the Administrators in their sole and absolute discretion, shall be charged against that Deferral Account as an expense of the Deferral Account, in the manner provided in Section 7.4.

7.6 Fixed Payment Dates; Separation from Service.

(a) **Scheduled in-Service Distribution.** When the Participant elects to make a deferral, a Participant may select a fixed Payment Date in the future, in accordance with the provisions of this Article VII, for the payment of the deferral that is subject to that election (as increased and decreased by earnings, losses and expenses). In the event the Participant elects a fixed Payment Date, the deferral (as adjusted by earnings, losses and expenses) shall be separately accounted for in a sub-account of the Participant's Deferral Account and shall be paid or commence to be paid to the Participant as soon as administratively feasible after the earlier of (i) the fixed Payment Date or (ii) the first day of the first calendar month beginning immediately after the calendar quarter of the Participant's Separation from Service (except in the event of a subsequent deferral election under Section 7.1(c)).

(b) **Default Election.** If the Participant has not selected a Payment Date pursuant to the Plan's terms for a specific portion or all of the Participant's Deferral Account, then those amounts shall be paid or shall commence as soon as administratively feasible after the first day of the first calendar month beginning immediately after the calendar quarter of the Participant's Separation from Service.

7.7 Separation from Service Upon a Change in Control. Upon a Change in Control, a Participant affected by that event shall not be considered to have a Separation from Service for purposes of this Plan if all of the following conditions are satisfied: (a) the Participant continues employment with either Erickson, an Affiliate or the successor; and (b) the successor agrees to assume responsibility for payment of the vested and unvested benefit obligations to the Participant accrued hereunder as of the date of the Change in Control. If either of the foregoing conditions are not satisfied, then the Participant shall be deemed to have a Separation from Service for purposes of this Plan upon the effective date of the Change in Control.

7.8 Distribution Upon Death of Participant. If a Participant dies before his fixed Payment Date or his Separation from Service, the entire undistributed value of the Participant's Deferral Account shall be paid to the person or persons designated as the Participant's Beneficiary(ies), in accordance with the provisions of Section 7.10, during the first six months following the Participant's death.

7.9 Unforeseeable Emergency. Notwithstanding any provision hereof to the contrary, upon a finding that the Participant has suffered an Unforeseeable Emergency, the Administrators may, in their sole discretion, allow distribution from the Participant's Deferral Account prior to the time otherwise specified for payment of benefits under the Plan. An Unforeseeable Emergency, as defined in Section 409A, is generally limited to the following: a severe financial hardship to the Participant resulting from an illness or accident of the Participant, the Participant's spouse, or a dependent (as defined in Code Section 152) of the Participant, loss of Participant's property due to casualty, or other similar extraordinary and unforeseeable circumstances arising as a result of events beyond the control of the Participant. The amount of such distribution shall be limited to the amount which is necessary to meet the Participant's immediate financial need and which is not reasonably available from other sources.

7.10 Application for Payment. On the date or dates on which a Participant or Beneficiary is entitled to payment under Section 7.1, the Participant or Beneficiary may make application for payment directly to the Administrators who shall, subject to any restrictions or limitations contained in the applicable account agreement, pay the Participant or Beneficiary the appropriate amount directly from the Deferral Account without the consent of Erickson.

7.11 Designation of Beneficiaries. Each Participant from time to time may designate any person or persons (who may be named contingently or successively) to receive such benefits as may be payable under the Plan upon or after the Participant's death, and such designation may be changed from time to time by the Participant by submitting a new designation. Each designation will revoke all prior designations by the same Participant, shall be in a form prescribed by the Administrator, and will be effective only when filed with the Administrator during the Participant's lifetime.

In the absence of a valid Beneficiary designation, or if, at the time any benefit payment is due to a Beneficiary, there is no living Beneficiary validly named by the Participant, the Administrators shall cause the payment of any such benefit payment to be made to the Participant's spouse, if then living, but otherwise to the Participant's then living descendants, if any, per stirpes, but, if none, to the Participant's estate. In determining the existence or identity of anyone entitled to a benefit payment, the Administrators may rely conclusively upon information supplied by the Participant's personal representative, executor or administrator. If a question arises as to the existence or identity of anyone entitled to receive a benefit payment as aforesaid, or if a dispute arises with respect to any such payment, then, notwithstanding the foregoing, Erickson, in its sole and absolute discretion, may direct the Administrators to distribute such payment to the Participant's estate without liability for any tax or other consequences which might flow therefrom, or may take such other action as the Administrators deem to be appropriate.

7.12 Information To Be Furnished by Participants And Beneficiaries: Inability To Locate Participants Or Beneficiaries. Any communication, statement or notice addressed to a Participant or to a Beneficiary at his or her last post office address as shown on Erickson's records shall be binding on the Participant or Beneficiary for all purposes of the Plan. The Administrators shall not be obliged to search for any Participant or Beneficiary beyond the

sending of a registered letter to such last known address. If the Administrators notify any Participant or Beneficiary that he or she is entitled to an amount under the Plan and the Participant or Beneficiary fails to claim such amount or make his or her location known to the Administrators within three (3) years thereafter, then, except as otherwise required by law, if the location of one or more of the next of kin of the Participant is known to the Administrators, the Administrators may direct distribution of such amount to any one or more or all of such next of kin, and in such proportions as the Administrators determine. If the location of none of the foregoing persons can be determined, the Administrators shall have the right to direct that the amount payable shall be deemed to be a forfeiture, except that the dollar amount of the forfeiture, unadjusted for deemed gains or losses in the interim, shall be paid by Erickson if a claim for the benefit subsequently is made by the Participant or Beneficiary to whom it was payable. If a benefit payable to an unlocated Participant or Beneficiary is subject to escheat pursuant to applicable state law, Erickson shall not be liable to any person for any payment made in accordance with such law.

ARTICLE VIII

Subordination

8.1 Subordination. Notwithstanding anything herein to the contrary, no payment shall be made under the Plan that would cause Erickson or any Affiliate to violate any banking agreement or loan or other financial covenant or cause a default of any indebtedness of Erickson or any Affiliate, regardless when such agreement, covenant or indebtedness was created, incurred or assumed. Any payment under the Plan that would cause such violation or default shall be deferred until, in the sole discretion of the Administrator, such payment shall no longer cause any such violation or default. Any payment deferred in consequence of the provisions of the preceding sentence shall bear simple interest from the date such payment would otherwise have been made to the date when such payment is actually made, at a rate which is equal to the prime rate of interest being generally charged by any of Erickson's existing banks from time-to-time during the period of such deferral, but in no event shall such rate of interest exceed ten percent (10%) per annum. Erickson shall pay accrued interest at the same time as it makes the payment to which such interest relates.

ARTICLE IX

Miscellaneous

9.1 Withholding of Taxes. Erickson or any Affiliate, to the extent permitted or required by law, shall have the right to deduct from any payment otherwise due to a Participant any taxes of any kind required by law to be withheld with respect to any distribution or payment under the Plan. Erickson may require, as a condition to any payment due with respect to any Participation Unit, that the Participant pay to Erickson or its Affiliate, in cash, any such taxes of any kind so required by law to be withheld.

9.2 Nontransferability. Participation Units granted under the Plan, and any rights, privileges and benefits pertaining thereto, may not be transferred, assigned, alienated, pledged or hypothecated in any manner, by operation of law or otherwise, and shall not be subject to

execution, attachment or similar process. Any attempt to so transfer, assign or encumber Participation Units shall be null and void.

9.3 Capital or Structure. Upon any change in the outstanding capitalization of Erickson through merger, consolidation, reorganization, recapitalization, dividend, split, reverse split, split-up, split-off, spin-off, combination of interests, exchange, or other like change, regardless of whether or not such change involves a Change of Control, the Administrators shall be entitled to make any such adjustment to each outstanding Participation Unit that the Administrators, in their reasonable discretion, deems appropriate.

9.4 Erickson's Rights. The existence of this Plan and any Participation Units granted hereunder shall not affect in any way the right or power of Erickson or any Affiliate to make or authorize any or all adjustments, recapitalizations, reorganizations or other changes in Erickson's or any Affiliate's capital structure or its business, or any merger or consolidation of Erickson or such Affiliate, or any issue of bonds, debentures, preferred or other stocks with preference ahead of or convertible into, or otherwise affecting the Participation interest in Erickson or the rights thereof, or the dissolution or liquidation of Erickson or any Affiliate, or any sale or transfer of all or any part of Erickson's or any Affiliate's assets or business, or any other corporate act or proceeding, whether of a similar character or otherwise.

9.5 Termination and Modification of the Plan and Participation Units. The Plan shall continue in effect indefinitely until otherwise terminated as set forth herein. Erickson may terminate the Plan, in whole or in part at any time in its discretion, provided that: (i) all arrangements sponsored by Erickson and its Affiliates that would be aggregated with any terminated arrangement under Section 409A if the same individual participated in all of the arrangements, are terminated; (ii) no payments other than payments that would be payable under the terms of the arrangements if the termination had not occurred are made within twelve months of the termination of the arrangements; (iii) all payments are made within twenty-four months of the termination of the arrangements; and (iv) Erickson and its Affiliates do not adopt a new arrangement that would be aggregated with any terminated arrangement under Section 409A if the same individual participated in both arrangements, at anytime within five years following the date of termination of the Plan. Upon termination of the Plan, all Participation Units outstanding shall become fully vested and paid.

9.6 Nature of Plan. The Plan is an unfunded plan that is not intended to be (i) subject to Parts 2, 3 or 4 of Title I, Subtitle B of the Employee Retirement Income Security Act of 1974 ("ERISA"), or (ii) qualified under Section 401(a) of the Internal Revenue Code of 1986, as amended. the obligation to make payments in settlement of Participation Units rests solely with Erickson and shall not be construed as an obligation or liability of any Affiliate for which the Participant performs services. The obligation of Erickson to make payments with respect to Participation Units granted pursuant to the Plan shall be interpreted solely as an unfunded contractual obligation to make such payments in the manner and under the conditions prescribed under the Plan. No Participant or other person shall have any interest in any particular assets of Erickson or an Affiliate by reason of the right to receive a payment under the Plan, and any such Participant or other person shall have only the rights of a general unsecured creditor of Erickson

with respect to any rights under the Plan. Any assets set aside by Erickson, including any assets transferred to a rabbi trust or purchased by Erickson with respect to amounts payable under the Plan, shall be subject to the claims of Erickson's general creditors, and no person other than Erickson shall, by virtue of the provision of the Plan, have any interest in such assets. Neither the Plan nor any Participation Unit shall create or be construed to create a trust or separate fund of any kind or a fiduciary relationship between Erickson and a Participant or any other person.

9.7 Reliance on Reports. Each member of the Board and each Administrator shall be fully justified in relying or acting in good faith upon any report made by the independent public accountants of Erickson and upon any other information furnished in connection with this Plan. In no event shall any person who is or shall have been a member of the Board or an Administrator be liable for any determination made or other action taken or any omission to act in reliance upon any such report or information, or for any action taken, including the furnishing of information, or failure to act, if in good faith.

9.8 Arbitration. Any dispute between Erickson and a Participant relating to Participation Units shall be resolved by binding arbitration which shall be administered by the American Arbitration Association in accordance with the rules and procedures established by the American Arbitration Association.

9.9 Relation to Other Benefits. No payment under this Plan shall be taken into account in determining any benefits under any pension, retirement, profit sharing, deferred compensation or group insurance plan of Erickson or an Affiliate unless the Plan so provides.

9.10 Non-Guarantee of Employment. Nothing in the Plan or a Certificate shall confer any right on an employee to continue in the employ of Erickson or an Affiliate at any particular position or rate of pay or for any particular period of time, or shall interfere in any way with the right of Erickson or an Affiliate to terminate an employee at any time with or without notice or cause.

9.11 Amendment. The Administrators may, in their sole and absolute discretion from time to time, amend the Plan, provided that no amendment shall be made without the approval of the Board that will (i) modify the provisions of the Plan relating to eligibility, or (ii) materially increase the benefits accruing to Participants under the Plan. The Administrators shall be authorized to amend the Plan (including the form of any exhibit thereto) and the Participation Units granted thereunder, provided that the rights and obligations under any Participation Units granted before amendment of the Plan shall not be materially and adversely affected by amendment of the Plan or such Participation Units (as determined in the sole and absolute discretion of the Administrators) without the consent of the holder of such Participation Unit. Notwithstanding anything herein to the contrary, the Plan may be amended by the Administrators at any time, retroactively if required, to conform the Plan to the provisions and requirements of Section 409A and any other applicable law (including ERISA and the Code). No such amendment shall be considered prejudicial to any interest of the Participant or a Beneficiary hereunder. Notwithstanding anything herein to the contrary, an officer of Erickson may adopt amendments to conform the Plan to technical changes in the law or make other ministerial changes.

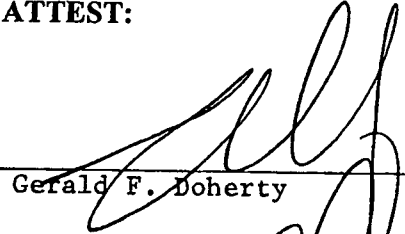
9.12 Titles and Headings. The titles and headings set forth in this Plan are for convenience of reference only, and in the event of any conflict, the text of this Plan, rather than such titles or headings, shall control.

9.13 Governing Law. The validity, construction and effect of the Plan and of any rules, regulations, determinations or decisions made by the Administrators or Board relating to the Plan, and the rights of any and all persons having or claiming to have any interest therein or thereunder, shall be determined exclusively in accordance and the laws of the State of Maryland, without regard to its conflict of laws principles, except to the extent that federal laws apply.

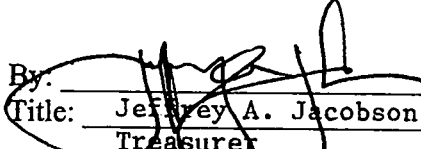
9.14 Effective Date. The Plan is effective as of January 1, 2006.

IN WITNESS WHEREOF, Erickson has caused this Plan to be executed by its duly authorized officer and its seal affixed hereto, effective as of the Effective Date.

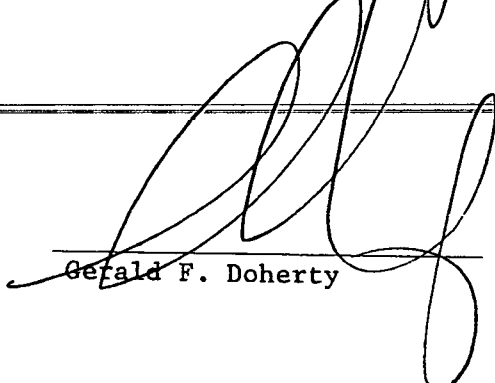
ATTEST:

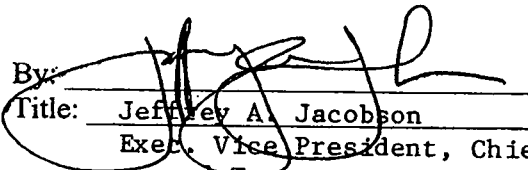

Gerald F. Doherty

ERICKSON GROUP, LLC

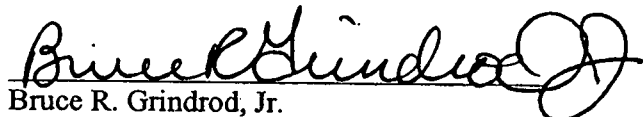
By: 
Title: Jeffrey A. Jacobson
Treasurer

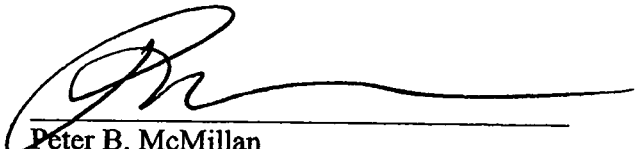
ERICKSON RETIREMENT COMMUNITIES, LLC


Gerald F. Doherty

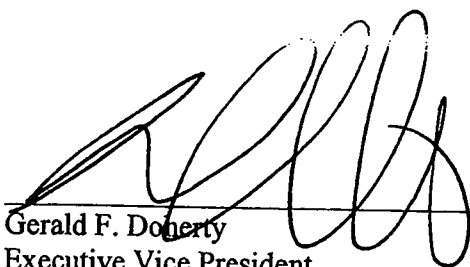
By: 
Title: Jeffrey A. Jacobson
Exec. Vice President, Chief Financial Officer
and Treasurer

ADMINISTRATORS OF THE PLAN:

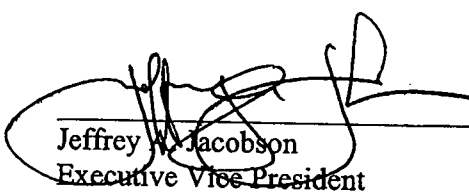

Bruce R. Grindrod, Jr.
President


Peter B. McMillan
President

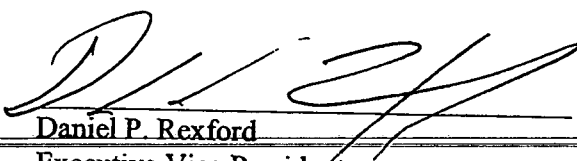

Lenora Booth
Executive Vice President



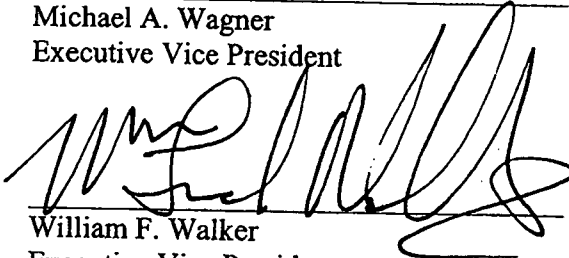
Gerald F. Donerty
Executive Vice President



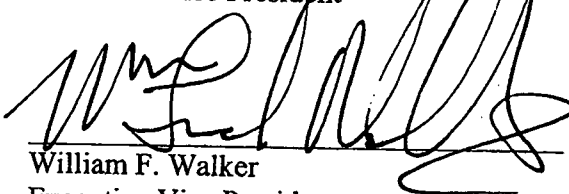
Jeffrey W. Jacobson
Executive Vice President



Daniel P. Rexford
Executive Vice President



Michael A. Wagner
Executive Vice President



William F. Walker
Executive Vice President

**ERICKSON RETIREMENT COMMUNITIES, LLC
AMENDED AND RESTATED GROWTH PARTICIPATION PLAN**

EXHIBIT A

SCHEDULE OF PARTICIPATION UNIT GRANTS

Position/Job Grade	Total After 4 Years	Annual Grant
Manager	100	25
Director	200	50
Senior Director	400	100
Vice President	750	187.5
Senior Vice President	1,250	312.5
Executive Vice President	2,000	500
President	3,000	750

Grants for the first year of eligibility shall be pro-rated on a quarterly basis based on the quarter the Participant first become eligible for participation in the Plan.


Gerald F. Donohy
Executive Vice President
Jeffrey A. Jacobson
Executive Vice President

Daniel P. Rexford
Executive Vice President
Michael A. Wagner
Executive Vice President

William F. Walker
Executive Vice President

**ERICKSON RETIREMENT COMMUNITIES, LLC
AMENDED AND RESTATED GROWTH PARTICIPATION PLAN**

EXHIBIT B

VALUATION METHOD

Annually, the Administrators will recommend to the Board a New Participation Unit Value based on three indicators of performance:

- Group or Erickson's performance against goals for the current year;
- The increase, if any, in the appraised value of Erickson; and
- The available cash from Operations (cash from Management,
Development and Construction fees less cash used for overhead).

The Plan targets successful performance to be reflected by an increase annually of \$100 per New Participation Unit. The Administrators will assess if Erickson's overall performance has met, will not meet, or exceeded this target based on at least the three performance indicators set out above. The New Participation Units granted in 2006 are deemed to have increased in value \$100 per New Participation Unit.

Growth Participation Plan - Update

The Growth Participation Plan is a Long Term Incentive plan designed to reward key performers for their contribution to the success of the Company. The requirements for participation in the Plan are:

- Grade 29 and above
- Full-time - Must be full time service

Some Key GPP Terms for understanding the Plan:

- Unit Installments: The unit issuances staggered over a 4 year period
- Pro-Rated Installments: For newly hired or promoted employees, the first unit installment will be pro-rated based on the date of hire or promotion
- Total Unit Grants: The total of the staggered unit issuances
- Rolling Options: The four year growth period limit for the unit issuances
- Accumulated Value: The value of the issuance after the four year growth period

What is new about plan?

- It gives employees the benefit of a cash payout while they continue to benefit from the success of the company
- Increases the tangible value of the program
- 4 year rolling "options"
- First unit installment will be pro-rated based on the quarter in which the hire or promotion takes place
- Units phased in over 4 years
- Unit vesting shortened from 5 years to 4 - the original plan vesting remains at 5 years, the new plan is reduced to 4 years.
- Valuation shifts toward profit sharing
- Drive to more regular valuation

How is the plan valued?

- There are 3 indicators of performance:
 - Erickson's performance against goals for the current year;
 - The increase, if any, in the appraised value of Erickson;
 - The available cash from Operations (cash from Management, Development and Construction fees, less any cash used for overhead).
- The target for successful performance is an annual increase of \$100 per New Participation unit. The Administrators will assess if Erickson's overall performance has met, will not meet, or exceeded the target based on at least the 3 performance indicators set out above. The New Participation Units granted in 2006 are deemed to have increased in value \$100 per New Participation Unit.

**ERICKSON RETIREMENT
COMMUNITIES, LLC**

**Agreed-Upon Procedures
for the year ended December 31, 2003**

Report of Independent Auditors

To the Members of
Erickson Retirement Communities, LLC

We have performed the procedures enumerated below, which were agreed to by the Members of Erickson Retirement Communities, LLC (specified user), solely to assist you with respect to evaluating compliance with the Erickson Retirement Communities, LLC (the "Company") Growth Participation Plan (the "Plan"), see attached Schedule A. The Members of the Company are responsible for the compliance with the Company's Plan. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of those parties specified in this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

1. Obtain the Growth Participation Plan Articles and latest amendments to the plan. Read the documents to ensure all calculations are in agreement with the Plan Articles and Amendments.

We obtained the Growth Participation Plan Articles and all amendments to the plan, the most recent amendment dated March 5, 2004. We agreed that all calculations in the Growth Participation Plan are in accordance with Plan Articles and Amendments.

2. Agree the Unrestricted Cash & Cash Equivalents on Schedule A to the audited financial statements of Erickson Retirement Communities, LLC as of December 31, 2003. Per section 1 of the Plan, unrestricted cash balance equals cash and marketable securities used to satisfy external financial covenants less cash earmarked for management profit sharing or specific projects cash.

We agreed the Unrestricted Cash & Cash Equivalents on Schedule A to the sum of the Cash and Cash Equivalents, Cash Restricted for Specific Project Use (Company 101), Short-term investments available for sale, Deferred Growth Participation Plan Fund and the Deferred Compensation Fund balances per the audited financial statements of Erickson Retirement Communities, LLC as of December 31, 2003. We noted that the cash restricted for specific project use is internally restricted and for the purposes of the GPP calculation the cash is considered unrestricted.

3. Agree the Investment in New Sites-Net on Schedule A to the audited financial statements of Erickson Retirement Communities, LLC as of December 31, 2003. Per section 2 of the Plan, Investment in New Sites-Net is based on the value as shown in the yearly audited financial statements.

We agreed the Investment in New Sites-Net on Schedule A to the Investment in New Sites, Net balance on the audited financial statements of Erickson Retirement Communities, LLC as of December 31, 2003.

4. Agree the Corporate Capital Assets (summation of the Property, Plant and Equipment, Net, financial lines for Erickson Corporate, Senior Campus Care, SCL Realty and Erickson Construction) on Schedule A to the Supplemental Consolidating Balance Sheet of the audited financial statements of Erickson Retirement Communities, LLC as of December 31, 2003. Per section 6 of the Plan, value for the corporate office building and other assets and liabilities will be reviewed annually, and if incorporated in this Plan, such value will be based on the yearly audited financial statement value.

Management has represented to us that the Erickson Corporate and Erickson Construction property, plant, and equipment should be incorporated into this Plan calculation. We agreed the Corporate Capital Assets on Schedule A to the summation of the Property, Plant and Equipment, Net, financial lines for the Erickson Corporate, Senior Campus Care, SCL Realty and Erickson Construction columns on the Supplemental Consolidating Balance Sheet used to create the audited financial statements of Erickson Retirement Communities, LLC as of December 31, 2003.

5. Agree the Corporate Line of Credit on Schedule A to the Current Portion of Long Term Debt - Lines of Credit and Other financial line for the Erickson Corporate column on the Supplemental Consolidating Balance Sheet of the audited financial statements of Erickson Retirement Communities, LLC as of December 31, 2003. Per section 6 of the Plan, value for the corporate office building and other assets and liabilities will be reviewed annually, and if incorporated in this Plan, such value will be based on the yearly audited financial statement value.

Management has represented to us that the Corporate Line of Credit and Other should be included in this Plan calculation. We agreed the Corporate Line of Credit on Schedule A to the Current Portion of Long Term Debt - Lines of Credit and Other financial line for the Erickson Corporate column on the Supplemental Consolidating Balance Sheet of the audited financial statements of Erickson Retirement Communities, LLC as of December 31, 2003. We noted there was no non-current portion of the Corporate Lines of Credit and Other as of December 31, 2003.

6. Agree the Net Working Capital (total assets less total liabilities), excluding cash and cash equivalents; related party transactions; development fees receivable; property, plant, and equipment; investments in subsidiaries; investments in new sites, net; accrued Growth Participation Plan liability; Growth Participation Plan payable, current and long-term; line of credit; and intercompany amounts on Schedule A to the management prepared calculation. Per section 6 of the Plan, value for the corporate office building and other assets and liabilities will be reviewed annually, and if incorporated in this Plan, such value will be based on the yearly audited financial statement value.

Management has represented to us that the assets and liabilities included in the Net Working Capital should be included in this Plan calculation. We agreed the Net Working Capital (total assets-total liabilities) on Schedule A, excluding cash and cash equivalents; related party transactions; development fees receivable; property, plant, and equipment; investments in subsidiaries; investments in new sites, net; accrued Growth Participation Plan liability; Growth Participation Plan payable, current and long-term; line of credit; and intercompany amounts to the management prepared calculation.

7. Inquire of management whether there are any Severance Liability Adjustments to reduce the Plan value. Per the Amended Plan, the Plan shall exclude the severances due to Brian Froelich from capitalized overhead and be shown as one-time charges.

Management stated that the Point View Campus project was in period 4. We recalculated the present value of the Point View Campus pro-forma cash flow, prepared by management, using a discount rate of 10% per the Amended Plan. We then recalculated 75% of management's present value amount as the project was in period 3. We found the calculations to be mathematically correct and in agreement with the amount for Point View Campus on Schedule A.

13. Inquire of management as to which period the Warminster Campus project falls. Recalculate the present value of the Warminster pro-forma cash flow, prepared by management, using a discount rate of 10% per the Amended Plan and agree the amount to Schedule A.

Management stated that the Warminster Campus project was in period 2. We recalculated the present value of the Warminster Campus pro-forma cash flow, prepared by management, using a discount rate of 10% per the Amended Plan. We then recalculated 25% of management's present value amount as the project was in period 2. We found the calculations to be mathematically correct and in agreement with the amount for Warminster Campus on Schedule A.

14. Inquire of management as to which period the Novi Campus project falls. Recalculate the present value of the Novi pro-forma cash flow, prepared by management, using a discount rate of 10% per the Amended Plan and agree the amount to Schedule A.

Management stated that the Novi Campus project was in period 2. We recalculated the present value of the Novi Campus pro-forma cash flow, prepared by management, using a discount rate of 10% per the Amended Plan. We then recalculated 25% of management's present value amount as the project was in period 2. We found the calculations to be mathematically correct and in agreement with the amount for Novi Campus on Schedule A.

15. Inquire of management as to which period the Hingham Campus project falls. Recalculate the present value of the Hingham pro-forma cash flow, prepared by management, using a discount rate of 10% per the Amended Plan and agree the amount to Schedule A.

Management stated that the Hingham Campus project was in period 2. We recalculated the present value of the Hingham Campus pro-forma cash flow, prepared by management, using a discount rate of 10% per the Amended Plan. We then recalculated 25% of management's present value amount as the project was in period 2. We found the calculations to be mathematically correct. However, the investment value (equity investment) is greater than the present value calculation noted above. Per Appendix A of the original Plan Articles, the Plan concludes that the greater of the investment value or present value calculation is to be used in the final GPP calculation. Therefore, the investment value is in agreement with the amount for Hingham Campus on Schedule A.

16. Inquire of management whether there are any Adjustments for Community Bond Financing Decision to increase the Plan value. Per the Amended Plan, the Plan shall include the adjustments due to the change from Working Capital Financing to Community Bond Financing. Recalculate the present value of total working capital loan payments using the applicable project percentage according to the period in which the project falls and management discretionary percentage (50%), in accordance with the amended plan, and agreed the Adjustment for Community Bond Financing Decision to Schedule A.

We recalculated the present value of total working capital loan payments using the applicable project percentage and management discretionary percentage (50%) and agreed the addition to project value to Schedule A.

17. Inquire of management whether there are any adjustments for Zeigler loan to decrease the Plan value. Recalculate the present value of cash flows using the Campus discount and the bond interest rate (13%) for Tinton Falls Campus, Point View Campus, and Peabody Campus, in accordance with the amended plan, and agree to adjustment for Zeigler loan to Schedule A.

We recalculated the present value of cash flows using the campus discount and the bond interest rate (13%) for Tinton Falls Campus, Point View Campus, and Peabody Campus, and agreed the deduction to project value to Schedule A.

18. Obtain the December 2003 management fees for the Charlestown Community, Henry Ford Village, Oak Crest Village, Seabrook Village, Greenspring Village, Riderwood Village, Cedar Crest Village, Ann's Choice Village, Fox Run Village, and Brooksby Village from management. Annualize the December 2003 management fees by multiplying the amount by 12. The amount should then be capitalized by dividing the amount by 10% per the Amended Plan and agree to the amount on Schedule A.

We obtained the Charlestown Community, Henry Ford Village, Oak Crest Village, Seabrook Village, Greenspring Village, Riderwood Village, Cedar Crest Village, Ann's Choice Village, Fox Run Village, and Brooksby Village management fees from management. In accordance with the Amended Plan, we annualized the December 2003 management fees by multiplying the amount by 12 and then capitalized by dividing the amount by 10% per the Amended Plan and agreed the amount to Schedule A.

19. Obtain the management prepared calculation of Unreimbursed Corporate Overhead at PV and recalculate the "capitalized" value using a discount rate of 10% per the Amended Plan. Per section 5 of Appendix A of the Plan, unreimbursed expenses equal gross departmental expenses less community reimbursements and capitalized departmental costs charged to pre-development projects, excluding staff appreciation payments or distributions under the Plan. The "capitalized" value is defined as unreimbursed expenses divided by the discount rate of 10% per the Amended Plan.

We obtained the management prepared calculation of Unreimbursed Corporate Overhead at PV and we recalculated the "capitalized" value at a discount rate of 10% per the Amended Plan and agreed the amount to Schedule A.

20. Recalculate the Company Value Based on Plan Methodology by summarizing the Total Corporate Assets at Book Value, Total Projects in Process at Present Value, and Total Operating Revenue & Expenses.

We recalculated the Company Value Based on Plan Methodology by summarizing the Total Corporate Assets at Book Value, Total Projects in Process at Present Value, and Total Operating Revenue & Expenses and agreed the amount to Schedule A.

21. Inquire of management as to whether John C. Erickson's (JCE) personal guarantees were removed. Obtain the management prepared calculation of the JCE interest in the Company. Per Appendix A, of the Plan, once the Company is valued, the first \$100,000,000 of the Company represents JCE's position as of January 1, 1998. This increases at 9% per year, or shorter period, including any specific contributions or less specific distributions identified as receipts for or payments against such amounts, respectively. Amounts in excess of JCE's position are accrued to the Plan participants as follows: a. 50% to all plan participants until JCE's personal guarantees are removed, b. 60% to all plan participants upon JCE's discretion.

Per inquiry of management, JCE's personal guarantees have been removed. We obtained the management prepared calculation of JCE's balance as of December 31, 2003 totaling \$115,101,924 and found the calculation to be mathematically correct and in agreement with Schedule A. Per inquiry of management, John Erickson concluded that the 10% GPP rate should remain in place even though his personal guarantees were removed in 2003. PwC also noted this is in accordance with the partnership accounting valuation discussed in the GPP Amendment Language Memo dated April 11, 2000.

22. Recalculate the Total Company Value Based on Plan Methodology after Preferred Position by summarizing the Company Value Based on Plan Methodology less the JCE Preferred Position.

We recalculated the Total Company Value Based on Plan Methodology after Preferred Position by summarizing the Company Value Based on Plan Methodology less the JCE Preferred Position and found the calculation to be mathematically correct and in agreement with Schedule A.

23. Agree the Prior Year Total Plan Value after JCE but before Members Distributions per schedule A to the Erickson Retirement Communities, LLC Report of Independent Accountants on Applying Agreed Upon Procedures for the year ended December 31, 2002.

We agreed the Prior Year Total Plan Value after JCE but before Members Distributions per Schedule A to the prior year Agreed Upon Procedures report.

24. Obtain the Prior Year Total Plan Value after JCE but before Members Distributions from the December 31, 2002 Erickson Retirement Communities, LLC Report of Independent Accounts on Applying Agreed Upon Procedures. Determine the proper percentage of the Prior Year Total Plan Value after JCE but before Members Distributions to be allocated to members (members allocation is reduced during the year by distributions paid). The percentage, according to the Plan Amendment, should be equal to the balance of Total Member Plan Value after JCE less Current Year Members Distribution at 12/31/2000 divided by Total Plan Value after JCE but before Members Distributions at 12/31/2000. Multiply the percentage by the Prior Year Total Plan Value after JCE but before Members Distributions on Schedule A to determine the Prior Year Member Plan Value after JCE but before Members Distributions on Schedule A.

We obtained the Prior Year Total Plan Value after JCE but before Members Distributions from the December 31, 2002 Erickson Retirement Communities, LLC Report of Independent Accounts on Applying Agreed Upon Procedures. We recalculated the percentage of the Prior Year Total Plan Value after JCE but before Members Distributions to be allocated to members is 37.71%. We multiplied the percentage by the Prior Year Total Plan Value after JCE but before Members Distributions on Schedule A to determine the Prior Year Member Plan Value after JCE but before Members Distributions on Schedule A.

25. Agree the Current Year Member Distributions for the year by Plan members to the schedule of distributions prepared by management.

We agreed the Current Year Member Distributions for the year by Plan members to the schedule of distributions prepared by management. We found the calculations to be mathematically correct and in agreement with the amount on Schedule A.

26. Recalculate the Prior Year Total Member Plan Value after JCE less Current Year Members Distribution by summarizing the Prior Year Member Plan Value after JCE but before Members Distributions (37.71%) less Current Year Members Distributions.

We recalculated the Prior Year Total Member Plan Value after JCE less Current Year Members Distribution by summarizing the Prior Year Member Plan Value after JCE but before Members Distributions (37.71%) less Current Year Members Distributions and found the calculation to be mathematically correct and in agreement with Schedule A.

27. Recalculate the Change in Member Plan Value (excluding distributions) following the March 5, 2003 plan amendment. The Change in Member Plan Value (excluding distributions) is equal to the total change in plan value (Total Company Value Based on Plan Methodology after Preferred Position less Prior Year Total Plan Value after JCE but before Members Distributions) multiplied by the percentage attributable to the members. Recalculate the percentage attributable to members by dividing Prior Year Total Member Plan Value after JCE less Current Year Members Distribution by Prior Year Total Plan Value after JCE but before Members Distributions.

We recalculated the Change in Member Plan Value by multiplying total change in plan value (Total Company Value Based on Plan Methodology after Preferred Position less Prior Year Total Plan Value after JCE but before Members Distributions) multiplied by the percentage attributable to the members in 2003 (31.14%). We recalculated the percentage attributable to members by dividing Prior Year Total Member Plan Value after JCE less Current Year Members Distribution by Prior Year Total Plan Value after JCE but before Members Distributions.

28. Recalculate the Member Plan Value after Current Year Distributions by summarizing the Prior Year Total Member Plan Value after JCE less Current Year Members Distribution and the Change in Member Plan Value (excluding distributions).

We recalculated the Member Plan Value after Current Year Distributions by summarizing the Prior Year Total Member Plan Value after JCE less Current Year Members Distribution and the Change in Member Plan Value (excluding distributions) and found the calculation to be mathematically correct and in agreement with Schedule A.

29. Recalculate the Exercise Contributions for 2000 - \$120 (number of Units issued in the 2000 Plan year, per the Vesting Schedule, multiplied by the 1999 Net Value per Unit-Base, per the prior year Agreed Upon Procedures Report) to the Member Plan Value after Distributions and including Exercise Contributions.

Management has represented to us that the Exercise Contributions for 2000 should be added to the Member Plan Value after Current Year Distributions. We recalculated the Exercise Contributions (total number of shares issued during the 2000 Plan year, per the Vesting Schedule, multiplied by the 1999 Net Value per Unit-Base, per the prior year Agreed Upon Procedures Report). We found the calculations to be mathematically correct and in agreement with the amount on Schedule A.

30. Recalculate the Exercise Contributions for 2001 - \$416 (number of Units issued in the 2001 Plan year, per the Vesting Schedule, multiplied by the 2000 Net Value per Unit-Base, per the prior year Agreed Upon Procedures Report) to the Member Plan Value after Distributions and including Exercise Contributions.

This report is intended solely for the information and use of the Members and is not intended to be and should not be used by anyone other than the specified party.

March 5, 2004

Schedule A

ERICKSON RETIREMENT COMMUNITIES, LLC
GROWTH PARTICIPATION PLAN
As of DECEMBER 31, 2003

<u>Corporate Assets at Book Value</u>	
Unrestricted Cash & Cash Equivalents	\$118,867,326
Investment in New Sites-Net	12,037,065
Corporate Capital Assets	10,528,158
Corporate Line of Credit	(2,660,000)
Net Working Capital (Exc. Cash, etc.)	9,107,020
Severance Liability Adjustment	(11,809,223)
Total Corporate Assets at Book Value	<u>136,070,346</u>
<u>Projects in Process at Present Value</u>	
Tinton Falls Campus	0
Springfield Campus	7,658,504
Peabody Campus	20,402,575
Silver Oaks Campus	70,603,765
Point View Campus	29,085,523
Warminster Campus	3,967,849
Novi Campus	7,110,260
Hingham Campus	19,754,814
Adjustment for Community Bond Financing Decision	35,269,008
Adjustment for Zeigler loan	(29,541,773)
Total Projects in Process at Present Value	<u>164,310,525</u>
<u>Operating Revenue & Expenses</u>	
Existing Management Fee Contracts at PV	115,200,208
Unreimbursed Corporate Overhead at PV	(44,662,023)
Total Operating Revenue & Expenses	<u>70,538,185</u>
Company Value Based on Plan Methodology	370,919,056
JCE Preferred Position	(115,101,924)
Total Company Value Based on Plan Methodology after Preferred Position	<u>\$255,817,132</u>
Prior Year Total Plan Value after JCE but before Members Distributions	<u>\$185,483,645</u>
Prior Year Member Plan Value after JCE but before Members Distributions (37.71%)	69,938,666
Less: Current Year Members Distributions	(12,173,223)
Prior Year Total Member Plan Value after JCE less Current Year Members Distribution	<u>57,765,443</u>
Change in Member Plan Value (excluding distributions)	<u>21,904,062</u>
Member Plan Value after Current Year Distributions	<u>79,669,505</u>
Add: Exercise Contributions for 2000 - \$120	1,608,000
Add: Exercise Contributions for 2001 - \$416	6,082,032
Add: Exercise Contributions for 2002 - \$647	18,711,363
Add: Exercise Contributions for 2003 - \$750	<u>15,107,799</u>
Member Plan Value after Distributions and including Exercise Contributions	<u>\$121,178,699</u>
Net Value per Unit-Based on 134,643 Units	<u>\$ 900.00</u>

IN WITNESS WHEREOF, the Administrator has caused this Amendment to be executed and delivered by their duly authorized representatives as of the date first written above.

WITNESSES:

ADMINISTRATOR


Daniel Rexford


Bruce R. Grindrod, Jr.


Jeffrey A. Jacobson


Michael Wagner


Michael Erickson

Amendments to Growth Participation Plan:

To reflect any conforming changes due to the issuance of Common B Member Interests.

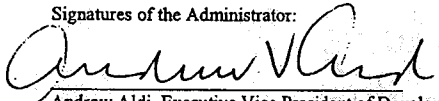
Section 2.1 Definitions, (i) "Fair Value" is amended to incorporate that the pro-rata value of the Equity Unit is based on a denominator that includes all outstanding Equity Units plus all outstanding Common B Member Shares.

"In computing the pro-rata value under (1) AND (2), both Equity Units outstanding under the Plan and Common B Member Interest shares outstanding in the Company are included in the denominator."

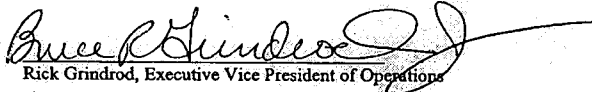
Section 4.1 Equity Units Available for Award Under the Plan is amended to reflect that the total available is also reduced by the amount of Common B Member Interest shares outstanding in the Company.

~~The maximum number of Equity Units that may be awarded under the Plan during calendar year 1998 shall be 100,000 Equity Units INCLUDING ANY COMMON B MEMBER INTEREST SHARES ISSUED AND OUTSTANDING AT ANYTIME. The maximum number of Equity Units available to be granted for award under the Plan in each successive calendar year shall be equal to (i) the immediately preceding calendar year's maximum award limit increased by 15%, less (ii) the total number of outstanding Equity Units AND COMMON B MEMBER INTEREST SHARES.~~

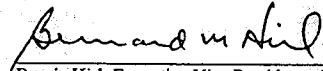
Signatures of the Administrator:



Andrew Aldi, Executive Vice President of Development



Rick Grindrod, Executive Vice President of Operations



Bernie Hirl, Executive Vice President of Finance



Michael Erickson, Executive Vice President of Marketing

Effective 3/2/99

EXHIBIT B

GROWTH PARTICIPATION PLAN AMENDMENT

EXHIBIT C

SENIOR CAMPUS LIVING HOLDINGS, L.L.C.
GROWTH PARTICIPATION PLAN

Senior Campus Living Holdings, L.L.C., Growth Participation Plan

1999 Amendments:

ARTICLE 6.2(a); 6.2(c) - The definition of vesting is amended to clarify that five (5) years of employment is five (5) years of full-time employment and that full-time employment is required to remain a participant with units.

6.2(a) (i) the fifth anniversary of the Participant's date of hire by the Company or an Affiliate (whether before or after the effective date of the Plan) provided that the Participant has been continuously in the employ ON A FULL-TIME BASIS of the Company or an affiliate through such fifth anniversary,"

6.2(c) If not sooner terminated, Equity Units shall terminate in their entirety, regardless of whether the Equity Units are vested in whole or in part, upon the expiration of the Put Period next following a Participant's termination of employment OR EMPLOYMENT OTHER THAN ON A FULL-TIME BASIS with the Company and its Affiliate for any reason or, if applicable, the Put Period coincident with such termination OR CHANGE IN STATUS FROM A FULL-TIME BASIS of employment, unless determined otherwise by the Administrator with the consent of the Participant.

EXHIBIT D

GPP AMENDMENT LANGUAGE

GPP AMENDMENT LANGUAGE

- Put Amendment – Section 6.2(e) is amended to reflect additional put rights and requirements for employees over 50 years old or with 20 years of service with the Company (continuous or otherwise).

(e) Annual Limit. During each Put Period, if a Participant is an employee at the time of exercise, in addition to the limitations on exercise set forth in Section 6.2(b), such Participant may only exercise up to 10% of the aggregate Equity Units granted to such Participant. To the extent the Participant is over 50 years old or has been employed with the Company for twenty (20) years [whether consecutive or not], such annual limit is increased to 33 1/3%. Such participant is also required a minimum put of no less than 5%. This 10% and 33 1/3% limitation on exercise does not apply to the extent a Participant Exercises Equity Units pursuant to a Change in Control other than an initial public offering constituting a Change in Control. In determining the minimum put of 5%; only units directly owned are considered.

- Taxes – The Valuation Formula is amended to reflect that income tax, federal, state and/or local, due and payable by Common A Members due to the flow through of income from the Company or due to the sale of assets to accomplish a reversion or such similar transactions shall be accounted as a reduction to CASH in the Valuation Formula not a reduction to the Preferred position when paid. The amount distributed will be for the tax computed solely on the basis of the effective tax due by the non-Common B Members from the Company activity. This will be determined by computing taxes on all Company income or loss allocable to non-Common B Members. The effective rate is based on the location of the Company, currently Maryland, and the appropriate federal tax; factoring the State tax effect. To the extent the Company has losses that offset the taxable income of the non-Common B Member from other sources, such amount will be accumulated and reduce any distribution in years where the Company, pursuant to this provision, would be required to make a distribution. Annually, this computation will be completed and agreed to by the Company and the Common A Member incorporating changes in tax law or prior year tax computations due to changes agreed to with governmental authorities.

As of December 31, 2000; the effective rate is 25.6% (7% State and 20% Federal); the cumulative tax balance is <733,752>.

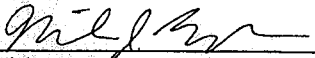
- Redemption/Distribution – Treatment of units outstanding. As of December 31, 2000; all redemptions and distributions will be computed as follows in determining the value associated to Plan Units:

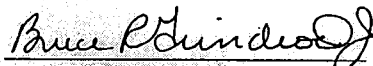
As of December 31, 2000; the PLAN Value was 50% of the Net Value of the Company which is defined as the Gross Value less JCE Preferred. As of the December 31, 2001 PLAN Value computation and thereafter, the allocable percent of

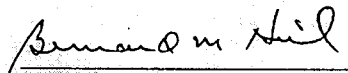
IN WITNESS WHEREOF, the Administrator has caused this Amendment to be executed and delivered by their duly authorized representatives as of the date first written above.

WITNESSES:

ADMINISTRATOR


Michael J. Erickson


Bruce R. Grindrod, Jr.


Bernard M. Hirl



August, 2008

Christine O'Connell
9209 Ramblebrook Rd
Baltimore, MD 21236-1752

New GPP

Re: Erickson Growth Participation Plan

We are pleased to provide this informational packet summarizing your units held in the Erickson GPP as of August 2008. The information below summarizes units granted to you since 2006. Units being granted in 2008 have been pro-rated for those who became newly eligible or received an increased Unit Level during 2007. Updated values are announced annually to those who remain eligible participants.

Please retain this statement with your important personal documents as a record of your account.

2008 GPP Statement

Units Granted In	Total Unit Level	Annual Unit Grant	Grant Value	Current Value	Estimated to Mature and be paid in
2006	400	100	\$170	\$17,000.00	2010
2007	400	100	\$ 70	\$7,000.00	2011
2008	400	100	\$ 0	\$0.00	2012
Total				\$24,000.00	

Please note that participants in the GPP prior to 12/31/2005 will receive the final annual payment in 2009. Future GPP informational events will be held later this year. In the meantime, if you have any questions about your GPP account, please contact Mary Ann Lambrechts, 443-883-4829 (600-4829) or at maryann.lambrechts@erickson.com.



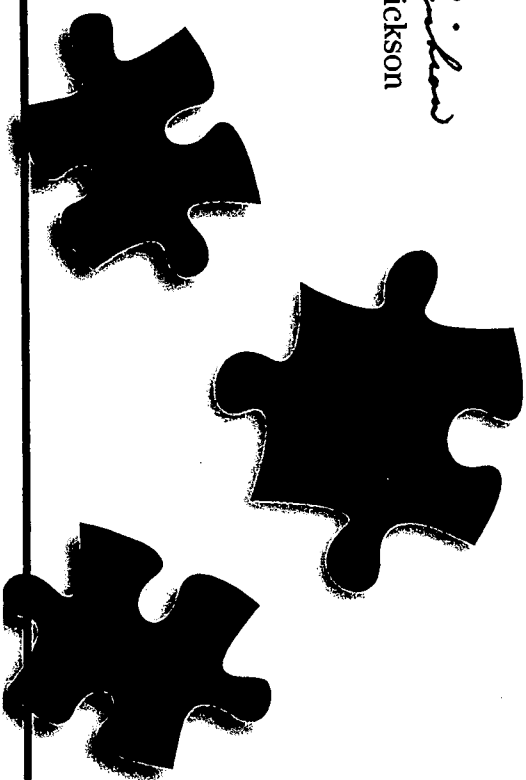
Dear GPP participant:

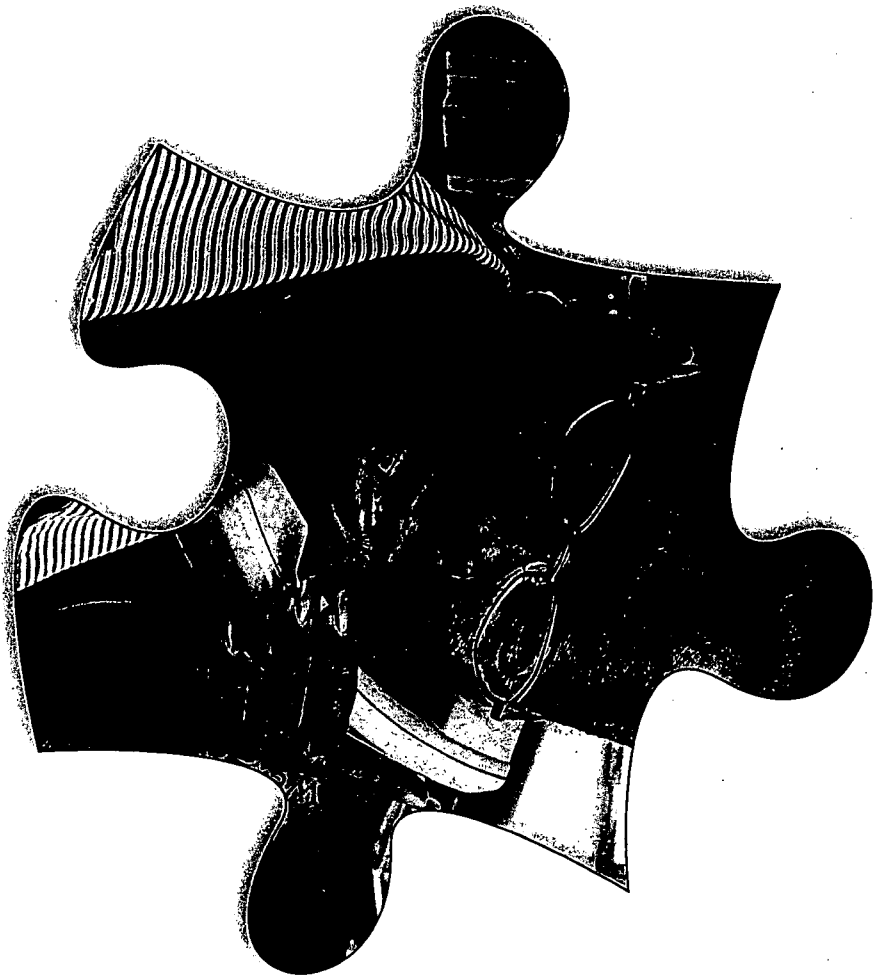
As a leader at Erickson you are eligible to participate in Erickson's Growth Participation Plan (GPP). The GPP is a long-term incentive plan designed to share company profitability with key contributors who drive continued growth, success and enterprise value.

The GPP is a component of your total rewards package and offers you the opportunity to receive additional performance-based compensation. The enclosed brochure provides information about the GPP, an example of potential payouts and frequently asked questions.

Erickson's continued success and ability to meet corporate goals relies on the countless contributions made by leaders like you. Thank you for your continued dedication to our mission.


John Erickson





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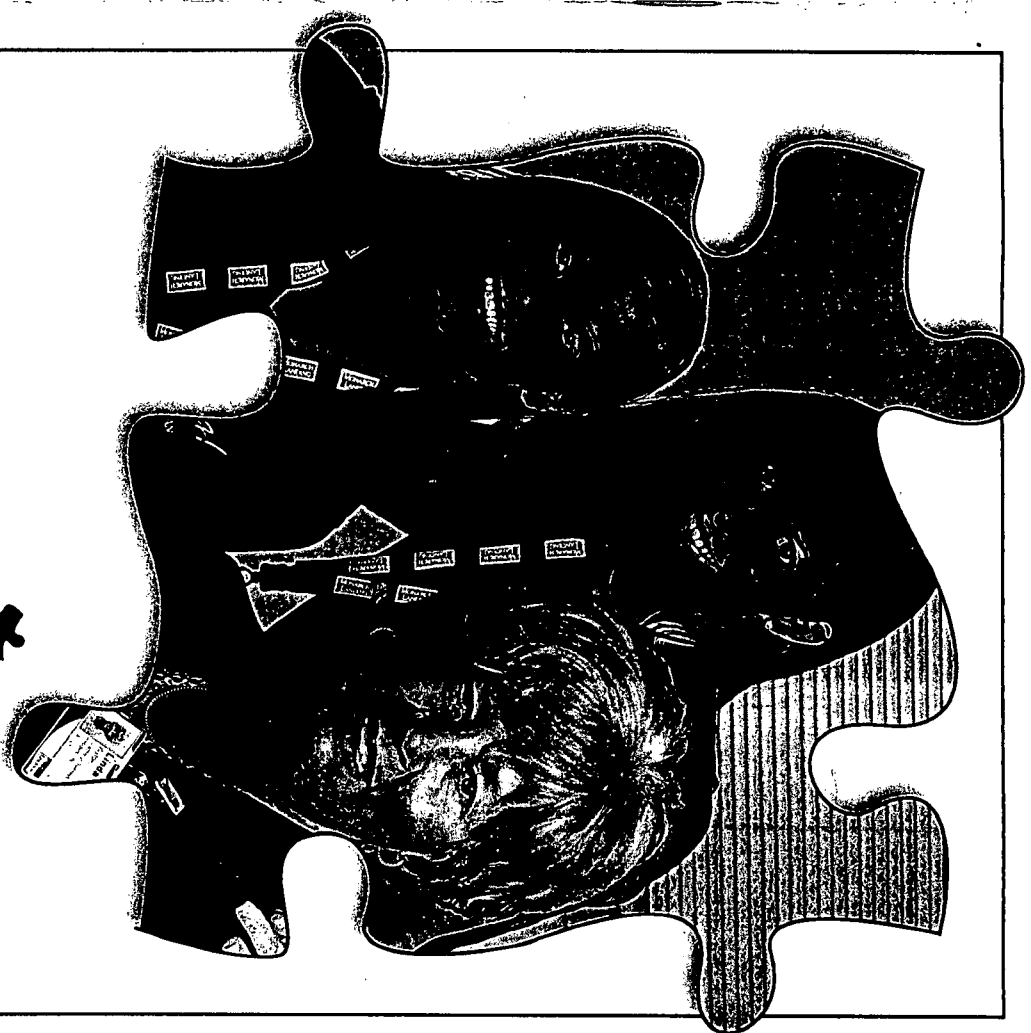
Growth Participation Plan

An Employee's Guide to Pay at Erickson and Erickson Managed Communities

Colorado • Illinois • Kansas • Maryland
Massachusetts • Michigan • New Jersey • North Carolina
Ohio • Pennsylvania • Texas • Virginia



The descriptions in this brochure are a summary of the terms of the plan as provided in the GPP Plan Document. If there is a difference between this summary and the Plan Document, the Plan Document will govern. You may review the GPP Plan Document by contacting the Human Resources Department during normal working hours. The Plan Administrators have the authority to modify, extend or terminate the grant of GPP units and/or the plan at any time.



Growth Participation Plan (GPP)



Introduction

The Erickson Retirement Communities Growth Participation

Plan (GPP) is a long-term incentive for key full-time employees. The plan value is driven by Erickson's growth and performance. As part of your total rewards package, the GPP is designed to pay competitively, drive enterprise value, and allows you to share in the company's success.

Who is eligible?

All full time employees grade 29 (or equivalent) and above are eligible to participate in the plan.

How does the plan work?

- **Total Unit Levels** (the total number of units granted during a 4 year cycle) are determined by your position, status, and grade as of December 31st of each year. Eligible participants will be granted one quarter of their Total Unit Level annually beginning the following year. For example, an employee at the Total Unit Level of 100 will receive a ¼ grant equaling 25 units each year.

- Those who were newly hired, or promoted to a new **Total Unit Level**, will receive a prorated unit amount in the following year's grant.

- With continued full-time employment and Erickson success, the value of your units will increase until the **Maturity Date**, 4 years from date of grant.

- In the year of maturity, participants who have 4 years of vesting service will receive a pay out. For instance, 2009 unit grants will mature and be paid out to vested participants in 2013.

- The payout amount will be the updated **Unit Value** multiplied by the number of matured units.

- Assuming continued eligibility, in every year that you receive a payout, you will receive a new **Annual Unit Grant** (1/4 of **Total Unit Level**).

How is the unit value determined each year?

Each year the plan is valued based upon:

- Erickson's growth and performance against goals;
 - The increase, if any, in the appraised value of Erickson;
 - The available cash from Operations
- External market conditions also influence the value of the plan.

The chart below demonstrates the "life cycle" of annual unit grants. In this example, the unit value increases each year. The fourth anniversary year of a grant is an important one. In that year, those **Matured Units** begin to be paid out **AND** new units are granted. **The following is intended only as an example. The Annual Unit Grant used in this example is 25 units (a total unit level of 100 units).**

Year	2006	2007	2008	2009	2010	2011
2006 Unit Grant	25 units granted—no value yet	2006 Grant Value increases to \$100/unit	2006 Grant Value increases to \$170/unit	2006 Grant Value increases to \$270/unit	2006 grant value increases to \$400/unit. Units are mature & paid out as GPP compensation \$10,000 (\$400 x 25)	
2007 Unit Grant		25 additional units granted—no value yet	2007 Grant Value increases to \$70/unit	2007 Grant Value increases to \$170/unit	2007 Grant Value increases to \$300/unit	2007 Grant Value increases to \$400/unit. Units are mature & paid out as GPP compensation \$10,000 (\$400 x 25)
2008 Unit Grant			25 additional units are granted for 2008—no value yet	2008 Grant Value increases to \$100/unit	2008 Grant Value increases to \$230/unit	2008 Grant Value increases to \$330/unit
2009 Unit Grant				25 additional units are granted for 2009—no value yet	2009 Grant Value increases to \$130/unit	2009 unit value increases to \$230/unit
2010 Unit Grant					25 additional units are granted for 2010—no value yet	2010 Grant Value increases to \$100/unit
2011 Unit Grant						25 additional units are granted for 2011—no value yet

continued from previous page

The **Annual Unit Grants** continue as long as you are eligible. For example, if your position warrants a **Total Unit Level** of 100 units over a 4 year period, you will receive a 25 unit grant each year, assuming your status remains constant. If your position warrants a **Total Unit Level** of 200 units, you will receive a 50 unit grant each year. Please note that grants are pro-rated in first year of eligibility in any given level.

GPP Definitions

Annual Unit Grant—Equal to $\frac{1}{4}$ of Total Unit Level.

Eligible GPP Participant—All full time employees grade 29 (or equivalent) and above are eligible to participate in the plan. An employee becomes an actual Participant when he or she has received an Annual Unit Grant.

Grant Value—Current unit value for a Annual Unit Grant times the number of units in that grant. Grant value is updated annually as each year's **Unit Value** is determined

Maturity Date—Four years from the date of an Annual Unit Grant.

Matured Units—Annual Grant Units that have reached their maturity date.

Pro-rated grant—An Annual Unit Grant that is based upon partial year eligibility. Those hired or newly promoted to an eligible position for plan participation receive a pro-rated number of units in their first grant.

Example: Participant is newly hired or promoted to a new level eligible for the plan on 11/1/2007. This would qualify the Participant to receive an annual unit grant in 2008. In this example he/she would be eligible of Total Unit Level of 100 over a 4 year period.

Pro-rated grant issued in June 2008 would be calculated as follows:

100 divided by 4 years = 25 units
25 units times 25% (one quarter of 2007) is equal to an initial grant of 6.25 units.

Termination (from plan)—The end of full time employment with Erickson, or when in a position or grade not eligible for continued plan participation.

Total Unit Level—The total number of units granted during a 4 year cycle



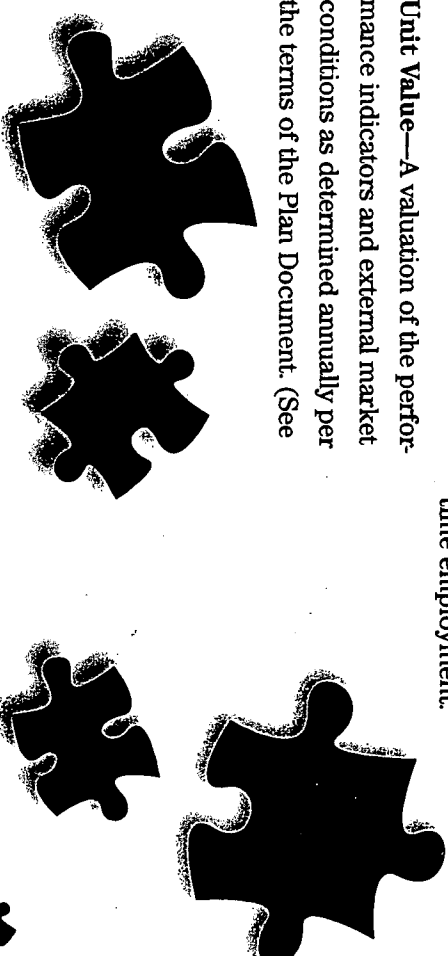
are determined by your position, status, and grade as of December 31st of each year. Eligible participants will be

granted one quarter of their units annually beginning the following year. For example, an employee at the Total Unit Level of 100 will receive a $\frac{1}{4}$ Annual Unit Grant equaling 25 units each year.

Unit Value—A valuation of the performance indicators and external market conditions as determined annually per the terms of the Plan Document. (See

"How is the Unit Valuation Determined?" on page 1 and the life cycle of a unit chart on page 2.)

Vesting—A total of four years of full time employment is required to be eligible to receive any GPP payout. The four years may be non-consecutive full time employment.





Frequently Asked Questions:

Are all employees eligible for the Growth Participation Plan (GPP)?

The GPP was initiated to promote the long term growth and profitability of Erickson by offering performance-based incentive compensation to key full-time employees. Full time employees grade 29 (or equivalent) and above are eligible to participate in the plan. An employee becomes a Participant when he or she has received an annual unit grant.

I was hired or promoted to a GPP eligible position on February 6, 2007. Why didn't I receive units when they were granted in August of 2007?

Employment status as of December 31

of any year determines plan eligibility

and Total Unit Level for the following

year. Grants awarded in the first annual unit grant are pro-rated based upon

quarter hired or promoted as per the following schedule: January-March- 100 % of annual unit grant, April-June 75%, July-September 50%, October-December 25%.

I was hired as a full-time employee on January 5, 2004 and was promoted to a GPP-eligible position in July 2005. When do I become vested in my units?

All full time employment counts as vesting service, including full time service prior to your plan participation. Assuming continual full-time employment,

Frequently Asked Questions cont.

you will become vested 4 years from your date of hire, or in this example on January 5, 2008. Even though you have vested, units will not be paid out until the maturity date of any annual unit grant.

What happens to my units if I move to a part-time position or, non GPP eligible position?

All unvested units will be forfeited. Vested units will no longer increase in value as of your employment change and will be paid out a per the plan document.

What happens to my vested units if I end my Erickson employment?

Vested units that mature after employment ends do not increase in value will be paid out per the plan document. Unvested units will be forfeited.

I was in the GPP Plan prior to January 1, 2006. What happened to those units?

Units issued prior to 2006 are being retired and paid out in four annual installments beginning in May 2006 and ending in 2009. Please contact Mary Ann Lambrechts (600-4829) with questions regarding payouts of your retired units or your Pen Cal account.

Can a unit value change by less than \$100 in a year?

Yes, it is possible that the unit value would increase by less than \$100 based upon the outcome of the annual valuation process. Actual payment of GPP is not guaranteed. The Administrators have the authority to modify, extend or terminate the plan at any time, per the terms of the Plan Document. Please see "How the Value is Determined" in this brochure.

Are GPP pay outs taxable income? Are they 401(k) or 403(b) eligible?

Yes, GPP payments are taxable income. GPP payments to active employees are 401(k) and 403(b) eligible and contributions will be deducted for those enrolled in these plans. Contributions are eligible for employer match per the plan guidelines.

When will I receive information on my account?

A personalized account summary will be sent to you annually.

