United States Bankruptcy Court Northern District of Texas (Dallas Division) PROOF OF CLAIM					
Name of Debtor: ERICKSON RETIREMENT COMMUNITIES, LLC	Case Numbe	09-37010			
NOTE: This form should not be used to make a claim for an administrative expense arising after the commencement of the case. A request for payment of an administrative expense may be filed pursuant to 11 U.S.C. § 503.					
Name of Creditor (the person or other entity to whom the debtor owes money or property):		ox con ic te that this			
Name and address where notices should be sent: RECEIVED	claim.	2010 # D			
######################################	Court Cann Xumber:				
INWOOD, WV 25428 BMC GROUP	II C DANI	KRUPTCY COURT DISTRICT OF TEXAS			
Name and address where payment should be sent (if different from above):	□ Check thi	s box if you are aware that			
Telephone number:	relating to statement	se has filed a proof of claim o your claim. Attach copy of giving particulars.			
(304) 904 - 0387		s box if you are the debtor in this case.			
1. Amount of Claim as of Date Case Filed: \$\frac{13,500}{13,500}\$ If all or part of your claim is secured, complete item 4 below; however, if all of your claim is unsecured, do not complete item 4. If all or part of your claim is entitled to priority, complete item 5.	Priority any port	of Claim Entitled to inder 11 U.S.C. §507(a). If ion of your claim falls in the following categories, the box and state the			
Theek this box if claim includes interest or other charges in addition to the principal amount of claim. Attach itemized statement of interest or charges.	' ' '	priority of the claim.			
2. Basis for Claim: SEPARATION AGREEMENT - GROWTH PALTICIPATION PLAN (GPP) (See instruction #2 on reverse side.)		support obligations under . §507(a)(1)(A) or (a)(1)(B).			
3. Last four digits of any number by which creditor identifies debtor: 3a. Debtor may have scheduled account as: (See instruction #3a on reverse side.) 4. Secured Claim (See instruction #4 on reverse side.) Check the appropriate box if your claim is secured by a lien on property or a right of setoff and provide the requested	to \$10,95 before fi petition o business.	alaries, or commissions (up 50*) carned within 180 days iting of the bankruptcy or cessation of the debtor's whichever is earlier – 11 507 (a)(4).			
information. Nature of property or right of setoff:	plan – I I	ions to an employee benefit U.S.C. §507 (a)(5).			
Value of Property:\$ Annual Interest Rate%	purchase,	425* of deposits toward lease, or rental of property			
Amount of arrearage and other charges as of time case filed included in secured claim,		es for personal, family, or d use – 11 U.S.C. §507			
if any: \$ Basis for perfection:		penalties owed to			
Amount of Secured Claim: \$ Amount Unsecured: \$		ental units – 11 U.S.C. §507			
 6. Credits: The amount of all payments on this claim has been credited for the purpose of making this proof of claim. 7. Documents: Attach redacted copies of any documents that support the claim, such as promissory notes, purchase orders, invoices, itemized statements of running accounts, contracts, judgments, mortgages, and security agreements. You may also attach a summary. Attach redacted copies of documents providing evidence of perfection of a security interest. You may also attach a summary. (See instruction 7 and definition of "redacted" on reverse side.) 	of 11 U.s	pecify applicable paragraph S.C. §507 (a)(). nt entitled to priority:			
DO NOT SEND ORIGINAL DOCUMENTS. ATTACHED DOCUMENTS MAY BE DESTROYED AFTER SCANNING.	*Amounts ai	re subject to adjustment on			
If the documents are not available, please explain:					
Date: Signature: The person filing this claim must sign it. Sign and print name and title, if any, of the cother person authorized to file this claim and state address and telephone number if different from address above. Attach copy of power of attorney, if any.		FOR COURT USE ONLY Erickson Ret. Comm. LLC 00776			
Penalty for presenting fraudulent claim: Fine of up to \$500,000 or imprisonment for up to 5 years, or both	1011000	152 and 3571			
renauty for presenting frautament cuaim: Time of up to \$500,000 or imprisonment for up to 5 years, or both	i. 10 U.S.C. §§	152 and 5571.			

Case No.

09-37010

Claim ID

Name

Alan Jackson

Address

107 Arborshade Drive

Inwood, WV 25428

GPP Pay Due in 2009

			Difference
GPP Pay Year	GPP Owed	GPP Paid	Owed
1-Jul-06	\$3,750.00	\$0.00	\$3,750.00
1-Jul-07	\$3,750.00	\$0.00	\$3,750.00
1-Sep-08	\$6,000.00	\$0.00	\$6,000.00
Total	\$13,500.00	\$0.00	\$13,500.00

TO:

Alan Jackson

DATE:

April 15, 2009

RE:

Separation Agreement and Release

Erickson Retirement Communities, LLC ("Company") must regretfully initiate a reduction in force. This agreement (the "Agreement") sets forth the terms and conditions for your separation from employment.

- 1. You will be separated as of the close of business on September 4, 2009 (the "Effective Date"). You will remain an employee at-will through the Effective Date, subject to Erickson's normal rules and standards of conduct for employees. Your duties will be to assist with completion of specific projects and transitioning of your responsibilities. If you need time for job search or interviews, we will try to accommodate your schedule. You will receive a final paycheck for your wages, minus taxes and withholdings, through the Effective Date at your current 2009 salary level, on the next regular Erickson pay-date. Your current benefits package remains in effect through the end of September 2009 with the standard payroll deduction. You will also receive a check for any accrued, unused PTO hours, minus taxes and withholdings, you have as of the Effective Date on the next regular paydate after the Effective Date.
- 2. If you currently participate in our benefits plan, beginning October 1, 2009, you may elect to continue your current health benefits package under COBRA, If you make this election, you may be eligible for a subsidy of the cost of maintaining your COBRA benefits under a new federal law, the Americans Recovery and Reinvestment Act of 2009 ("ARRA"). Under ARRA, for a limited period, you would be responsible for paying 35% of the ordinary COBRA premium for your benefits. For that same period, Company would be responsible for paying 65% of the ordinary COBRA premium for your benefits. According to current information, this subsidy towards your COBRA premium is for a period of up to 9 months starting with your first month of COBRA eligibility and may be discontinued if you become eligible for other benefits in certain circumstances. Further details on your rights under COBRA are included in the information package with this Agreement. Your eligibility for this subsidy does not depend on signing this Agreement. However, if you do not sign the Agreement, you will need to make your payments directly to our third party COBRA benefits administrator.
- 3. If you sign this Agreement and do not revoke your signature, we will also provide the benefits listed below. You will not be entitled to any other compensation, payments or benefits; however, this doesn't affect your vested retirement benefits nor any rights you have to continue your health insurance under COBRA.
 - 10 weeks of separation pay at your current 2009 salary level, minus taxes, deductions, and withholdings. The separation pay will be made in bi-weekly payments in accordance with Company's regular pay dates. These payments will start on the first pay period following eight (8) days after your signature of this Agreement. However, if you accept another position with Company or another company which is managed by Company during the separation pay period, then your separation pay will end as of the start date for your new position.
 - You will be eligible to participate in any group outplacement services offered by Company through its contractor(s) as part of the April 2009 reduction-in-force program.
 - If you elect to continue your current health benefits package under COBRA, your eligibility for a potential subsidy of the cost under ARRA is discussed in Section 2 of this Agreement. In many cases, a 35% cost contribution would be higher than your normal monthly employee contribution to your benefits. If you sign this Agreement and do not revoke it, then during the separation pay period, we agree that you will only be responsible for paying the lesser of: (i) your normal employee contribution towards your benefits, or (ii) 35% of the ordinary COBRA premium for your benefits. Your contribution will be deducted automatically

- from the separation pay. After separation pay is concluded, then you will be responsible for direct payments of the 35% cost portion if you are eligible for the subsidy or the full COBRA premium if you are not eligible or if your eligibility period has concluded.
- If you participate in Company's 401k plan, you remain vested in the employer's matching contributions towards your plan per the vesting schedule which is included in your separation packet. Per the terms of the plan, you cannot make any further contributions during the separation pay period.
- If you participate and are currently vested in Company's Growth Participation Plan (GPP) Units under the terms of the old 2005 plan and/ or the terms of the 2006 plan, your vesting remains the same as of the Effective Date. All payments of GPP value will be made per the terms of the plans and may be delayed or deferred per the terms of the plans.
- If you have an outstanding employee assistance loan, we will continue to deduct the amounts you agreed
 upon from your final paycheck and separation paychecks. If there is still an outstanding balance after the
 final paycheck or separation pay is ended, we will forgive the outstanding balance.
- If you have a current agreement for tuition reimbursement, we will continue the reimbursement per the terms of our tuition reimbursement policy for this current semester only.
- If you are uncertain about your participation or vesting level in the benefits or plans named above, you may
 contact the HR Representative at the number provided in your separation packet.
- 4. You agree to return promptly all of Company's property including, but not limited to, your ID card, keys, parking pass, laptop, blackberry/ phone, equipment, and any documents or files concerning residents, employees, services, software, and business information for Company, its managed retirement communities, their members, subsidiaries, or affiliates. You agree to be reasonably available for discussions with your Company about transitioning your work. You agree to submit any expenses which you believe are reimbursable business expenses to Company within 30 days from your separation date. Company will only reimburse business expenses that are timely, genuine and reasonable, and supported by documentation as determined by Company. If you wish to keep your company phone, you will be required to transfer the account to your name and will be responsible for all charges after the Effective Date. You agree to refrain from disclosing any of Company's trade secrets, business practices, proprietary information or confidential information which you acquired during the course of your employment with Company. You also agree to keep the terms and the existence of this Agreement confidential and not to disclose this Agreement to any other person or entity, except for your attorney, your tax advisor, or your spouse, as applicable, unless otherwise required by law.
- 5. You agree not to communicate any derogatory or defamatory information concerning Company, its managed retirement communities, including their directors, officers, and employees to any other person or entity. Company agrees not to condone its managers communicating any derogatory or defamatory information concerning you to any other person or entity. If Company becomes aware of such conduct, Company will make a prompt and good faith effort to stop same. Company also agrees that it will not contest your application for unemployment compensation benefits.
- 6. In consideration for the benefits listed in Sections 3, 4, and 5 of this Agreement, you hereby release Company, its managed retirement communities, their owners, members, directors, officers, employees, agents, insurers, employee benefit plans and fiduciaries/administrators of such plans, and all related or affiliated persons or entities (collectively the "Released Parties") of and from any and all known and unknown liability, claims, causes, demands, attorneys fees, damages, and rights, including, but not limited to, any claims which you have or may have arising out of or related to your employment, including the separation of your employment. This waiver and release includes all rights and obligations under any federal, state, or local laws, regulations, ordinances, or common law, including but not limited to all employment discrimination laws such as Title VII of the Civil Rights Act of 1964, as amended, the Maryland Human Rights Act and any State of Virginia equal employment laws or non-discrimination laws, the Age Discrimination in Employment Act of 1967 ("ADEA"), the Family & Medical Leave Act, the Worker

Adjustment and Retraining Notification Act ("WARN"), the Americans with Disabilities Act of 1990, Sections 1981 through 1988 of Title 42 of the United States Code, the Employee Retirement Income Security Act of 1974 ("ERISA"), and all other employment laws, claims for wrongful discharge, claims of unfair dealing, claims in connection with any employment contract, and claims for personal injury, emotional distress, pain and suffering, compensatory or punitive damages.

- 7. You agree that you have not filed nor commenced any charges, complaints, claims, civil actions or other proceedings against the Released Parties in any federal, state, local or other agency, court, or tribunal. You agree not to seek or request damages in connection with any other claim, demand or charge against the Released Parties. This Agreement is not intended to interfere with any right you have to file a charge with any federal, state or local governmental agency, except that you agree that by entering into this Agreement, you waive any claim to recovery of any remedy beyond what is provided in this Agreement. You also agree that you have not been denied any leave requested under the Family and Medical Leave Act or any applicable state/ local leave laws. This paragraph does not preclude you from bringing an action to enforce the terms of this Agreement or to challenge the validity of this Agreement.
- 8. You agree that you had the opportunity to report to Company any violations of the Corporate Compliance Plan during your employment and you further agree that you have no knowledge of any violations of the Plan except as otherwise reported. You agree that your obligations under this Agreement are material obligations on which Company is reasonably relying. If you breach your obligations under this Agreement, Company may immediately suspend or terminate its own obligations under the Agreement, including but not limited to, its obligations to pay any and all compensation or other amounts listed in Section 3 of this Agreement or pursue an action to recover any such compensation paid or enforce performance of this Agreement.
- 9. This Agreement shall not be in any way construed as an admission by Company, its owners, members, directors, officers, employees, or agents of any liability, wrongdoing, discrimination, fault, or breach.
- 10. You are advised to consult with an attorney concerning this Agreement. In accordance with current legal requirements under the Older Workers' Benefit Protection Act, this offer will be held open for no more than forty-five (45) days from your separation date, which is listed in Section 1 of this Agreement. If you do not sign and return the Agreement within the 45 day period, the offer will automatically expire. You may use as much of this 45-day period as you wish before signing. In addition, you may revoke this Agreement any time within seven (7) days after you sign the Agreement. To be effective, any revocation must be in writing and must be delivered within seven (7) days after your signature to the following address: Erickson Retirement Communities, 701 Maiden Choice Lane, Baltimore, Maryland 21228, Attn: General Counsel. Required information on this April 2009 Reduction in Force Program is included for your consideration in attached Schedules 1 and 2.
- 11. Your signature confirms that you are entering into this Agreement voluntarily, you understand all of its terms, and that you are not relying upon any other representations or agreements of Company except for those expressly set forth in this Agreement. Once signed, this Agreement will set forth the entire agreement between Company and you and supersedes any previous agreements or discussions concerning your employment or the termination thereof, except as expressly noted above. No changes in this Agreement will be valid unless in writing and signed by both parties. In the event that any one or more of the provisions of this Agreement other than the general release language in Section 6 shall for any reason be held to be invalid, illegal or unenforceable, the invalidity, illegality, or unenforceability shall not affect any other provision, and the Agreement shall be construed as though it had not contained the invalid, illegal, or unenforceable provision.
- 12. Any need for interpretation or enforcement of this Agreement will be in accordance with Maryland law, without regard to its conflict of laws provisions. Company and you agree that any action or proceeding relating to the

enforcement of this Agreement will only be brought in the courts of Baltimore County, Maryland or in the U.S. District Court for the State of Maryland. Company and you further agree that any such action or proceeding will be heard without a jury or an advisory jury. You and Company waive your respective rights to bring any such action or proceeding in any other jurisdiction, or to have any such action or proceeding heard before a jury or an advisory jury.

PLEASE READ THIS AGREEMENT CAREFULLY. IT CONTAINS A RELEASE OF ALL KNOWN AND UNKNOWN CLAIMS AS OF THE DATE OF THIS AGREEMENT. BY SIGNING BELOW, YOU ACKNOWLEDGE THAT YOU HAVE READ THIS AGREEMENT, UNDERSTAND IT, AND ARE VOLUNTARILY ENTERING INTO IT.

Witness:

Employee Signature

Alan Jackson

Date: <u>Apan 15, 2009</u>

Witness:

Erickson Retirement Communities, LLC

Signed by.
Printed Name



September, 2008

Alan Jackson 107 Arborshade Drive Inwood, WV 25428

Re: Erickson Growth Participation Plan

We are pleased to provide this informational packet summarizing your units held in the Erickson GPP as of August 2008. The information below summarizes units granted to you since 2006. Units being granted in 2008 have been pro-rated for those who became newly eligible or received an increased Unit Level during 2007. Updated values are announced annually to those who remain eligible participants.

Please retain this statement with your important personal documents as a record of your account.

2008 GPP Statement

Units Granted In	Total Unit Level	Annual Unit Grant	Grant Value	Current Value	Estimated to Mature and be paid in
2006	100	25	\$170	\$4,250	2010
2007	100	25	\$ 70	\$1,750	2011
2008	150	37.5	\$ 0	\$ 0	2012
Totalı				\$6,000	

Please note that participants in the GPP prior to 12/31/2005 will receive the final annual payment in 2009. Future GPP informational events will be held later this year. In the meantime, if you have any questions about your GPP account, please contact Mary Ann Lambrechts, 443-883-4829 (600-4829) or at maryann.lambrechts@erickson.com.



June 15, 2007 Alan B Jackson CDAPL.

Dear Alan,

As you are aware, the Growth Participation Plan (GPP) has undergone significant changes over the past year. We have now completed all of the necessary updates to the Plan document and collateral materials, and we are able to provide information on your personal position in the plan.

New Plan Information:

As we announced last year, we have converted the GPP from a long-term deferred compensation plan to a more current annual profit sharing arrangement. To that end, we enclose the amended GPP Plan Document along with an overview of the changes made to the plan and your grant of units. These changes are consistent with the communication received last year.

As an existing participant in the original Plan structure, you are eligible to receive the total New Participation Unit grant associated with your position in the new Plan. The total unit grant is 100 units. This grant will be issued in four installments of 25 units each over a four year period. The installments are similar to "rolling" options, and each will have a four year growth cycle. Any value that has accumulated over the four years for the installment will be paid per the terms of the restated Plan document.

The first installment of your grant of the New Participation Units was issued in 2006 and is deemed to have increased in value \$100 per New Participation Unit. The grant issuance is evidenced by this letter. We will not be issuing separate certificates.

Original Plan Balance:

In addition to new grants under the amended plan, we are in the second year of paying out your balance accrued under the original GPP through December 31, 2005. As was discussed at the annual meeting, we are a growth company and continue to utilize our capital to start new campuses (Tall Grass Creek in Kansas City and Ashby Ponds in Virginia) in addition to supporting existing communities. We are completing the refinancing of our capital in multiple campuses and will be positioned to both fund the second installment by the end of July as well as starting our 20th community. Hickory Chase, in Ohio this fall.

Your balance in the original plan was fixed in 2006, with one quarter paid last year. The remaining balance is earning 9% and the second payment is targeted to be paid by the end of July. Your balance is \$11,250.00 and the targeted 2007 installment, plus interest, is \$ 3,750.00. If you are not yet vested, the installment will be directed to the account at PenCal. As a reminder, the original Plan vesting remains at 5 years of service.

We will update you on this schedule as we progress through the summer. Thanks for all your support and commitment.

If you have any other questions regarding the GPP, please contact your Human Resources Department.

Sincerely,

The Plan Administrators

ERICKSON RETIREMENT COMMUNITIES, LLC AMENDED AND RESTATED GROWTH PARTICIPATION PLAN

THIS AMENDED AND RESTATED GROWTH PARTICIPATION PLAN (this "Agreement") is hereby entered into by Erickson Group, LLC ("Group"), Erickson Retirement Communities, LLC ("Erickson") and by the Administrators of the Plan effective as of the 1st day of January, 2006.

RECITALS

- A. Group (formerly known as Senior Campus Holdings, L.L.C.) entered into the Growth Participation Plan (the "Original Plan") effective as of September 1, 1998.
- B. The Original Plan was subsequently amended numerous times (as so amended the "Current Plan").
- C. Group and Erickson desire to assign Group's rights and responsibilities under the Current Plan to Erickson.
- D. The Administrators, with the consent of Group and Erickson, now desire to amend and restate in its entirety the Current Plan.

NOW, THEREFORE, the Current Plan, including the Original Plan and all amendments thereto, are hereby amended and restated in its entirety as follows:

ARTICLE I Assignment

1.1 <u>Assignment</u>. Group hereby assigns to Erickson all of Group's rights, duties, responsibilities and liabilities under the Current Plan, and Erickson hereby accepts such assignment. In consideration of such assignment, Erickson agrees to defend, indemnify and hold Group harmless from and against any and all claims, demands, costs or expenses incurred or expended in connection with any claims by any Participant.

ARTICLE II Purpose

2.1 <u>Purpose</u>. Erickson hereby establishes the Erickson Retirement Communities, LLC Growth Participation Plan (the "Plan"). The purpose of the Plan is to promote the long-term growth and profitability of Erickson by offering long-term performance-based incentive compensation to key executives of Erickson and its Affiliates who are largely responsible for the continued financial success of Erickson. Such performance-based incentive compensation shall be based upon the award of participation units ("Participation Units"), the value of which is related to the appreciation in the value of Erickson as determined under the Plan.

2.2 <u>Continuation</u>. The Plan is a continuation, amendment and restatement, of the Erickson Group, L.L.C. Growth Participation Plan, the provisions of which shall continue to control with respect to any awards outstanding thereunder as of January 1, 2006 ("Old Participation Units") except as expressly provided herein. The Plan is intended to comply with Code Section 409A, Internal Revenue Service Notice 2005-1, Internal Revenue Service Notice 2006-79, the proposed regulations issued under Code Section 409A and all other Internal Revenue Service guidance that may be issued thereunder (together referred to herein as "Section 409A"). The Plan shall be interpreted in accordance with Section 409A in any case in which there is any inconsistency between the Plan's terms and Section 409A, or otherwise.

ARTICLE III Definitions

- 3.1 <u>Definitions</u>. Under this Plan, except where the context otherwise indicates, the following definitions apply:
- (a) "Administrators" means the employees of Erickson holding the positions of (i) Chief Operating Officer, (ii) President of a division of Erickson and (iii) Chief Financial Officer.
- (b) "Affiliate" means any entity, whether now or hereafter existing, which controls, is controlled by, or is under common control with, Erickson (including, but not limited to, joint ventures, limited liability companies, and partnerships). For this purpose, "control" shall mean ownership of 50% or more of the total combined voting power or value of all classes of stock or interests of the entity or other common contractual relationship.
 - (c) "Board" means the Board of Directors of Erickson.
- (d) "Cause" means that any of the following has actually occurred: (i) the Participant engaging in any acts or omissions with respect to Erickson's or an Affiliate's business and affairs involving material dishonesty or acts of omissions with respect to Erickson's or an Affiliate's business and affairs that demonstrate a material lack of integrity; (ii) the conviction of the Participant of a felony; (iii) the Participant engaging in grossly negligent acts or omissions or willful or intentional failure to carry out written instructions of the Board which are within the scope of Participant's duties hereunder and which failure continues for more than ten (10) days after the Board serves Participant written notice of the same.
- (e) "Certificate" shall mean a written document memorializing the terms and conditions of a grant of Original Participation Units pursuant to the Plan which shall be subject to the terms of the Plan. Except as may otherwise be specifically provided in any original certificates, any inconsistency between the Plan terms and Certificate terms will be controlled by the Plan terms.
 - (f) "Change of Control" means the consummation of:

- (i) a merger, consolidation, share exchange, combination, reorganization, sale of equity securities, sale of membership interests or like transaction (but not a testamentary disposition or lifetime gift); or a series of like transactions in any twelve (12) month period, involving Group or Erickson in which the members of Group or Erickson, immediately following to such transaction do not own directly or indirectly at least fifty percent (50%) of the value or voting power of the issued and outstanding member interests of Group or Erickson, as applicable, or its successor;
- (ii) the sale or transfer (other than as security for Group's or Erickson's obligations or by way of testamentary disposition or lifetime gift) of more than fifty (50%) of the assets or value or voting power of the issued and outstanding equity securities of Group or Erickson, as applicable, in any transaction, a series of related transactions, or a series of transactions occurring within a one-year period in which Group or Erickson, as applicable, any corporation or entity controlled by or controlling Group or Erickson, as applicable, immediately prior to the transaction do not own at least fifty percent (50%) of the value or voting power of the issued and outstanding equity securities of the acquirer immediately after the transaction; or
- (iii) any substantial complete liquidation or dissolution of Group or Erickson or distribution of Group's or Erickson's assets.

Provided, however, that a Change in Control shall not occur unless it is a "Change in Control in Section 3.1(f) to comply with Code Section 409A:

- (g) "Code" means the Internal Revenue Code of 1986 and the regulations issued thereunder, as amended from time to time.
- (h) "Distributions" means payments made under the Plan equal to up to 10% of the increase in the Pro Rata Value per Original Participation Unit in any given year.
- (i) "New Participation Unit" means a Participation Unit issued from and after the effective date of this Agreement.
- (j) "Original Participation Unit" means the Participation Units issued prior to the effective date of this Agreement, and known as "Equity Units" under the Original Plan.
- (k) "Participant" means an individual who is eligible to participate in the Plan and who has been granted a Participation Unit pursuant to the provisions of the Plan.
 - (l) "Participation Unit" has the meaning given such term in Article II.

- (m) "Payment Date" means the date on which a portion or all of a Participant's Plan benefits is to be paid or commence to be paid to the Participant in accordance with the Participant's election.
- (n) "Plan" means the Erickson Retirement Communities, LLC Growth Participation Plan as set forth herein and as amended from time to time.
- (o) "Pro-Rata Value Per Original Participation Unit" means the value assigned, from time to time, to Original Participation Units, reflecting the increase in value of the Plan since inception, as applicable to any single Original Participation Unit.

The pro-rata value as of the original Valuation Date of each Original Participation Unit granted in 1998 is deemed to be <u>-0-</u> per unit.

- (p) "Separation from Service" has the meaning given to such term in Section 409A.
- (q) "Value" of any Participation Unit means an amount determined as of a given Valuation Date equal to:
 - (1) For an Original Participation Unit, the Pro-Rata Value per Original Participation Unit in excess of the Pro-Rata Value per Original Participation Unit as of the original date of the grant of such Original Participation Unit.
 - (2) For a New Participation Unit, the aggregate increase in value of the New Participation Unit since the date of original award of such New Participation Unit, determined in accordance with Exhibit B.
- (r) "Unforeseeable Emergency" has the meaning given such term in Section 409A of the Code.
 - (s) "Valuation Date" means the last day of each fiscal year of Erickson.

ARTICLE IV Administration

- 4.1 <u>Administration</u>. Unless the Plan specifically states otherwise, a majority vote of the Administrators shall be required for all actions with respect to the Plan.
- 4.2 <u>Powers of the Administrators</u>. The Administrators shall have the authority, in their sole discretion and from time to time, consistent with the provisions of the Plan, to (i) select persons or classes of persons to participate in the Plan, (ii) grant awards of Participation Units under the Plan pursuant to Section 6.2 hereof, (iii) modify, extend or terminate outstanding Participation Units at any time with the consent of the holder of such Participation Units (except

that the Administrators may make such modifications or terminations pursuant to section 9.5 without the consent of the holder of such Participation Units), (iv) administer the Plan, (v) make the annual valuation determination for New Participation Units in accordance with Section 6.2(e), and (vi) adopt, amend, or rescind such rules and regulations for carrying out the Plan consistent with the provisions set forth herein. Any determination of the Administrators hereunder shall be conclusive and binding on all Participants.

- 4.3 <u>Limited Liability</u>. Neither Erickson nor any Administrator or Board member shall be liable to any Participant for any action taken or decision made in good faith relating to the Plan or any Participation Unit granted thereunder.
- 4.4 <u>Indemnification</u>. The Administrators and the Board members shall be indemnified by Erickson in respect of all their activities under the Plan, to the maximum extent permitted by law and by Erickson's charter and by-laws.
- 4.5 <u>Non-Uniform Determinations</u>. The Administrator's determinations under the Plan need not be uniform and may be made by the Administrators selectively among persons who receive, or are eligible to receive, Participation Units under the Plan whether or not such persons are similarly situated.

ARTICLE V Participation

5.1 <u>Participation</u>. Management employees holding the title of Manager and above as depicted on <u>Exhibit A</u> attached hereto shall be Participants. Participation in the Plan shall be open to other employees of Erickson and its Affiliates, as may be selected by the Administrators in their sole discretion from time to time.

ARTICLE VI Participation Units

6.1 Original Participation Units.

- (a) Grant of Original Participation Units. From and after the date hereof, no additional Original Participation Units shall be granted.
- (b) <u>Vesting</u>. Participants shall first become vested for purposes of Original Participation Units on the earliest to occur of (i) Participant's completion of five (5) years of full time employment by Erickson or an Affiliate (whether before or after the effective date of the Plan) and (ii) the Participant's termination of employment (other than for Cause) by Erickson or an Affiliate within 180 days following a Change of Control. All other terminations of employment of an unvested Participant by Erickson or an Affiliate will result in all Original Participation Units held by such Participant being terminated and forfeited as well as forfeiting any and all Distributions. The Administrators, in their sole discretion, may accelerate vesting in whole or in part with respect to any Original Participation Unit at any time. Distributions shall be subject to the same vesting requirements as set forth in this Section 6.1(b). Any Distributions

to unvested Participants will accumulate and be invested in investment plans selected by the Administrators. The Administrators may, but are not required to, make investment plans available to Participants for selection by such Participants for such Distributions. Accumulated Distributions shall be paid over, subject to applicable tax withholding requirements, as soon as practicable after the Participant becomes vested in the Original Participation Units to which such Distributions are attributable.

- shall be paid out in four installments commencing in May 2006 and annually thereafter, but in no event later than June 30 of each year. The actual payment date shall be selected by the Administrators. Such payments shall be paid out at the rate of 25% of the Value of all Original Participation Units held by such Participant as of the date of this Agreement, plus accrued interest at the rate of 9% per annum, payable in arrears on the Value of the Original Participation Units. Such interest shall be based on the unpaid Value of the Original Participation Units, and accrued from the date of the prior payment pursuant to this Section 6.1.(c). Payments for Original Participation Units held by unvested Participants shall accumulate and shall be invested in investment plans selected by the Administrators. The Administrators may, but are not required to, make investment plans available to Participants for selection by such Participants for such payments. Amounts so invested shall be paid out to the Participant on such Participant's vesting date.
- Participation Units held by unvested Participants (including Distributions and sums paid out pursuant to Section 6.1(c) above) shall terminate in their entirety upon a Participant's termination of employment, or upon Participant's employment other than on a full time basis with Erickson or its Affiliates for any reason, unless determined otherwise by the Administrators with the consent of the Participant. In addition, unless determined otherwise by the Administrators, all outstanding Original Participation Units held by a Participant (whether vested or unvested) shall terminate in their entirety and be forfeited upon the Participant's termination of employment for Cause.
- (e) <u>Valuation</u>. The Pro Rata Value per Original Participation Unit is fixed and shall not be increased. The Pro Rata Value per Original Participation Unit is \$1,201.74.

6.2 New Participation Units.

(a) Grant of New Participation Units. The Administrators shall grant awards of New Participation Units to Participants on an annual basis, in accordance with the Annual Grants listed on the Schedule of Participation Unit Grants attached hereto as Exhibit A, which grant shall occur in no event later then June 30 each year. In addition to the Annual Grants specified on Exhibit A, the Administrators, may, in their sole discretion, award additional New Participation Units selectively among Participants or classes of Participants, based on such factors as exceptional performance, retention or recruitment, or any other factors deemed material by the Administrators. Any such award of additional New Participation Units to any Administrator must be approved by a unanimous vote of the Administrators.

Awards of New Participation Units shall be recorded in the personnel records of Erickson or its Affiliate. The Administrators may elect to issue ceremonial certificates to Participants to memorialize such grants, but in the event of any discrepancy between such certificate or Erickson or Affiliate's records, Erickson or Affiliate's records shall control.

- (b) <u>Vesting</u>. Participants shall first become vested for purposes of New Participation Units upon the earliest to occur of (i) Participant's completion of four (4) years of full time employment by Erickson or an Affiliate (whether before or after the effective date of the Plan); and (ii) the Participant's termination of employment (other than for Cause) by Erickson or an Affiliate within 180 days following a Change of Control. All other terminations of employment of a Participant by Erickson or an Affiliate prior to vesting under this Section will result in all New Participation Units held by such unvested Participant being terminated and forfeited.
- Participants in full on the fourth (4th) year anniversary of the date on which such New Participation Units are awarded. The accumulated Value of such New Participation Units shall be paid to the Participants within thirty (30) days of maturity of such New Participation Units, subject to the terms of this Plan. New Participation Units that mature following a vested Participant's termination of employment (and subject to forfeiture in accordance with Section 6.2(f) below and valuation in accordance with Section 6.2(e) below) shall be paid to the Participant, at the option of the Administrators (i) in a lump sum payment, (ii) as such New Participation Units mature, or (iii) any combination of the foregoing.
- Participation Units held by unvested Participants shall terminate and be forfeited in their entirety upon a Participant's termination of employment, or upon Participant's employment other than on a full time basis with Erickson or its Affiliates for any reason, unless determined otherwise by the Administrators with the consent of the Participant. In addition, unless determined otherwise by the Administrators, all New Participation Units held by a Participant (vested or unvested) shall terminate in their entirety and be forfeited, upon the Participant's termination of employment for Cause.
- (e) <u>Valuation</u>. Each year following the completion of the annual audit of Erickson, the Administrators shall determine the Value of New Participation Units in accordance with the terms of the Valuation Method attached hereto as <u>Exhibit B</u>. Such Value shall be presented to the Board and shall be deemed approved upon Board approval. However, New Participation Units held by Participants that have left employment with Erickson or an Affiliate, or are no longer employed by Erickson or an Affiliate on a full time basis, shall not increase in value after the date such Participant left employment or become a part time employee, but may be decreased in Value, to the extent the Value of Participation Units generally are decreased prior to pay out or maturity.
- (f) Forfelture. Participant, by Participant's acceptance of New Participation Units, acknowledges and agrees that during the Participant's employment, and for a period of

- one (1) year after the termination of such employment for any reason whatsoever, any participation or employment, directly or indirectly, in any capacity whatsoever, with any competitor of, or engaging in providing goods or services in competition with, Erickson or its Affiliates, as determined by Erickson in its sole discretion, shall result in the forfeiture of all New Participation Units, irrespective of whether the Participant was vested. Participant expressly acknowledges and agrees (i) that the restrictions set forth herein are reasonable, (ii) that the protections afforded to Erickson and its Affiliates hereunder are necessary to protect its legitimate business interests, and (iii) that the agreement to observe such restrictions form a material part of the consideration for Participant's participation in the Plan. If any restriction set forth in this section is held by a court of competent jurisdiction to be unenforceable with respect to one or more geographic areas, lines of business and/or months of duration, then Participant agrees, and hereby submits to the reduction and limitation of such restriction to the minimal extent necessary so that the provisions of this section shall be enforceable.
- 6.3 <u>Voting and Dividend Rights</u>. Except as otherwise provided herein, the grant of an Participation Unit shall not be deemed to confer upon the Participant any voting, dividend, distribution, liquidation or other rights and privileges with respect to the member interests of Erickson or any Affiliate.

ARTICLE VII Deferral of Payments

- 7.1 <u>Participant Deferrals</u>. In accordance with rules established by the Administrators, and as described herein, certain Participants may elect to defer a percentage of payments due hereunder which would otherwise be due and paid to the Participant. Amounts so deferred will be considered a Participant's "Deferrals".
- (a) <u>Timing of Deferral Election for Payments Pursuant to Participation</u>
 <u>Units.</u> A Participant shall make his or her deferral election with respect to any payment due pursuant to a Participation Unit within the 30 day period commencing on the date the Participation Unit giving rise to such payment is granted.
- (b) <u>Election as to Time of Payment</u>. The Participant may also designate a fixed Payment Date for the commencement of payment to the Participant of the Deferrals made pursuant to such deferral election (as increased and decreased by earnings, losses and expenses), as more particularly described in Section 7.6. If no election as to the time of payment is made, the Plan's default provisions under Section 7.6 will apply.
- postpone a Payment Date, or in the event the Participant does not make an initial deferral election as provided in 7.1(a) above, the Participant may make a subsequent election to defer a payment, provided, (i) such election shall not take effect earlier than the twelfth month after the date on which the election is made, (ii) the first payment with respect to which such election is made shall be deferred for a period of not less than five (5) years from the date such payment would otherwise have been made or was scheduled to commence (except in the case of the Participant's death, disability (as defined in Code Section 409A), or Separation from Service upon a Change of Control, or an Unforeseeable Emergency), and (iii) the election shall not be

made less than twelve months prior to the date the payment would have been made or was scheduled to commence. A fixed Payment Date may not be accelerated.

- (d) Manner of Making Elections. All deferral elections shall be made in the manner prescribed by the Administrators and submitted no later than the date designated by the Administrators as the due date for that election. The Participant may not terminate or otherwise modify his or her deferral election at any time during the Plan Year to which it relates. A separate deferral election must be made for each Plan Year in which a payment is otherwise due under the Plan.
- (e) <u>Deferrals of Payments Pursuant to Original Participation Units</u>. In accordance with the provisions of this Article VII, a Participant may make a subsequent deferral election, in accordance with Section 7.1(c) and rules established by the Administrators, to defer a percentage of any payment due pursuant to an Original Participation Unit; provided, however, that no Participant may elect to defer a payment to be made in 2006.
- "Deferral Account" in the name of each Participant to which shall be credited or debited: (i) amounts equal to the Participant's Deferrals; (ii) amounts equal to any earnings or losses (to the extent realized, based upon fair market value of the Deferral Account's assets, as determined by the Administrators, in their sole and absolute discretion) attributable or allocable thereto; and (iii) expenses charged to the Deferral Account. Each Participant shall have the right to direct the Administrators as to how amounts in his or her Plan Account shall be invested. In the event a Participant designates a specific Payment Date for certain deferrals, those deferrals subject to that election shall be accounted for in a separate sub-account of the Participant's Deferral Account. A Participant shall at all times be 100% vested in amounts credited to his or her Participant Deferral Account.
- (g) <u>Contributions to Accounts</u>. Erickson shall make the provisions for the payment of any deferred amounts to be made to the Participant's Deferral Account under this Article.
- (h) 409A Transitional Election. Notwithstanding the foregoing, and in accordance with the transitional rules under Section 409A, as set forth in Internal Revenue Service Notice 2006-79, a Participant whose payments have not begun shall be permitted to make a new payment election or change a previous payment election, provided that the Participant makes such election on or before December 31, 2007 (or such earlier date as the Administrators, in their sole discretion, may specify), and provided further any election made on or after January 1, 2006, and on or before December 31, 2006, only applies to amounts that would not otherwise be payable in 2006 and may not cause an amount to be paid in 2006 that would not otherwise be payable in 2006. With respect to an election as to the form of payment made on or after January 1, 2007, and on or before December 31, 2007, the election may apply only to amounts that would not otherwise be payable in 2007 and may not cause an amount to be paid in 2007 that would otherwise be payable in 2007.

- 1.2 Investment Directions of Participants. Subject to such limitations as may from time to time be required by law, imposed by the Administrators or contained elsewhere in the Plan, and subject to such operating rules and procedures as may be imposed from time to time by the Administrators, prior to and effective for each Deferral, each Participant may communicate to the Administrators a direction as to how his or her Deferral Account should be invested among such investments as may be made available by the Administrators hereunder. The Administrators may, in their absolute discretion, select the investments to be made available from time to time as investments under the Plan and may add or remove investments as the Administrators deem appropriate, provided that the Administrators shall give at least ninety (90) days' advance notice to the Participant before any investment is removed or made unavailable. Such direction shall designate the percentage (in ten percent (10%) increments or such other increments permitted by Erickson) of each portion of the Participant's Deferral Account which is requested to be invested in such investments, and shall be subject to the following rules:
- (a) Any initial or subsequent investment direction shall be in the form prescribed by the Administrators, and shall be effective as of the first day of the month next following the date the election is made.
- (b) All amounts credited to the Participant's Deferral Account shall be invested in accordance with the then effective investment direction; and as of the effective date of any new investment direction, all or a portion of the Participant's Deferral Account at that date shall be reallocated among the designated investment funds according to the percentages specified in the new investment direction unless and until a subsequent investment direction shall be submitted and become effective. An election concerning investment choices shall continue indefinitely as provided in the Participant's most recent election.
- (c) If the Administrators receive an initial or revised investment direction which is deemed to be incomplete, unclear or improper, the Participant's investment direction then in effect shall remain in effect (or, in the case of a deficiency in an initial investment direction, the Participant shall be deemed to have submitted no investment direction), unless the Administrators provide for, and permit the application of, corrective action prior thereto.
- (d) If the Administrators possess (or are deemed to possess as provided in (c), above) at any time directions as to the investment of less than all of a Participant's Deferral Account, the Participant shall be deemed to have directed that the undesignated portion of the Deferral Account be invested in a money market, fixed income or similar fund made available under the Plan as determined by the Administrators in their sole discretion.
- (e) Each Participant hereunder, as a condition to his or her participation hereunder, agrees to indemnify and hold harmless Erickson and its agents and representatives from any losses or damages of any kind relating to the investment of the Participant's Deferral Account hereunder.
- 7.3 Form of Payments. All payments from a Participant's Deferral Account(s) shall be made in a lump sum.

- 7.4. Expenses. Expenses, including fees allocable to the administration or operation of Deferral Accounts maintained under the Plan shall be paid by Erickson, but Erickson, in its sole and absolute discretion, may elect to charge such expenses against the appropriate Participant's Deferral Account. If an expense is charged against a Participant's Deferral Account, in the sole and absolute discretion of Erickson, such expense will be charged against and shall reduce the Participant's Deferral Account hereunder.
- 7.5 Taxes. Any taxes allocable to a Deferral Account (or portion thereof) maintained under the Plan which are payable prior to the distribution of the Deferral Account (or portion thereof), as determined by the Administrators in their sole and absolute discretion, shall be charged against that Deferral Account as an expense of the Deferral Account, in the manner provided in Section 7.4.

7.6 Fixed Payment Dates: Separation from Service.

- (a) Scheduled in-Service Distribution. When the Participant elects to make a deferral, a Participant may select a fixed Payment Date in the future, in accordance with the provisions of this Article VII, for the payment of the deferral that is subject to that election (as increased and decreased by earnings, losses and expenses). In the event the Participant elects a fixed Payment Date, the deferral (as adjusted by earnings, losses and expenses) shall be separately accounted for in a sub-account of the Participant's Deferral Account and shall be paid or commence to be paid to the Participant as soon as administratively feasible after the earlier of (i) the fixed Payment Date or (ii) the first day of the first calendar month beginning immediately after the calendar quarter of the Participant's Separation from Service (except in the event of a subsequent deferral election under Section 7.1(c)).
- (b) <u>Default Election</u>. If the Participant has not selected a Payment Date pursuant to the Plan's terms for a specific portion or all of the Participant's Deferral Account, then those amounts shall be paid or shall commence as soon as administratively feasible after the first day of the first calendar month beginning immediately after the calendar quarter of the Participant's Separation from Service.
- 7.7 <u>Separation from Service Upon a Change in Control</u>. Upon a Change in Control, a Participant affected by that event shall not be considered to have a Separation from Service for purposes of this Plan if all of the following conditions are satisfied: (a) the Participant continues employment with either Erickson, an Affiliate or the successor; and (b) the successor agrees to assume responsibility for payment of the vested and unvested benefit obligations to the Participant accrued hereunder as of the date of the Change in Control. If either of the foregoing conditions are not satisfied, then the Participant shall be deemed to have a Separation from Service for purposes of this Plan upon the effective date of the Change in Control.
- 7.8 <u>Distribution Upon Death of Participant</u>. If a Participant dies before his fixed Payment Date or his Separation from Service, the entire undistributed value of the Participant's Deferral Account shall be paid to the person or persons designated as the Participant's Beneficiary(ies), in accordance with the provisions of Section 7.10, during the first six months following the Participant's death.

- 7.9 Unforeseeable Emergency. Notwithstanding any provision hereof to the contrary, upon a finding that the Participant has suffered an Unforeseeable Emergency, the Administrators may, in their sole discretion, allow distribution from the Participant's Deferral Account prior to the time otherwise specified for payment of benefits under the Plan. An Unforeseeable Emergency, as defined in Section 409A, is generally limited to the following: a severe financial hardship to the Participant resulting from an illness or accident of the Participant, the Participant's spouse, or a dependent (as defined in Code Section 152) of the Participant, loss of Participant's property due to casualty, or other similar extraordinary and unforeseeable circumstances arising as a result of events beyond the control of the Participant. The amount of such distribution shall be limited to the amount which is necessary to meet the Participant's immediate financial need and which is not reasonably available from other sources.
- 7.10 Application for Payment. On the date or dates on which a Participant or Beneficiary is entitled to payment under Section 7.1, the Participant or Beneficiary may make application for payment directly to the Administrators who shall, subject to any restrictions or limitations contained in the applicable account agreement, pay the Participant or Beneficiary the appropriate amount directly from the Deferral Account without the consent of Erickson.
- 7.11 <u>Designation of Beneficiaries</u>. Each Participant from time to time may designate any person or persons (who may be named contingently or successively) to receive such benefits as may be payable under the Plan upon or after the Participant's death, and such designation may be changed from time to time by the Participant by submitting a new designation. Each designation will revoke all prior designations by the same Participant, shall be in a form prescribed by the Administrator, and will be effective only when filed with the Administrator during the Participant's lifetime.

In the absence of a valid Beneficiary designation, or if, at the time any benefit payment is due to a Beneficiary, there is no living Beneficiary validly named by the Participant, the Administrators shall cause the payment of any such benefit payment to be made to the Participant's spouse, if then living, but otherwise to the Participant's then living descendants, if any, per stirpes, but, if none, to the Participant's estate. In determining the existence or identity of anyone entitled to a benefit payment, the Administrators may rely conclusively upon information supplied by the Participant's personal representative, executor or administrator. If a question arises as to the existence or identity of anyone entitled to receive a benefit payment as aforesaid, or if a dispute arises with respect to any such payment, then, notwithstanding the foregoing, Erickson, in its sole and absolute discretion, may direct the Administrators to distribute such payment to the Participant's estate without liability for any tax or other consequences which might flow therefrom, or may take such other action as the Administrators deem to be appropriate.

7.12 <u>Information To Be Furnished by Participants And Beneficiaries: Inability To Locate Participants Or Beneficiaries.</u> Any communication, statement or notice addressed to a Participant or to a Beneficiary at his or her last post office address as shown on Erickson's records shall be binding on the Participant or Beneficiary for all purposes of the Plan. The Administrators shall not be obliged to search for any Participant or Beneficiary beyond the

Participant or Beneficiary that he or she is entitled to an amount under the Plan and the Participant or Beneficiary fails to claim such amount or make his or her location known to the Administrators within three (3) years thereafter, then, except as otherwise required by law, if the location of one or more of the next of kin of the Participant is known to the Administrators, the Administrators may direct distribution of such amount to any one or more or all of such next of kin, and in such proportions as the Administrators determine. If the location of none of the foregoing persons can be determined, the Administrators shall have the right to direct that the amount payable shall be deemed to be a forfeiture, except that the dollar amount of the forfeiture, unadjusted for deemed gains or losses in the interim, shall be paid by Erickson if a claim for the benefit subsequently is made by the Participant or Beneficiary to whom it was payable. If a benefit payable to an unlocated Participant or Beneficiary is subject to escheat pursuant to applicable state law, Erickson shall not be liable to any person for any payment made in accordance with such law.

ARTICLE VIII Subordination

shall be made under the Plan that would cause Erickson or any Affiliate to violate any banking agreement or loan or other financial covenant or cause a default of any indebtedness of Erickson or any Affiliate, regardless when such agreement, covenant or indebtedness was created, incurred or assumed. Any payment under the Plan that would cause such violation or default shall be deferred until, in the sole discretion of the Administrator, such payment shall no longer cause any such violation or default. Any payment deferred in consequence of the provisions of the preceding sentence shall bear simple interest from the date such payment would otherwise have been made to the date when such payment is actually made, at a rate which is equal to the prime rate of interest being generally charged by any of Erickson's existing banks from time-to-time during the period of such deferral, but in no event shall such rate of interest exceed ten percent (10%) per annum. Erickson shall pay accrued interest at the same time as it makes the payment to which such interest relates.

ARTICLE IX Miscellaneous

- 9.1 Withholding of Taxes. Erickson or any Affiliate, to the extent permitted or required by law, shall have the right to deduct from any payment otherwise due to a Participant any taxes of any kind required by law to be withheld with respect to any distribution or payment under the Plan. Erickson may require, as a condition to any payment due with respect to any Participation Unit, that the Participant pay to Erickson or its Affiliate, in cash, any such taxes of any kind so required by law to be withheld.
- 9.2 <u>Nontransferability.</u> Participation Units granted under the Plan, and any rights, privileges and benefits pertaining thereto, may not be transferred, assigned, alienated, pledged or hypothecated in any manner, by operation of law or otherwise, and shall not be subject to

execution, attachment or similar process. Any attempt to so transfer, assign or encumber Participation Units shall be null and void.

- 9.3 <u>Capital or Structure.</u> Upon any change in the outstanding capitalization of Erickson through merger, consolidation, reorganization, recapitalization, dividend, split, reverse split, split-up, split-off, spin-off, combination of interests, exchange, or other like change, regardless of whether or not such change involves a Change of Control, the Administrators shall be entitled to make any such adjustment to each outstanding Participation Unit that the Administrators, in their reasonable discretion, deems appropriate.
- 9.4 <u>Erickson's Rights.</u> The existence of this Plan and any Participation Units granted hereunder shall not affect in any way the right or power of Erickson or any Affiliate to make or authorize any or all adjustments, recapitalizations, reorganizations or other changes in Erickson's or any Affiliate's capital structure or its business, or any merger or consolidation of Erickson or such Affiliate, or any issue of bonds, debentures, preferred or other stocks with preference ahead of or convertible into, or otherwise affecting the Participation interest in Erickson or the rights thereof, or the dissolution or liquidation of Erickson or any Affiliate, or any sale or transfer of all or any part of Erickson's or any Affiliate's assets or business, or any other corporate act or proceeding, whether of a similar character or otherwise.
- shall continue in effect indefinitely until otherwise terminated as set forth herein. Erickson may terminate the Plan, in whole or in part at any time in its discretion, provided that: (i) all arrangements sponsored by Erickson and its Affiliates that would be aggregated with any terminated arrangement under Section 409A if the same individual participated in all of the arrangements, are terminated; (ii) no payments other than payments that would be payable under the terms of the arrangements if the termination had not occurred are made within twelve months of the termination of the arrangements; (iii) all payments are made within twenty-four months of the termination of the arrangements; and (iv) Erickson and its Affiliates do not adopt a new arrangement that would be aggregated with any terminated arrangement under Section 409A if the same individual participated in both arrangements, at anytime within five years following the date of termination of the Plan. Upon termination of the Plan, all Participation Units outstanding shall become fully vested and paid.
- 9.6 Nature of Plan. The Plan is an unfunded plan that is not intended to be (i) subject to Parts 2, 3 or 4 of Title I, Subtitle B of the Employee Retirement Income Security Act of 1974 ("ERISA"), or (ii) qualified under Section 401(a) of the Internal Revenue Code of 1986, as amended. the obligation to make payments in settlement of Participation Units rests solely with Erickson and shall not be construed as an obligation or liability of any Affiliate for which the Participant performs services. The obligation of Erickson to make payments with respect to Participation Units granted pursuant to the Plan shall be interpreted solely as an unfunded contractual obligation to make such payments in the manner and under the conditions prescribed under the Plan. No Participant or other person shall have any interest in any particular assets of Erickson or an Affiliate by reason of the right to receive a payment under the Plan, and any such Participant or other person shall have only the rights of a general unsecured creditor of Erickson

with respect to any rights under the Plan. Any assets set aside by Erickson, including any assets transferred to a rabbi trust or purchased by Erickson with respect to amounts payable under the Plan, shall be subject to the claims of Erickson's general creditors, and no person other than Erickson shall, by virtue of the provision of the Plan, have any interest in such assets. Neither the Plan nor any Participation Unit shall create or be construed to create a trust or separate fund of any kind or a fiduciary relationship between Erickson and a Participant or any other person.

- 9.7 Reliance on Reports. Each member of the Board and each Administrator shall be fully justified in relying or acting in good faith upon any report made by the independent public accountants of Erickson and upon any other information furnished in connection with this Plan. In no event shall any person who is or shall have been a member of the Board or an Administrator be liable for any determination made or other action taken or any omission to act in reliance upon any such report or information, or for any action taken, including the furnishing of information, or failure to act, if in good faith.
- 9.8 <u>Arbitration</u>. Any dispute between Erickson and a Participant relating to Participation Units shall be resolved by binding arbitration which shall be administered by the American Arbitration Association in accordance with the rules and procedures established by the American Arbitration Association.
- 9.9 Relation to Other Benefits. No payment under this Plan shall be taken into account in determining any benefits under any pension, retirement, profit sharing, deferred compensation or group insurance plan of Erickson or an Affiliate unless the Plan so provides.
- 9.10 Non-Guarantee of Employment. Nothing in the Plan or a Certificate shall confer any right on an employee to continue in the employ of Erickson or an Affiliate at any particular position or rate of pay or for any particular period of time, or shall interfere in any way with the right of Erickson or an Affiliate to terminate an employee at any time with or without notice or cause.
- Amendment. The Administrators may, in their sole and absolute discretion from time to time, amend the Plan, provided that no amendment shall be made without the approval of the Board that will (i) modify the provisions of the Plan relating to eligibility, or (ii) materially increase the benefits accruing to Participants under the Plan. The Administrators shall be authorized to amend the Plan (including the form of any exhibit thereto) and the Participation Units granted thereunder, provided that the rights and obligations under any Participation Units granted before amendment of the Plan shall not be materially and adversely affected by amendment of the Plan or such Participation Units (as determined in the sole and absolute discretion of the Administrators) without the consent of the holder of such Participation Unit. Notwithstanding anything herein to the contrary, the Plan may be amended by the Administrators at any time, retroactively if required, to conform the Plan to the provisions and requirements of Section 409A and any other applicable law (including ERISA and the Code). No such amendment shall be considered prejudicial to any interest of the Participant or a Beneficiary hereunder. Notwithstanding anything herein to the contrary, an officer of Erickson may adopt amendments to conform the Plan to technical changes in the law or make other ministerial changes.

- 9.12 <u>Titles and Headings.</u> The titles and headings set forth in this Plan are for convenience of reference only, and in the event of any conflict, the text of this Plan, rather than such titles or headings, shall control.
- 9.13 Governing Law. The validity, construction and effect of the Plan and of any rules, regulations, determinations or decisions made by the Administrators or Board relating to the Plan, and the rights of any and all persons having or claiming to have any interest therein or thereunder, shall be determined exclusively in accordance and the laws of the State of Maryland, without regard to its conflict of laws principles, except to the extent that federal laws apply.
 - 9.14 Effective Date. The Plan is effective as of January 1, 2006.

IN WITNESS WHEREOF, Erickson has caused this Plan to be executed by its duly authorized officer and its seal affixed hereto, effective as of the Effective Date.

Gerald F. Doherty

Gerald F. Doherty

ERICKSON GROUP, LLC

itle: Jettrey A. Jacobson

ERICKSON RETIREMENT COMMUNITIES, LLC

Title: Jeff ey A Jacobson

Vice President, Chief Financial Officer

and Treasurer

ADMINISTRATORS OF THE PLAN:

Bruce R. Grindrod, Jr.

President

Peter B. McMillan

President

Lenora Booth

Executive Vice President

Gerald F. Donesty
Executive Vice President

Jeffrey Jacobson

Daniel P. Rexford
Executive Vice President

Michael A. Wagner
Executive Vice President

William F. Walker Executive Vice President Gerald F. Donerty
Executive Vice President

Jeffrey Lacobson
Executive Vise Preside

Daniel P. Rexford
Executive Vice President

Michael A. Wagner Executive Vice President

William F. Walker

Executive Vice President

ERICKSON RETIREMENT COMMUNITIES, LLC AMENDED AND RESTATED GROWTH PARTICIPATION PLAN

EXHIBIT A

SCHEDULE OF PARTICIPATION UNIT GRANTS

Position/Job Grade	Total After 4 Years	Annual Grant
Manager	100	25
Director	200	50
Senior Director	400	100
Vice President	750	187.5
Senior Vice President	1,250	312.5
Executive Vice President	2,000	500
President	3,000	750

Grants for the first year of eligibility shall be pro-rated on a quarterly basis based on the quarter the Participant first become eligible for participation in the Plan.

ERICKSON RETIREMENT COMMUNITIES, LLC AMENDED AND RESTATED GROWTH PARTICIPATION PLAN

EXHIBIT B

VALUATION METHOD

Annually, the Administrators will recommend to the Board a New Participation Unit Value based on three indicators of performance:

- Group or Erickson's performance against goals for the current year;
- The increase, if any, in the appraised value of Erickson; and
- The available cash from Operations (cash from Management, Development and Construction fees less cash used for overhead).

The Plan targets successful performance to be reflected by an increase annually of \$100 per New Participation Unit. The Administrators will assess if Erickson's overall performance has met, will not meet, or exceeded this target based on at least the three performance indicators set out above. The New Participation Units granted in 2006 are deemed to have increased in value \$100 per New Participation Unit.



Dear Alan B Jackson:

As you are now aware, big changes are ahead for the Growth Participation Plan (GPP). As we prepare for the new vision of the Plan, we prepare for the payout of the existing unit grant values.

With the establishment of the new unit value of \$1201.74, your total unit grant(s) is now worth \$15000. As announced, we will begin to pay out your unit grant in the existing plan over a four year period starting on May 18. The initial installment on your payout is \$3750. The remaining unit grant will earn interest at a rate of 9% until the final installment, scheduled to be paid in 2009.

As a non-vested employee, the first installment will be deposited in the deferred compensation account through PenCal. We will forward additional information about investment options available through PenCal, as well as procedures for opening an account if you have not already done so. Remember, only continuous fulltime service counts towards vesting in the GPP. Therefore, the date to use for vesting purposes may be different than your original hire date. The date to use for vesting purposes for your service is 3/15/2004

If you have any questions about your vesting date or the value of your unit grant, please contact your Human Resources department.

All funds paid out of the GPP are paid as ordinary earnings and will be taxed accordingly. We will be providing financial planning resources to help you plan how to invest the proceeds of the GPP. We will forward additional information in the coming weeks. Please remember that you have an hour of time with a financial advisor available through the Employee Help Line. Just call 1-888-300-0431 to arrange an appointment.

If you have any other questions regarding the GPP, please contact your Human Resources Department.

Sincerely,

The Plan Administrators



June 22, 2005

Dear Growth Participation Plan Participant:

We are pleased to inform you that you are now a participant in the Erickson Growth Participation Plan. You became eligible for the Plan by virtue of your hire or promotion into an eligible position in 2004, and have now passed the threshold into the Plan. You are now participating in values of the units above the base 12/31/04 value of \$1051.74. Your participation will be for the appreciation of unit values above \$1051.74.

Your certificate identifying the units issued is enclosed, as well as a Plan Document. The Plan Document provides a detailed explanation of the rules and regulations of the Plan.

Please contact your Human Resources department with any questions you may have.

Sincerely,

The Plan Administrators

Plan Erickson Retirement Communities, Growth Participation Certificate For

100 UNITS at the strike price of \$1051.74

In Che Growth Participation Plan Of Crickson Aetirement Communities Holdings, L.L.C. Granted Co

Alan B Fackson

The designated holder of these Equity Units is entitled to all the rights, opportunities, values, and benefits This certificate represents your right to the amount of Equity Units indicated above under the Erickson Retirement Communities Holdings, L.L.C. Growth Participation Plan (the Plan). of future financial growth of the Company as specified in the Plan.

and the holder's productive delivery of services that form the foundation of the Company's growth. These Equity Units are granted in consideration of the holder's future contributions to corporate strategies hese Equity Units may be transferred and redeemed only in accordance with the Plan ınd are otherwise fully subject to the provisions of the Plan.

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John C. Erickson

Date: 12/31/2004