Christopher J. Jedd

address above. Attach copy of power of attorney, if any.



Maryland • New Jersey • Massachusetts • Michigan • Virginia • Pennsylvania

June 25, 2003

Dear Growth Participation Plan Participant:

We are pleased to inform you that you are now a participant in the Erickson Growth Participation Plan. You became eligible for the Plan by virtue of your hire or promotion into an eligible position in 2002, and have now passed the threshold into the Plan. You are now participating in values of the units above the base 12/31/02 value of \$750.00. Your participation will be for the appreciation of unit values above \$750.00.

Your certificate identifying the units issued is enclosed, as well as a Plan Document. The Plan Document provides a detailed explanation of the rules and regulations of the Plan.

Please call Gary Cole at extension 8628 with any questions.

Sincerely,

The Plan Administrators

Erickson Retirement Communities, 型. 型 Growth Participation Plan Certificate For

100 UNITS at the strike price of \$750.00

In The Growth Participation Plan Of Erickson Retirement Communities Holdings, L.L.C Granted To

Christopher I Jedd

and the holder's productive delivery of services that form the foundation of the Company's growth These Equity Units are granted in consideration of the holder's future contributions to corporate strategies The designated holder of these Equity Units is entitled to all the rights, opportunities, values, and benefits This certificate represents your right to the amount of Equity Units indicated above under the Erickson Retirement Communities Holdings, L.L.C. Growth Participation Plan (the Plan). These Equity Units may be transferred and redeemed only in accordance with the Plan of future financial growth of the Company as specified in the Plan.

and are otherwise fully subject to the provisions of the Plan

John C. Erickson

通ate: 12/31/2002

SENIOR CAMPUS LIVING HOLDINGS, L.L.C. GROWTH PARTICIPATION PLAN

ARTICLE I Purpose

1.1 <u>Purpose</u>. Senior Campus Living Holdings, L.L.C. (the "Company") hereby establishes the Senior Campus Living Holdings, L.L.C. Growth Participation Plan (the "Plan"). The purpose of the Plan is to promote the long-term growth and profitability of the Company by offering long-term performance-based incentive compensation to key executives of the Company and its Affiliates who are largely responsible for the continued financial success of the Company. Such performance-based incentive compensation shall be based upon the award of equity participation units ("Equity Units"), the value of which is related to the appreciation in the value of the Company's member interest in Senior Campus Living, L.L.C. ("SCL") as determined under the Plan.

ARTICLE II Definitions

- 2.1 <u>Definitions</u>. Under this Plan, except where the context otherwise indicates, the following definitions apply:
- (a) "Account" means a bookkeeping reserve account established and maintained for each Participant to which the Fair Value of each Participant's Equity Units is credited and such subaccounts as the Administrator may find desirable for the administration of the Plan.
- (b) "Administrator" means the employees of the Company holding the positions of Executive Vice President of Development, Executive Vice President of Operations, Executive Vice President of Finance, and Executive Vice President of National Marketing which shall be responsible for the general administration of the Plan.
- (c) "Affiliate" means any entity, whether now or hereafter existing, which controls, is controlled by, or is under common control with, the Company (including, but not limited to, joint ventures, limited liability companies, and partnerships). For this purpose, "control" shall mean ownership of 50% or more of the total combined voting power or value of all classes of stock or interests of the entity or other common contractual relationship.
 - (d) "Board" means the Board of Directors of the Company.

- the Participant engaging in any acts or omissions with respect to the Company's or an Affiliate's business and affairs involving material dishonesty or acts or omissions with respect to the Company's or an Affiliate's business and affairs that demonstrate a material lack of integrity; (ii) the conviction of the Participant-of a felony; (iii) the Participant engaging in grossly negligent acts or omissions or willful misconduct with respect to the Company's or an Affiliate's business; (iv) Participant's continuing willful or intentional failure to carry out written instructions of the Board which are within the scope of Participant's duties hereunder and which failure continues for more than ten (10) days after the Board serves Participant written notice of the same; or (v) any other material breach of any Employment Agreement entered into between the Participant and the Company or an Affiliate by the Participant which is not cured, or for which a cure is not commenced if an immediate cure is not practicable, within ten (10) days after the Company gives the Participant written notice of the same.
- (f) "Certificate" shall mean a written document memorializing the terms and conditions of a grant of Equity Units pursuant to the Plan which shall be subject to the terms of the Plan. Except as may otherwise be specifically provided in any original certificates granted in 1998, any inconsistency between the Plan terms and Certificate terms will be controlled by the Plan terms.
 - (g) "Change of Control" means the consummation of:
 - (i) a merger, consolidation, share exchange, combination, reorganization, sale of equity securities, or like transaction (but not a testamentary disposition or lifetime gift) involving the Company or SCL in which the members of the Company or SCL, as applicable, immediately prior to such transaction do not own directly or indirectly at least fifty percent (50%) of the value or voting power of the issued and outstanding member interests of the Company or SCL, as applicable, or its successor immediately after such transaction;
 - (ii) the sale or transfer (other than as security for the Company's or SCL's obligations or by way of testamentary disposition or lifetime gift) of more than fifty percent (50%) of the assets or value or voting power of the issued and outstanding equity securities of the Company or SCL, as applicable, in any transaction, a series of related transactions, or a series of

transactions occurring within a one-year period in which the Company or SCL, as applicable, any corporation controlled by the Company or SCL, as applicable, or the members of the Company or SCL, as applicable, immediately prior to the transaction do not own at least fifty percent (50%) of the value or voting power of the issued and outstanding equity securities of the acquiror immediately after the transaction; or

- (iii) any substantially complete liquidation or dissolution of the Company or distribution of the Company's assets.
- (h) "Equity Unit" means a growth participation unit under the Plan.
- (i) "Fair Value" of an Equity Unit means an amount determined as of a given Valuation Date equal to:
 - (1) Except for a Change of Control, the pro-rata value per Equity Unit based on the Valuation Method under Appendix I in excess of the pro-rata value of the Equity Unit based on the Valuation Method under Appendix I as of the original Valuation Date for the grant of such Equity Unit.
 - Upon a Change in Control, the amount determined under Section 2.1(i)(1) above except that the value of the Company, for the pro-rata value under (i)(1), shall be based upon the value of the Company from the Change in Control transaction in lieu of the Valuation Method within Appendix I, taking into account outstanding Equity Units.

Except as otherwise provided herein, Fair Value shall be determined as of each Valuation Date, and in the case of a Valuation Date that is the last day of the fiscal year, as soon as practicable after the Company's audited financial statements have been prepared for such fiscal year, but in no event later than June 30 of the succeeding fiscal year. To the extent that a significant and material event affects the financial status or value of SCL negatively, as determined in the sole discretion of the Administrator, the Fair Value of each outstanding Equity Unit shall be immediately recalculated to reflect such event and such recalculated amounts shall be applied for all purposes of the Plan.

The pro-rata value as of the original Valuation Date of each Equity Unit granted in 1998 is deemed to be -0- per unit.

- (j) "Participant" means an individual who is eligible to participate in the Plan and who has been granted an Equity Unit pursuant to the provisions of the Plan. The current list of Participants is attached hereto.
- (k) "Plan" means the Senior Campus Living Holdings, L.L.C. Growth Participation Plan as set forth herein and as amended from time to time.
- (l) "Put Period" means the period or periods designated by the Administrator during each fiscal year during which Equity Units may be exercised.
- (m) "Valuation Date" means the last day of each fiscal year of Holdings, or such other date specified by the Administrator solely with respect to a Change of Control transaction or pursuant to Section 2(1)(i). The original Valuation Date for purposes of Section 2.1(i) shall be the Valuation Date immediately preceding the date of grant of the Equity Unit.

ARTICLE III Administration

- 3.1 <u>Administration.</u> A majority vote of the members of the Administrator shall be required for all of its actions with respect to the Plan.
- 3.2 Powers of the Administrator. The Administrator shall have the authority, in its sole discretion and from time to time, consistent with the provisions of the Plan, to (i) select persons or classes of persons to participate in the Plan, (ii) grant awards of Equity Units under the Plan, subject to section 4.1, in such form and amount as the Administrator shall determine and impose such terms, limitations, restrictions and conditions upon any such award as the Administrator shall deem appropriate, provided the same are reflected in the Certificate issued to the Participant, (iii) modify, extend or terminate outstanding Equity Units at any time with the consent of the holder (except that the Administrator may make such modifications or terminations pursuant to Section 8.5 without the consent of the holder), (iv) administer the Plan, and (v) adopt, amend, or rescind such rules and regulations for carrying out the Plan consistent with the provisions set forth herein. Any determination of the Administrator hereunder shall be conclusive and binding on all Participants.
- 3.3 <u>Non-Uniform Determinations.</u> The Administrator's determinations under the Plan need not be uniform and may be made by the Administrator selectively among persons who

receive, or are eligible to receive, Equity Units under the Plan, whether or not such persons are similarly situated.

- 3.4 <u>Limited Liability.</u> Neither SCL nor Holdings, nor any member of the Administrator or Board shall be liable to any Participant for any action taken or decision made in good faith relating to the Plan or any Equity Unit granted thereunder.
- 3.5 <u>Indemnification.</u> The members of the Administrator and the Board shall be indemnified by the Company in respect of all their activities under the Plan, to the maximum extent permitted by law and by the Company's charter and by-laws.

ARTICLE IV Equity Units Available

- 4.1 Equity Units Available for Award Under the Plan. The maximum number of Equity Units that may be awarded under the Plan during calendar year 1998 shall be 100,000 Equity Units. The maximum number of Equity Units available to be authorized to be granted for award under the Plan in each successive calendar year shall be equal to (i) the immediately preceding calendar year's maximum award limit increased by 15%, less (ii) the total number of outstanding Equity Units. Any of these new authorized Equity Units not granted in the year available may be accumulated and granted in subsequent years. Notwithstanding the foregoing, if any Equity Units awarded under the Plan shall be forfeited, surrendered, exercised, or otherwise terminated, such Equity Units may again be awarded under the Plan.
- 4.2 <u>Limitation on the increase of Units Available.</u> The annual increase in units available is limited as follows:
- (a) An increase and distribution of units by the Administrator cannot be arbitrarily and capriciously pursued to materially affect an individual Participant or group of Participants by diluting a Participant's position for the benefit of other Plan Participants.
- (b) The annual increase of units may not reduce the pro-rata value per Equity Unit from the previous year pro-rata value per Equity Unit solely due to dilution.
- 4.3 <u>Grants to Administrators.</u> Any grant of Equity Units to a Participant who is also an Administrator must be approved by unanimous consent of all the employees identified under Section 2.1(b) as the Administrator.

ARTICLE V

Participation

5.1 <u>Participation</u>. Participation in the Plan shall be open to all management employees of the Company and its Affiliates, as may be selected by the Administrator in its sole discretion from time to time.

ARTICLE VI Equity Units

- 6.1 Grant of Equity Units. The Administrator from time to time may grant Equity Units to eligible Participants in its sole discretion using such criteria as the Administrator deems appropriate.
- 6.2 <u>Provisions of Equity Unit Certificates.</u> Each grant of Equity Unit shall be evidenced by a Certificate. The Equity Units granted shall be subject to the following terms and conditions:
 - (a) Vesting. Equity Units shall first become vested and exercisable upon the earliest to occur of (i) the fifth anniversary of the Participant's date of hire by the Company or an Affiliate (whether before or after the effective date of the Plan) provided that the Participant has been continuously in the employ of the Company or an Affiliate through such fifth anniversary, and (ii) the Participant's termination of employment (other than for Cause) by the Company, SCL or an Affiliate within 180 days following a Change of Control. All other terminations of employment of a Participant by the Company, SCL or an Affiliate prior to vesting under this Section, will result in all Equity Units being terminated and forfeited as well as forfeiting any and all unvested distributions. The Administrator, in its sole discretion, may accelerate vesting in whole or in part with respect to any Equity Unit at any time. Distributions pursuant to Section 7.1 shall be subject to the same vesting requirements as set forth in this Section 6.2(a) and unvested Participants will be provided reasonable investment options for such unvested distributions consistent with other Company plans, among which any unvested distributions will accumulate until vesting occurs. Accumulated unvested distributions pursuant to Section 7.1 shall be paid over, subject to applicable tax withholding requirements, as soon as practicable after the Participant becomes vested in the Equity Units to which such distributions are attributable.
 - (b) <u>Exercisability.</u> Equity Units may be exercised at any time during a designated Put Period, in whole or in part, once vested and prior to their termination. Exercise shall be made by (i) delivery of written notice to the Administrator (Attention: Corporate Secretary of the Company) identifying the Equity Units to which such exercise

notice relates and specifying the number of Equity Units being exercised thereby and (ii) surrender of the applicable Certificate for cancellation upon exercise. Annually, the Administrator shall designate a Put Period of at least 14 days' duration, within 30 days after the Company's audited financial statements have been finalized for the preceding fiscal year, during which vested Equity Units may be exercised at the Fair Value per Equity Unit established as of the most recent Valuation Date at the date of exercise. In addition, the Administrator shall designate a Put Period of at least 14 days' duration beginning upon the occurrence of a Change of Control during which vested Equity Units may be exercised. Notwithstanding the foregoing, in the event that any Equity Unit is exercised after the Participant is no longer employed by the Company or any Affiliate, regardless of the reason for such termination of employment, the Equity Unit shall be exercised at the Fair Value per Equity Unit for the Put Period immediately preceding or immediately following the Participant's termination of employment, whichever is lower.

- (c) **Termination.** Equity Units terminate upon exercise with respect to the number of Equity Units so exercised. If not sooner terminated, Equity Units shall terminate in their entirety, regardless of whether the Equity Units are vested in whole or in part, upon the expiration of the Put Period next following a Participant's termination of employment with the Company and its Affiliates for any reason or, if applicable, the Put Period coincident with such termination of employment, unless determined otherwise by the Administrator with the consent of the Participant. Notwithstanding the foregoing, unless determined otherwise by the Administrator, all outstanding Equity Units held by a Participant shall (i) terminate in their entirety and be forfeited, regardless of whether the Equity Units are vested in whole or in part, upon the Participant's termination of employment for Cause and (ii) to the extent unvested, terminate and be forfeited upon the Participant's voluntary termination or termination by the Company, SCL, or Affiliate. The Administrator will provide reasonable notice to the Participant (or the Participant's estate) prior to any termination of Equity Units, except in the event of a termination of the Participant's employment for Cause.
- (d) <u>Settlement.</u> Except as otherwise provided in the Certificate applicable to the Participant, the Administrator shall determine, in its sole discretion, to pay the Fair Value per Equity Unit due the holder of an Equity Unit upon exercise (i) in cash in a lump sum, (ii) in up to five consecutive annual cash installments, commencing thirty (30) days from the date of exercise of the Equity Unit, with interest credited at an interest rate equal to the mid-term "applicable federal rate," as defined in Section 1274(d) of the Internal Revenue Code, as of the date of exercise, or (iii) by a combination of the foregoing. Payment pursuant to the preceding sentence may be delayed by the Company with regard to a Participant who has terminated employment and subsequently exercises his Equity Units until the Fair Value per Unit is established for the Put Period following the Participant's termination of employment. The Participant, in accordance with rules

established by the Administrator from time to time, may elect to receive in the form of installments, as described in subclause (ii) above, amounts otherwise receivable in cash or to defer such amounts into the Senior Campus Living, L.L.C. Deferred Compensation Plan, to the extent such Plan allows, or any successor plan or other deferred compensation plan of the Company or SCL approved by the Administrator, to be distributed in accordance with the provisions of such plan.

- (e) Annual Limit. During each Put Period, if a Participant is an employee at the time of exercise, in addition to the limitations on exercise set forth in Section 6.2(b), such Participant may only exercise up to 10% of the aggregate Equity Units granted to such Participant. This 10% limitation on exercise does not apply to the extent a Participant exercises Equity Units pursuant to a Change in Control other than an initial public offering constituting a Change in Control.
- payment shall be made under the Plan that would cause the Company, SCL or any Affiliate to violate any banking agreement or loan or other financial covenant or cause default of any senior indebtedness of the Company, SCL or any Affiliate, regardless of when such agreement, covenant or indebtedness was created, incurred or assumed. Any payment under the Plan that would cause such violation or default shall be deferred until, in the sole discretion of the Administrator such payment shall no longer cause any such violation or default. Any payment deferred in consequence of the provisions of the preceding sentence shall bear simple interest from the date such payment would otherwise have been made to the date when such payment is actually made, at a rate which is equal to the prime rate of interest being generally charged by any of its existing banks from time-to-time during the period of such deferral, but in no event shall such rate of interest exceed 10 percent per annum. The Company shall pay interest at the same time as it makes the payment to which such interest relates.
- 6.3 <u>Voting and Dividend Rights.</u> Except as otherwise provided herein, the grant of an Equity Unit shall not be deemed to confer upon the Participant any voting, dividend, distribution, liquidation or other rights and privileges with respect to the member interests of the Company or of SCL.
- 6.4 Other Terms and Conditions. Equity Units may be subject to such other terms and conditions as set forth in the Certificate, not inconsistent with the provisions of the Plan, as the Administrator shall determine appropriate from time to time.

ARTICLE VII Distributions

7.1 <u>Distributions</u>. The Administrator may distribute up to 10% of the increase in the Fair Value of the Equity allocable to the Plan, (as defined in Appendix I) for such year. Any such distributions shall be subject to applicable withholding taxes at the time of payment to Participants. Any distributions for Participants with unvested Equity Units will be accounted for pursuant to Section 6.2(a).

ARTICLE VIII Miscellaneous

- 8.1 Withholding of Taxes. The Company or its Affiliate, to the extent permitted or required by law, shall have the right to deduct from any payment otherwise due to a Participant any taxes of any kind required by law to be withheld with respect to any Equity Unit exercise, distribution or payment under the Plan. The Company may require, as a condition to any payment due with respect to any Equity Unit, that the Participant pay to the Company or its Affiliate, in cash, any such taxes of any kind so required by law to be withheld.
- 8.2 <u>Nontransferability</u>. Equity Units granted under the Plan, and any rights, privileges and benefits pertaining thereto, may not be transferred, assigned, alienated, pledged or hypothecated in any manner, by operation of law or otherwise, and shall not be subject to execution, attachment or similar process. Any attempt to so transfer, assign or encumber Equity Units shall be null and void.
- 8.3 <u>Capital or Structure.</u> Upon any change in the outstanding equity of the Company through merger, consolidation, reorganization, recapitalization, dividend, split, reverse split, split-up, split-off, spin-off, combination of interests, exchange, or other like change, regardless of whether or not such change involves a Change of Control, the Administrator shall be entitled to make any such adjustment to each outstanding Equity Unit that it, in its sole discretion, deems appropriate. In addition, in the event of any such change, the Administrator shall make any further adjustment as may be appropriate to the maximum number of Equity Units as shall be equitable to prevent dilution or enlargement of rights under such Equity Units, and the determination of the Administrator as to these matters shall be conclusive.
- 8.4 The Company's Rights. The existence of this Plan and any Equity Units granted hereunder shall not affect in any way the right or power of the Company or SCL to make or authorize any or all adjustments, recapitalizations, reorganizations or other changes in the Company's or SCL's capital structure or its business, or any merger or consolidation of the Company or SCL, or any issue of bonds, debentures, preferred or other stocks with preference ahead of or convertible into, or otherwise affecting the equity interests in the Company or SCL or

the rights thereof, or the dissolution or liquidation of the Company or SCL, or any sale or transfer of all or any part of the Company's or SCL's assets or business, or any other corporate act or proceeding, whether of a similar character or otherwise.

Termination and Modification of the Plan and Equity Units. The Plan shall continue in effect indefinitely until otherwise terminated as set forth herein. The Administrator may terminate the Plan, in whole or in part at any time. Upon termination of the Plan, all Equity Units outstanding shall become fully vested. Notwithstanding the foregoing, the Board reserves the right to convert the Plan and/or the Equity Units and interests of some or all of the Participants thereunder, without the consent of Equity Unit holders, to a plan of the Company or of any Affiliate, including an equity ownership plan under which non-voting membership interests of a limited liability company that is an Affiliate of the Company are granted to participants having such terms and conditions as may be determined in the Board's sole discretion, provided that such conversion of this Plan and/or some or all of the Equity Units and interests of the Participants into any such plan does not cause a substantial economic impairment to holders of outstanding Equity Units as determined in the sole discretion of the Board. Conversion of the Plan or Equity Units in accordance with the immediately preceding sentence shall not result in the immediate vesting of outstanding unvested Equity Units unless the Board determines otherwise. The Plan conversion right described in this Section 8.5 shall expire on the first anniversary of the date this Plan is adopted by the Board.

Upon termination of the Plan, the Administrator, in its sole discretion, may (i) cause outstanding Equity Units, in whole or in part, to be automatically exercised as of one or more Put Periods designated by the Administrator without consent of the holders; and/or (ii) specify a date certain upon which all outstanding Equity Units terminate without payment unless exercised in the holders' discretion during one or more Put Periods designated by the Administrator, and/or (iii) continue to administer the Plan in accordance with its terms indefinitely with respect to some or all of the outstanding Equity Units. Unless the Administrator determines otherwise, the Fair Value of any Equity Unit exercised after termination of the Plan shall be the Fair Value determined as of the Valuation Date immediately preceding the date of Plan termination or, if lower, the Fair Value determined, in accordance with the provisions of Section 6.2(b) hereof, for the Put Period during which exercise occurs.

8.6 Nature of Plan. The Plan is an unfunded plan that is not intended to be (i) subject to Parts 2, 3 or 4 of Title I, Subtitle B of the Employee Retirement Income Security Act of 1974, or (ii) qualified under Section 401(a) of the Internal Revenue Code of 1986. The obligation to make payments in settlement of Equity Units upon exercise rests solely with the Company and shall not be construed as an obligation or liability of any Affiliate for which the Participant performs services. The obligation of the Company to make payments with respect to Equity Units granted pursuant to the Plan shall be interpreted solely as an unfunded contractual obligation to make such payments in the manner and under the conditions prescribed under the

Plan. No Participant or other person shall have any interest in any particular assets of the Company or an Affiliate by reason of the right to receive a payment under the Plan, and any such Participant or other person shall have only the rights of a general unsecured creditor of the Company with respect to any rights under the Plan. Any assets set aside by the Company, including any assets transferred to a rabbi trust or purchased by the Company with respect to amounts payable under the Plan, shall be subject to the claims of the Company's general creditors, and no person other than the Company shall, by virtue of the provisions of the Plan, have any interest in such assets. Neither the Plan nor any Equity Unit shall create or be construed to create a trust or separate fund of any kind or a fiduciary relationship between the Company and a Participant or any other person.

- 8.7 Reliance on Reports. Each member of the Board and each member of the Administrator shall be fully justified in relying or acting in good faith upon any report made by the independent public accountants of the Company and upon any other information furnished in connection with this Plan. In no event shall any person who is or shall have been a member of the Board or the Administrator be liable for any determination made or other action taken or any omission to act in reliance upon any such report or information, or for any action taken, including the furnishing of information, or failure to act, if in good faith.
- 8.8 <u>Arbitration</u>. Any dispute between the Company and a Participant relating to Equity Units shall be resolved by binding arbitration which shall be administered by the American Arbitration Association in accordance with the rules and procedures established by the American Arbitration Association.
- 8.9 Relation to Other Benefits. No payment under this Plan shall be taken into account in determining any benefits under any pension, retirement, profit sharing, deferred compensation or group insurance plan of the Company or an Affiliate unless the Plan so provides.
- 8.10 Non-Guarantee of Employment. Nothing in the Plan or a Certificate shall confer any right on an employee to continue in the employ of the Company or an Affiliate at any particular position or rate of pay or for any particular period of time, or shall interfere in any way with the right of the Company or an Affiliate to terminate an employee at any time with or without notice or cause.
- 8.11 <u>Amendment.</u> The Administrator may, in its sole and absolute discretion from time to time, amend the Plan, provided that no amendment shall be made without the approval of

the Board that will (i) increase the total number of Equity Units reserved under the Plan (other than an increase resulting from an adjustment provided for in Section 8.3), (ii) modify the provisions of the Plan relating to eligibility, or (iii) materially increase the benefits accruing to Participants under the Plan. The Administrator shall be authorized to amend the Plan (including the form of any exhibit thereto) and the Equity Units granted thereunder, provided that the rights and obligations under any Equity Units granted before amendment of the Plan or any unexercised portion of such Equity Units shall not be materially and adversely affected by amendment of the Plan or such Equity Units (as determined in the sole and absolute discretion of the Administrator) without the consent of the holder of such Unit.

- 8.12 <u>Titles and Headings.</u> The titles and headings set forth in this Plan are for convenience of reference only, and in the event of any conflict, the text of this Plan, rather than such titles or headings, shall control.
- 8.13 Governing Law. The validity, construction and effect of the Plan and of any rules, regulations, determinations or decisions made by the Administrator or Board relating to the Plan, and the rights of any and all persons having or claiming to have any interest therein or thereunder, shall be determined exclusively in accordance and the laws of the State of Maryland, without regard to its conflict of laws principles, except to the extent that federal laws apply.
 - 8.14 Effective Date. The Plan is effective as of September 1, 1998.

IN WITNESS WHEREOF, the Company has caused this Plan to be executed by its duly authorized officer and its seal affixed hereto, effective as of the Effective Date.

ATTEST:

SENIOR CAMPUS LIVING HOLDINGS, L.L.C.

Title:

::ODMA\PCDOCS\ATL\230448\1 D08279.0002

APPENDIX I

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SENIOR CAMPUS LIVING, L.L.C. GROWTH PARTICIPATION PLAN

The Senior Campus Living, L.L.C. Growth Participation Plan is defined as the aggregate discounted present value of:

- 1. Consolidated SCL L.L.C. audited unrestricted cash and marketable securities,
- 2. Pre-development costs of future unsettled projects,
- 3. Projects in process,
- 4. Existing community management fee contracts,
- 5 Actual unallocated SCL corporate departmental expenses and unreimbursed departmental indirect allocations.
- 1. Consolidated SCL L.L.C. audited unrestricted cash balance equals cash and marketable securities used to satisfy external financial covenants less cash earmarked for management profit sharing or specific projects cash.
- 2. Pre-development costs of future unsettled projects based on value as shown in yearly audited financial statements.
- 3. Projects in process When successful, projects are valued at 100% of equity investment plus the present value of pro-forma cash flows discounted at prime plus 2% recognized at the graduated rates shown below. Project success is defined as the most current pro-forma Marketing absorption rates and Construction/Development pro-forma costs and time pro-forma commitments. Unsuccessful projects are valued at the lessor of: equity investment less 25% write-off or SCL funded loss until actual cash is received.
 - a. Project valuation periods:
 - Period 1 Settlement through first building opening,
 - Period 2 First building opening through next 12 months,
 - Period 3 The next twelve months period,
 - Period 4 The next twelve months period,
 - Period 5 The next twelve months and forward until reversion.
 - b. Project valuation rates:
 - Period 1 Actual cost or equity contributed to the project projected to be \$5,000,000 per project,
 - Period 2 25% of pro-forma cash flows present valued at prime plus 2%,
 - Period 3 50% of pro-forma cash flows present valued at prime plus 2%,
 - Period 4 75% of pro-forma cash flows present valued at prime plus 2%,
 - Period 5 and each year thereafter,

100% of pro-forma cash flows present valued at prime plus 2%,

Net rent and reversion

c. Pro-forma cash flows include:

Pro-forma construction fees(net),

Pro-forma development fees,

Pro-forma project margin which includes W/C loan repayment and net rent,

- d. Reversion is included upon construction completion, at actual lease FMV less outstanding mortgages at valuation date.
- 4. Existing community management contracts Percent of present value of future cash flows based on 10 year contract term.

Resident monthly fees inflation assumption is 3% per year.

PV rate to be determined - prime plus 2%

Contract Terms:

Charlestown 10 year term
Oak Crest Village 10 year term
Henry Ford Village 10 year term
New Communities 10 year term

5. Actual unallocated SCL corporate departmental expenses and unreimbursed departmental indirect allocations.

Corporate overhead is capitalized at the same % used for present valuing income.

Unreimbursed expenses equal gross departmental expenses less community reimbursements and capitalized departmental costs charged to pre-development projects, excluding staff appriciation payments or distributions under the Plan.

- 6. Assumptions Value for corporate office building and other assets and liabilities will be reviewed annually, and if incorporated in this plan, such value will be based on the yearly audited financial statement value.
- 7. Valuation Summary:

Once the Company is valued, the first \$100,000,000 represents JCE's position as of 1/1/98. This increases @ 9% per year, or shorter period, less any specific distributions identified as payments against such amounts. As amounts in excess of JCE's position are accrued they flow to the Plan participants as follows:

- a. 50% to all plan participants until JCE's personal guarantees are removed,
- b. 60% to all plan participants upon JCE's discretion.
- 8. Any redemption or distribution to the Growth Participation Plan unit holders will only reduce the value allocable to the Growth Participation Plan. Accordingly, when the value of the Company is computed, all cumulative cash paid out as distributions and redemptions will be added to the total value. This revised value will be compared to the JCE accrued postion. To the extent the revised value exceeds the accrued position, such amount is allocated 50%/50% (or otherwise at JCE's discretion). The allocated amount to the Growth Participation Plan is then reduced by the cumulative cash paid out as distributions and redemptions. This amount is the Fair Value of the Equity allocable to the Plan.

Senior Campus Living Holdings, L.L.C., Growth Participation Plan

1999 Amendments:

ARTICLE 6.2(a); 6.2(c) – The definition of vesting is amended to clarify that five (5) years of employment is five (5) years of full-time employment and that full-time employment is required to remain a participant with units.

6.2(a) (i) the fifth anniversary of the Participant's date of hire by the Company or an Affiliate (whether before or after the effective date of the Plan) provided that the Participant has been continuously in the employ ON A FULL-TIME BASIS of the Company or an affiliate through such fifth anniversary,"

6.2(c) If not sooner terminated, Equity Units shall terminate in their entirety, regardless of whether the Equity Units are vested in whole or in part, upon the expiration of the Put Period next following a Participant's termination of employment OR EMPLOYMENT OTHER THAN ON A FULL-TIME BASIS with the Company and its Affiliate for any reason or, if applicable, the Put Period coincident with such termination OR CHANGE IN STATUS FROM A FULL-TIME BASIS of employment, unless determined otherwise by the Administrator with the consent of the Participant.

GPP AMENDMENT LANGUAGE

- Put Amendment Section 6.2(e) is amended to reflect additional put rights and requirements for employees over 50 years old or with 20 years of service with the Company (continuous or otherwise).
 - (e) Annual Limit. During each Put Period, if a Participant is an employee at the time of exercise, in addition to the limitations on exercise set forth in Section 6.2(b), such Participant may only exercise up to 10% of the aggregate Equity Units granted to such Participant. To the extent the Participant is over 50 years old or has been employed with the Company for twenty (20) years [whether consecutive or not], such annual limit is increased to 33 1/3%. Such participant is also required a minimum put of no less than 5%. This 10% and 33 1/3% limitation on exercise does not apply to the extent a Participant Exercises Equity Units pursuant to a Change in Control other than an initial public offering constituting a Change in Control. In determining the minimum put of 5%; only units directly owned are considered.
- Taxes The Valuation Formula is amended to reflect that income tax, federal, state and/or local, due and payable by Common A Members due to the flow through of income from the Company or due to the sale of assets to accomplish a reversion or such similar transactions shall be accounted as a reduction to CASH in the Valuation Formula not a reduction to the Preferred position when paid. The amount distributed will be for the tax computed solely on the basis of the effective tax due by the non-Common B Members from the Company activity. This will be determined by computing taxes on all Company income or loss allocable to non-Common B Members. The effective rate is based on the location of the Company, currently Maryland, and the appropriate federal tax; factoring the State tax effect. To the extent the Company has losses that offset the taxable income of the non-Common B Member from other sources, such amount will be accumulated and reduce any distribution in years where the Company, pursuant to this provision, would be required to make a distribution. Annually, this computation will be completed and agreed to by the Company and the Common A Member incorporating changes in tax law or prior year tax computations due to changes agreed to with governmental authorities.

As of December 31, 2000; the effective rate is 25.6% (7% State and 20% Federal); the cumulative tax balance is <733,752>.

<u>Redemption/Distribution</u> – Treatment of units outstanding. As of December 31, 2000; all redemptions and distributions will be computed as follows in determining the value associated to Plan Units:

As of December 31, 2000; the PLAN Value was 50% of the Net Value of the Company which is defined as the Gross Value less JCE Preferred. As of the December 31, 2001 PLAN Value computation and thereafter, the allocable percent of

the Net Value to the PLAN will be computed by the relevant percentage value associated to the Company and the PLAN after annual redemptions and distributions paid in cash for such prior year. No add back/direct subtraction will be necessary to account for distributions and redemptions.

Based on this methodology, the Net Value was <u>\$86.9</u> million as of December 31, 2000. Cash distributions and redemptions paid after the Valuation were \$3.5 million. Accordingly, the relevant percentages for December 31, 2001 are as follows:

Net Company Value	12/31/00		\$86.9M
50% - PLAN 50% - COMPANY		\$43.45M \$43.45M	
	TOTAL	\$86.9M	

Based on revised methodology, the relevant percentage for December 31, 2001 are:

	Company	Plan	Total
STARTING Value CASH Distribution/ Redemption	\$43.45M	\$43.45M	
	Ø	<u>3.5M</u>	
	<u>\$43.45M</u>	<u>\$39.95M</u>	<u>\$83.40</u>
Percentage for Allocation for			
December 2001	<u>52.1%</u>	<u>47.9%</u>	<u>100%</u>

Such computation will be computed each year.

AMENDMENT TO GROWTH PARTICIPATION PLAN

This AMENDMENT TO GROWTH PARTICIPATION PLAN (this "Amendment") is made this 21 day of 2003, by the "Administrator" of the Growth Participation Plan set forth in that certain document entitled "Senior Campus Living Holdings, L.L.C. Growth Participation Plan" effective as of September 1, 1998 (together with all amendments thereto, the "Plan Document").

RECITALS

- A. Senior Campus Living Holdings, L.L.C. established the Senior Campus Living Holdings, L.L.C. Growth Participation Plan (the "Plan") pursuant to the Plan Document for the purpose of promoting the long term growth and profitability of the company.
- B. The Plan was based on the award of equity participation units, the value of which are related to the appreciation of the value of the Senior Campus Living Holdings, L.C.C.'s member interests in the entity then known as Senior Campus Living, L.L.C.
- C. Subsequent to the date of the Plan Document, Senior Campus Living Holdings, L.L.C. changed its name to Erickson Group, LLC.
- D. Subsequent to the date of the Plan Document, Senior Campus Living, L.L.C. changed its name to Erickson Retirement Communities, LLC.

NOW, THEREFORE, in consideration of the premises and other good valuable consideration, the sufficiency of which is hereby acknowledged, the Administrator hereby declares as follows:

- 1. All references in the Plan Document to Senior Campus Living Holdings, L.L.C. or the Company, shall mean and refer to Erickson Group, LLC.
- 2. All references in the Plan Document to Senior Campus Living, L.L.C. or SCL, shall mean or refer to Erickson Retirement Communities, LLC.

In all other respects, the Plan Document is hereby ratified and confirmed as amended hereby.

IN WITNESS WHEREOF, the Administrator has caused this Amendment to be executed and delivered by their duly authorized representatives as of the date first written above.

WITNESSES:

ADMINISTRATOR

Michael J. Erickson

Bruce R. Grindrod, Jr.

Bernard M. Hirl



March 5, 2009

Participants in the Erickson pre-2006 Growth Participation Plan (GPP) To:

From: Rick Grindrod

As a vested participant in the GPP, you were scheduled to receive your fourth and final payment from the plan during 2009. In accordance with the plan document, Erickson is notifying you of its intent to defer your final GPP distribution and does not expect to make this payment in 2009.

Erickson, like many companies, is facing short-term challenges as a result of the current economic downturn. The decision to defer this distribution is necessary to maintain our commitment to provide a high level of affordable care to our 23,000 residents during the current economic climate. It also will help enable us to continue to fulfill our mission from a position of strength when the economy improves.

You may contact Mary Ann Lambrechts, GPP Plan Administrator, at 443-883-4829 or at maryann.lambrechts@erickson.com if you have any questions regarding the Erickson Growth Participation Plan.

Thank you for your understanding.

Finance - N/el Gartor 410 402 2375-HR -> Deba 410-402-2012

Bruce R. Grindrod, Jr. President and CEO



Dear Christopher J Jedd:

As you are now aware, big changes are ahead for the Growth Participation Plan (GPP). As we prepare for the new vision of the Plan, we prepare for the payout of the existing unit grant values.

With the establishment of the new unit value of \$1201.74, your total unit grant(s) is now worth \$45174. As announced, we will begin to pay out your unit grant in the existing plan over a four year period starting on May 18. The initial installment on your payout is \$11293.5. The remaining unit grant will earn interest at a rate of 9% until the final installment, scheduled to be paid in 2009.

As a non-vested employee, the first installment will be deposited in the deferred compensation account through PenCal. We will forward additional information about investment options available through PenCal, as well as procedures for opening an account if you have not already done so. Remember, only continuous fulltime service counts towards vesting in the GPP. Therefore, the date to use for vesting purposes may be different than your original hire date. The date to use for vesting purposes for your service is 7/1/2002

If you have any questions about your vesting date or the value of your unit grant, please contact your Human Resources department.

All funds paid out of the GPP are paid as ordinary earnings and will be taxed accordingly. We will be providing financial planning resources to help you plan how to invest the proceeds of the GPP. We will forward additional information in the coming weeks. Please remember that you have an hour of time with a financial advisor available through the Employee Help Line. Just call 1-888-300-0431 to arrange an appointment.

If you have any other questions regarding the GPP, please contact your Human Resources Department.

Sincerely,

The Plan Administrators

A message from John Erickson regarding GPP

May 2008, marks the 25th anniversary of Charlestown and brings home the incredible sense of appreciation our residents feel each day for the rich opportunities we have created for them. During the weekend celebration countless residents would come up to Nancy and me and say "thank you." They would thank us for giving them the chance to live a life beyond what they ever imagined for their retirement. They would thank us for the years...24 years, 17 years, 4 years, 15 years of meaningful engaged living and of being cared for here at Charlestown. They really feel they have been richly blessed by what we have provided.

This is our third year of distributing GPP payments to all eligible recipients instead of accruing the payments until your retirement date. With this year's payment we will have distributed \$135 million to the management teams of Erickson since we started this program in 1997. I congratulate you and thank you for the outstanding growth and achievement of these past ten years.

As you probably know it has also been a tough year. The housing bubble and economic downturn make it far more complex for our new residents to make their decisions. It stretches out closing time to sell homes which puts pressure on our inventory holding costs. Our new residents have to be much more realistic and accurate in their pricing to even get a sale of their home. And let's face reality that we don't like to make decisions on the downward slope and would like to wait for the upward swing. All of this compounds to make our task all the more difficult.

Our total sales volume was off by 10 to 15% last year from our expectations, and it looks like we could be off another 10% this year if we don't reverse the trends. In our favor is that the slow economic times and depressed housing doesn't stop our residents from aging. But it can keep them from thriving and living the quality of life they deserve. Here is where each of you can help us make the difference. We need all of the ingenuity, passion, and commitment that you can muster to push through these times and get our new residents into their Erickson Community. This isn't a task for just marketing and sales—it is for each of you to deliver an exceptional experience. We are working on new marketing connections and have started the Erickson Reality and Moving Service, but we need every experience to be off the chart. That includes dining rooms, physicians, transportation, health care, general services, and resident life. Remember every encounter with every would be resident can be the tipping point of their decision to make the move.

Three years ago the SEIU attacked Erickson to see if they could weaken our spirit and defenses. Three years later we are one of Fortune Magazine's 100 Best Employers. We need to use this housing downturn and economic recession to make a similar turnaround and rebound by really focusing our efforts on superior achievement and helping our residents to make the right decisions in tougher times. I believe times like this can change our thinking and make us much better.

Keep up the great work and from all of the Charlestown residents we send a profound Thank You and Happy 25th Anniversary.

ERICKSON RETIREMENT COMMUNITIES, LLC AMENDED AND RESTATED GROWTH PARTICIPATION PLAN

THIS AMENDED AND RESTATED GROWTH PARTICIPATION PLAN (this "Agreement") is hereby entered into by Erickson Group, LLC ("Group"), Erickson Retirement Communities, LLC ("Erickson") and by the Administrators of the Plan effective as of the 1st day of January, 2006.

RECITALS

- A. Group (formerly known as Senior Campus Holdings, L.L.C.) entered into the Growth Participation Plan (the "Original Plan") effective as of September 1, 1998.
- B. The Original Plan was subsequently amended numerous times (as so amended the "Current Plan").
- C. Group and Erickson desire to assign Group's rights and responsibilities under the Current Plan to Erickson.
- D. The Administrators, with the consent of Group and Erickson, now desire to amend and restate in its entirety the Current Plan.

NOW, THEREFORE, the Current Plan, including the Original Plan and all amendments thereto, are hereby amended and restated in its entirety as follows:

ARTICLE I Assignment

1.1 <u>Assignment</u>. Group hereby assigns to Erickson all of Group's rights, duties, responsibilities and liabilities under the Current Plan, and Erickson hereby accepts such assignment. In consideration of such assignment, Erickson agrees to defend, indemnify and hold Group harmless from and against any and all claims, demands, costs or expenses incurred or expended in connection with any claims by any Participant.

ARTICLE II Purpose

2.1 <u>Purpose</u>. Erickson hereby establishes the Erickson Retirement Communities, LLC Growth Participation Plan (the "Plan"). The purpose of the Plan is to promote the long-term growth and profitability of Erickson by offering long-term performance-based incentive compensation to key executives of Erickson and its Affiliates who are largely responsible for the continued financial success of Erickson. Such performance-based incentive compensation shall be based upon the award of participation units ("Participation Units"), the value of which is related to the appreciation in the value of Erickson as determined under the Plan.

2.2 <u>Continuation</u>. The Plan is a continuation, amendment and restatement, of the Erickson Group, L.L.C. Growth Participation Plan, the provisions of which shall continue to control with respect to any awards outstanding thereunder as of January 1, 2006 ("Old Participation Units") except as expressly provided herein. The Plan is intended to comply with Code Section 409A, Internal Revenue Service Notice 2005-1, Internal Revenue Service Notice 2006-79, the proposed regulations issued under Code Section 409A and all other Internal Revenue Service guidance that may be issued thereunder (together referred to herein as "Section 409A"). The Plan shall be interpreted in accordance with Section 409A in any case in which there is any inconsistency between the Plan's terms and Section 409A, or otherwise.

ARTICLE III Definitions

- 3.1 <u>Definitions</u>. Under this Plan, except where the context otherwise indicates, the following definitions apply:
- (a) "Administrators" means the employees of Erickson holding the positions of (i) Chief Operating Officer, (ii) President of a division of Erickson and (iii) Chief Financial Officer.
- (b) "Affiliate" means any entity, whether now or hereafter existing, which controls, is controlled by, or is under common control with, Erickson (including, but not limited to, joint ventures, limited liability companies, and partnerships). For this purpose, "control" shall mean ownership of 50% or more of the total combined voting power or value of all classes of stock or interests of the entity or other common contractual relationship.
 - (c) "Board" means the Board of Directors of Erickson.
- (d) "Cause" means that any of the following has actually occurred: (i) the Participant engaging in any acts or omissions with respect to Erickson's or an Affiliate's business and affairs involving material dishonesty or acts of omissions with respect to Erickson's or an Affiliate's business and affairs that demonstrate a material lack of integrity; (ii) the conviction of the Participant of a felony; (iii) the Participant engaging in grossly negligent acts or omissions or willful or intentional failure to carry out written instructions of the Board which are within the scope of Participant's duties hereunder and which failure continues for more than ten (10) days after the Board serves Participant written notice of the same.
- (e) "Certificate" shall mean a written document memorializing the terms and conditions of a grant of Original Participation Units pursuant to the Plan which shall be subject to the terms of the Plan. Except as may otherwise be specifically provided in any original certificates, any inconsistency between the Plan terms and Certificate terms will be controlled by the Plan terms.
 - (f) "Change of Control" means the consummation of:

- (i) a merger, consolidation, share exchange, combination, reorganization, sale of equity securities, sale of membership interests or like transaction (but not a testamentary disposition or lifetime gift); or a series of like transactions in any twelve (12) month period, involving Group or Erickson in which the members of Group or Erickson, immediately following to such transaction do not own directly or indirectly at least fifty percent (50%) of the value or voting power of the issued and outstanding member interests of Group or Erickson, as applicable, or its successor;
- (ii) the sale or transfer (other than as security for Group's or Erickson's obligations or by way of testamentary disposition or lifetime gift) of more than fifty (50%) of the assets or value or voting power of the issued and outstanding equity securities of Group or Erickson, as applicable, in any transaction, a series of related transactions, or a series of transactions occurring within a one-year period in which Group or Erickson, as applicable, any corporation or entity controlled by or controlling Group or Erickson, as applicable, immediately prior to the transaction do not own at least fifty percent (50%) of the value or voting power of the issued and outstanding equity securities of the acquirer immediately after the transaction; or
- (iii) any substantial complete liquidation or dissolution of Group or Erickson or distribution of Group's or Erickson's assets.

Provided, however, that a Change in Control shall not occur unless it is a "Change in Control in Section 3.1(f) to comply with Code Section 409A:

- (g) "Code" means the Internal Revenue Code of 1986 and the regulations issued thereunder, as amended from time to time.
- (h) "Distributions" means payments made under the Plan equal to up to 10% of the increase in the Pro Rata Value per Original Participation Unit in any given year.
- (i) "New Participation Unit" means a Participation Unit issued from and after the effective date of this Agreement.
- (j) "Original Participation Unit" means the Participation Units issued prior to the effective date of this Agreement, and known as "Equity Units" under the Original Plan.
- (k) "Participant" means an individual who is eligible to participate in the Plan and who has been granted a Participation Unit pursuant to the provisions of the Plan.
 - (l) "Participation Unit" has the meaning given such term in Article II.

- (m) "Payment Date" means the date on which a portion or all of a Participant's Plan benefits is to be paid or commence to be paid to the Participant in accordance with the Participant's election.
- (n) "Plan" means the Erickson Retirement Communities, LLC Growth Participation Plan as set forth herein and as amended from time to time.
- (o) "Pro-Rata Value Per Original Participation Unit" means the value assigned, from time to time, to Original Participation Units, reflecting the increase in value of the Plan since inception, as applicable to any single Original Participation Unit.

The pro-rata value as of the original Valuation Date of each Original Participation Unit granted in 1998 is deemed to be <u>-0-</u> per unit.

- (p) "Separation from Service" has the meaning given to such term in Section 409A.
- (q) "Value" of any Participation Unit means an amount determined as of a given Valuation Date equal to:
 - (1) For an Original Participation Unit, the Pro-Rata Value per Original Participation Unit in excess of the Pro-Rata Value per Original Participation Unit as of the original date of the grant of such Original Participation Unit.
 - (2) For a New Participation Unit, the aggregate increase in value of the New Participation Unit since the date of original award of such New Participation Unit, determined in accordance with <u>Exhibit B</u>.
- (r) "Unforeseeable Emergency" has the meaning given such term in Section 409A of the Code.
 - (s) "Valuation Date" means the last day of each fiscal year of Erickson.

ARTICLE IV Administration

- 4.1 <u>Administration</u>. Unless the Plan specifically states otherwise, a majority vote of the Administrators shall be required for all actions with respect to the Plan.
- 4.2 <u>Powers of the Administrators</u>. The Administrators shall have the authority, in their sole discretion and from time to time, consistent with the provisions of the Plan, to (i) select persons or classes of persons to participate in the Plan, (ii) grant awards of Participation Units under the Plan pursuant to Section 6.2 hereof, (iii) modify, extend or terminate outstanding Participation Units at any time with the consent of the holder of such Participation Units (except

that the Administrators may make such modifications or terminations pursuant to section 9.5 without the consent of the holder of such Participation Units), (iv) administer the Plan, (v) make the annual valuation determination for New Participation Units in accordance with Section 6.2(e), and (vi) adopt, amend, or rescind such rules and regulations for carrying out the Plan consistent with the provisions set forth herein. Any determination of the Administrators hereunder shall be conclusive and binding on all Participants.

- 4.3 <u>Limited Liability</u>. Neither Erickson nor any Administrator or Board member shall be liable to any Participant for any action taken or decision made in good faith relating to the Plan or any Participation Unit granted thereunder.
- 4.4 <u>Indemnification</u>. The Administrators and the Board members shall be indemnified by Erickson in respect of all their activities under the Plan, to the maximum extent permitted by law and by Erickson's charter and by-laws.
- 4.5 <u>Non-Uniform Determinations</u>. The Administrator's determinations under the Plan need not be uniform and may be made by the Administrators selectively among persons who receive, or are eligible to receive, Participation Units under the Plan whether or not such persons are similarly situated.

ARTICLE V Participation

5.1 <u>Participation</u>. Management employees holding the title of Manager and above as depicted on <u>Exhibit A</u> attached hereto shall be Participants. Participation in the Plan shall be open to other employees of Erickson and its Affiliates, as may be selected by the Administrators in their sole discretion from time to time.

ARTICLE VI Participation Units

6.1 Original Participation Units.

- (a) Grant of Original Participation Units. From and after the date hereof, no additional Original Participation Units shall be granted.
- Participation Units on the earliest to occur of (i) Participant's completion of five (5) years of full time employment by Erickson or an Affiliate (whether before or after the effective date of the Plan) and (ii) the Participant's termination of employment (other than for Cause) by Erickson or an Affiliate within 180 days following a Change of Control. All other terminations of employment of an unvested Participant by Erickson or an Affiliate will result in all Original Participation Units held by such Participant being terminated and forfeited as well as forfeiting any and all Distributions. The Administrators, in their sole discretion, may accelerate vesting in whole or in part with respect to any Original Participation Unit at any time. Distributions shall be subject to the same vesting requirements as set forth in this Section 6.1(b). Any Distributions

to unvested Participants will accumulate and be invested in investment plans selected by the Administrators. The Administrators may, but are not required to, make investment plans available to Participants for selection by such Participants for such Distributions. Accumulated Distributions shall be paid over, subject to applicable tax withholding requirements, as soon as practicable after the Participant becomes vested in the Original Participation Units to which such Distributions are attributable.

- shall be paid out in four installments commencing in May 2006 and annually thereafter, but in no event later than June 30 of each year. The actual payment date shall be selected by the Administrators. Such payments shall be paid out at the rate of 25% of the Value of all Original Participation Units held by such Participant as of the date of this Agreement, plus accrued interest at the rate of 9% per annum, payable in arrears on the Value of the Original Participation Units. Such interest shall be based on the unpaid Value of the Original Participation Units, and accrued from the date of the prior payment pursuant to this Section 6.1.(c). Payments for Original Participation Units held by unvested Participants shall accumulate and shall be invested in investment plans selected by the Administrators. The Administrators may, but are not required to, make investment plans available to Participants for selection by such Participants for such payments. Amounts so invested shall be paid out to the Participant on such Participant's vesting date.
- Participation Units held by unvested Participants (including Distributions and sums paid out pursuant to Section 6.1(c) above) shall terminate in their entirety upon a Participant's termination of employment, or upon Participant's employment other than on a full time basis with Erickson or its Affiliates for any reason, unless determined otherwise by the Administrators with the consent of the Participant. In addition, unless determined otherwise by the Administrators, all outstanding Original Participation Units held by a Participant (whether vested or unvested) shall terminate in their entirety and be forfeited upon the Participant's termination of employment for Cause.
- (e) <u>Valuation</u>. The Pro Rata Value per Original Participation Unit is fixed and shall not be increased. The Pro Rata Value per Original Participation Unit is \$1,201.74.

6.2 New Participation Units.

(a) Grant of New Participation Units. The Administrators shall grant awards of New Participation Units to Participants on an annual basis, in accordance with the Annual Grants listed on the Schedule of Participation Unit Grants attached hereto as Exhibit A, which grant shall occur in no event later then June 30 each year. In addition to the Annual Grants specified on Exhibit A, the Administrators, may, in their sole discretion, award additional New Participation Units selectively among Participants or classes of Participants, based on such factors as exceptional performance, retention or recruitment, or any other factors deemed material by the Administrators. Any such award of additional New Participation Units to any Administrator must be approved by a unanimous vote of the Administrators.

Awards of New Participation Units shall be recorded in the personnel records of Erickson or its Affiliate. The Administrators may elect to issue ceremonial certificates to Participants to memorialize such grants, but in the event of any discrepancy between such certificate or Erickson or Affiliate's records, Erickson or Affiliate's records shall control.

- (b) <u>Vesting</u>. Participants shall first become vested for purposes of New Participation Units upon the earliest to occur of (i) Participant's completion of four (4) years of full time employment by Erickson or an Affiliate (whether before or after the effective date of the Plan); and (ii) the Participant's termination of employment (other than for Cause) by Erickson or an Affiliate within 180 days following a Change of Control. All other terminations of employment of a Participant by Erickson or an Affiliate prior to vesting under this Section will result in all New Participation Units held by such unvested Participant being terminated and forfeited.
- Participants in full on the fourth (4th) year anniversary of the date on which such New Participation Units are awarded. The accumulated Value of such New Participation Units shall be paid to the Participants within thirty (30) days of maturity of such New Participation Units, subject to the terms of this Plan. New Participation Units that mature following a vested Participant's termination of employment (and subject to forfeiture in accordance with Section 6.2(f) below and valuation in accordance with Section 6.2(e) below) shall be paid to the Participant, at the option of the Administrators (i) in a lump sum payment, (ii) as such New Participation Units mature, or (iii) any combination of the foregoing.
- Participation Units held by unvested Participants shall terminate and be forfeited in their entirety upon a Participant's termination of employment, or upon Participant's employment other than on a full time basis with Erickson or its Affiliates for any reason, unless determined otherwise by the Administrators with the consent of the Participant. In addition, unless determined otherwise by the Administrators, all New Participation Units held by a Participant (vested or unvested) shall terminate in their entirety and be forfeited, upon the Participant's termination of employment for Cause.
- (e) <u>Valuation</u>. Each year following the completion of the annual audit of Erickson, the Administrators shall determine the Value of New Participation Units in accordance with the terms of the Valuation Method attached hereto as <u>Exhibit B</u>. Such Value shall be presented to the Board and shall be deemed approved upon Board approval. However, New Participation Units held by Participants that have left employment with Erickson or an Affiliate, or are no longer employed by Erickson or an Affiliate on a full time basis, shall not increase in value after the date such Participant left employment or become a part time employee, but may be decreased in Value, to the extent the Value of Participation Units generally are decreased prior to pay out or maturity.
- (f) Forfeiture. Participant, by Participant's acceptance of New Participation Units, acknowledges and agrees that during the Participant's employment, and for a period of

- one (1) year after the termination of such employment for any reason whatsoever, any participation or employment, directly or indirectly, in any capacity whatsoever, with any competitor of, or engaging in providing goods or services in competition with, Erickson or its Affiliates, as determined by Erickson in its sole discretion, shall result in the forfeiture of all New Participation Units, irrespective of whether the Participant was vested. Participant expressly acknowledges and agrees (i) that the restrictions set forth herein are reasonable, (ii) that the protections afforded to Erickson and its Affiliates hereunder are necessary to protect its legitimate business interests, and (iii) that the agreement to observe such restrictions form a material part of the consideration for Participant's participation in the Plan. If any restriction set forth in this section is held by a court of competent jurisdiction to be unenforceable with respect to one or more geographic areas, lines of business and/or months of duration, then Participant agrees, and hereby submits to the reduction and limitation of such restriction to the minimal extent necessary so that the provisions of this section shall be enforceable.
- 6.3 <u>Voting and Dividend Rights</u>. Except as otherwise provided herein, the grant of an Participation Unit shall not be deemed to confer upon the Participant any voting, dividend, distribution, liquidation or other rights and privileges with respect to the member interests of Erickson or any Affiliate.

ARTICLE VII Deferral of Payments

- 7.1 <u>Participant Deferrals</u>. In accordance with rules established by the Administrators, and as described herein, certain Participants may elect to defer a percentage of payments due hereunder which would otherwise be due and paid to the Participant. Amounts so deferred will be considered a Participant's "Deferrals".
- (a) <u>Timing of Deferral Election for Payments Pursuant to Participation</u> <u>Units.</u> A Participant shall make his or her deferral election with respect to any payment due pursuant to a Participation Unit within the 30 day period commencing on the date the Participation Unit giving rise to such payment is granted.
- (b) <u>Election as to Time of Payment</u>. The Participant may also designate a fixed Payment Date for the commencement of payment to the Participant of the Deferrals made pursuant to such deferral election (as increased and decreased by earnings, losses and expenses), as more particularly described in Section 7.6. If no election as to the time of payment is made, the Plan's default provisions under Section 7.6 will apply.
- postpone a Payment Date, or in the event the Participant does not make an initial deferral election as provided in 7.1(a) above, the Participant may make a subsequent election to defer a payment, provided, (i) such election shall not take effect earlier than the twelfth month after the date on which the election is made, (ii) the first payment with respect to which such election is made shall be deferred for a period of not less than five (5) years from the date such payment would otherwise have been made or was scheduled to commence (except in the case of the Participant's death, disability (as defined in Code Section 409A), or Separation from Service upon a Change of Control, or an Unforeseeable Emergency), and (iii) the election shall not be

made less than twelve months prior to the date the payment would have been made or was scheduled to commence. A fixed Payment Date may not be accelerated.

- (d) Manner of Making Elections. All deferral elections shall be made in the manner prescribed by the Administrators and submitted no later than the date designated by the Administrators as the due date for that election. The Participant may not terminate or otherwise modify his or her deferral election at any time during the Plan Year to which it relates. A separate deferral election must be made for each Plan Year in which a payment is otherwise due under the Plan.
- (e) <u>Deferrals of Payments Pursuant to Original Participation Units</u>. In accordance with the provisions of this Article VII, a Participant may make a subsequent deferral election, in accordance with Section 7.1(c) and rules established by the Administrators, to defer a percentage of any payment due pursuant to an Original Participation Unit; provided, however, that no Participant may elect to defer a payment to be made in 2006.
- "Deferral Account" in the name of each Participant to which shall be credited or debited: (i) amounts equal to the Participant's Deferrals; (ii) amounts equal to any earnings or losses (to the extent realized, based upon fair market value of the Deferral Account's assets, as determined by the Administrators, in their sole and absolute discretion) attributable or allocable thereto; and (iii) expenses charged to the Deferral Account. Each Participant shall have the right to direct the Administrators as to how amounts in his or her Plan Account shall be invested. In the event a Participant designates a specific Payment Date for certain deferrals, those deferrals subject to that election shall be accounted for in a separate sub-account of the Participant's Deferral Account. A Participant shall at all times be 100% vested in amounts credited to his or her Participant Deferral Account.
- (g) <u>Contributions to Accounts</u>. Erickson shall make the provisions for the payment of any deferred amounts to be made to the Participant's Deferral Account under this Article.
- (h) 409A Transitional Election. Notwithstanding the foregoing, and in accordance with the transitional rules under Section 409A, as set forth in Internal Revenue Service Notice 2006-79, a Participant whose payments have not begun shall be permitted to make a new payment election or change a previous payment election, provided that the Participant makes such election on or before December 31, 2007 (or such earlier date as the Administrators, in their sole discretion, may specify), and provided further any election made on or after January 1, 2006, and on or before December 31, 2006, only applies to amounts that would not otherwise be payable in 2006 and may not cause an amount to be paid in 2006 that would not otherwise be payable in 2006. With respect to an election as to the form of payment made on or after January 1, 2007, and on or before December 31, 2007, the election may apply only to amounts that would not otherwise be payable in 2007 and may not cause an amount to be paid in 2007 that would otherwise be payable in 2007.

- Time to time be required by law, imposed by the Administrators or contained elsewhere in the Plan, and subject to such operating rules and procedures as may be imposed from time to time by the Administrators, prior to and effective for each Deferral, each Participant may communicate to the Administrators a direction as to how his or her Deferral Account should be invested among such investments as may be made available by the Administrators hereunder. The Administrators may, in their absolute discretion, select the investments to be made available from time to time as investments under the Plan and may add or remove investments as the Administrators deem appropriate, provided that the Administrators shall give at least ninety (90) days' advance notice to the Participant before any investment is removed or made unavailable. Such direction shall designate the percentage (in ten percent (10%) increments or such other increments permitted by Erickson) of each portion of the Participant's Deferral Account which is requested to be invested in such investments, and shall be subject to the following rules:
- (a) Any initial or subsequent investment direction shall be in the form prescribed by the Administrators, and shall be effective as of the first day of the month next following the date the election is made.
- (b) All amounts credited to the Participant's Deferral Account shall be invested in accordance with the then effective investment direction; and as of the effective date of any new investment direction, all or a portion of the Participant's Deferral Account at that date shall be reallocated among the designated investment funds according to the percentages specified in the new investment direction unless and until a subsequent investment direction shall be submitted and become effective. An election concerning investment choices shall continue indefinitely as provided in the Participant's most recent election.
- (c) If the Administrators receive an initial or revised investment direction which is deemed to be incomplete, unclear or improper, the Participant's investment direction then in effect shall remain in effect (or, in the case of a deficiency in an initial investment direction, the Participant shall be deemed to have submitted no investment direction), unless the Administrators provide for, and permit the application of, corrective action prior thereto.
- (d) If the Administrators possess (or are deemed to possess as provided in (c), above) at any time directions as to the investment of less than all of a Participant's Deferral Account, the Participant shall be deemed to have directed that the undesignated portion of the Deferral Account be invested in a money market, fixed income or similar fund made available under the Plan as determined by the Administrators in their sole discretion.
- (e) Each Participant hereunder, as a condition to his or her participation hereunder, agrees to indemnify and hold harmless Erickson and its agents and representatives from any losses or damages of any kind relating to the investment of the Participant's Deferral Account hereunder.
- 7.3 Form of Payments. All payments from a Participant's Deferral Account(s) shall be made in a lump sum.

- 7.4. Expenses. Expenses, including fees allocable to the administration or operation of Deferral Accounts maintained under the Plan shall be paid by Erickson, but Erickson, in its sole and absolute discretion, may elect to charge such expenses against the appropriate Participant's Deferral Account. If an expense is charged against a Participant's Deferral Account, in the sole and absolute discretion of Erickson, such expense will be charged against and shall reduce the Participant's Deferral Account hereunder.
- 7.5 <u>Taxes</u>. Any taxes allocable to a Deferral Account (or portion thereof) maintained under the Plan which are payable prior to the distribution of the Deferral Account (or portion thereof), as determined by the Administrators in their sole and absolute discretion, shall be charged against that Deferral Account as an expense of the Deferral Account, in the manner provided in Section 7.4.

7.6 <u>Fixed Payment Dates; Separation from Service.</u>

- (a) <u>Scheduled in-Service Distribution</u>. When the Participant elects to make a deferral, a Participant may select a fixed Payment Date in the future, in accordance with the provisions of this Article VII, for the payment of the deferral that is subject to that election (as increased and decreased by earnings, losses and expenses). In the event the Participant elects a fixed Payment Date, the deferral (as adjusted by earnings, losses and expenses) shall be separately accounted for in a sub-account of the Participant's Deferral Account and shall be paid or commence to be paid to the Participant as soon as administratively feasible after the earlier of (i) the fixed Payment Date or (ii) the first day of the first calendar month beginning immediately after the calendar quarter of the Participant's Separation from Service (except in the event of a subsequent deferral election under Section 7.1(c)).
- (b) <u>Default Election</u>. If the Participant has not selected a Payment Date pursuant to the Plan's terms for a specific portion or all of the Participant's Deferral Account, then those amounts shall be paid or shall commence as soon as administratively feasible after the first day of the first calendar month beginning immediately after the calendar quarter of the Participant's Separation from Service.
- Control, a Participant affected by that event shall not be considered to have a Separation from Service for purposes of this Plan if all of the following conditions are satisfied: (a) the Participant continues employment with either Erickson, an Affiliate or the successor; and (b) the successor agrees to assume responsibility for payment of the vested and unvested benefit obligations to the Participant accrued hereunder as of the date of the Change in Control. If either of the foregoing conditions are not satisfied, then the Participant shall be deemed to have a Separation from Service for purposes of this Plan upon the effective date of the Change in Control.
- 7.8 <u>Distribution Upon Death of Participant</u>. If a Participant dies before his fixed Payment Date or his Separation from Service, the entire undistributed value of the Participant's Deferral Account shall be paid to the person or persons designated as the Participant's Beneficiary(ies), in accordance with the provisions of Section 7.10, during the first six months following the Participant's death.

- 7.9 Unforeseeable Emergency. Notwithstanding any provision hereof to the contrary, upon a finding that the Participant has suffered an Unforeseeable Emergency, the Administrators may, in their sole discretion, allow distribution from the Participant's Deferral Account prior to the time otherwise specified for payment of benefits under the Plan. An Unforeseeable Emergency, as defined in Section 409A, is generally limited to the following: a severe financial hardship to the Participant resulting from an illness or accident of the Participant, the Participant's spouse, or a dependent (as defined in Code Section 152) of the Participant, loss of Participant's property due to casualty, or other similar extraordinary and unforeseeable circumstances arising as a result of events beyond the control of the Participant. The amount of such distribution shall be limited to the amount which is necessary to meet the Participant's immediate financial need and which is not reasonably available from other sources.
- 7.10 Application for Payment. On the date or dates on which a Participant or Beneficiary is entitled to payment under Section 7.1, the Participant or Beneficiary may make application for payment directly to the Administrators who shall, subject to any restrictions or limitations contained in the applicable account agreement, pay the Participant or Beneficiary the appropriate amount directly from the Deferral Account without the consent of Erickson.
- 7.11 <u>Designation of Beneficiaries</u>. Each Participant from time to time may designate any person or persons (who may be named contingently or successively) to receive such benefits as may be payable under the Plan upon or after the Participant's death, and such designation may be changed from time to time by the Participant by submitting a new designation. Each designation will revoke all prior designations by the same Participant, shall be in a form prescribed by the Administrator, and will be effective only when filed with the Administrator during the Participant's lifetime.

In the absence of a valid Beneficiary designation, or if, at the time any benefit payment is due to a Beneficiary, there is no living Beneficiary validly named by the Participant, the Administrators shall cause the payment of any such benefit payment to be made to the Participant's spouse, if then living, but otherwise to the Participant's then living descendants, if any, per stirpes, but, if none, to the Participant's estate. In determining the existence or identity of anyone entitled to a benefit payment, the Administrators may rely conclusively upon information supplied by the Participant's personal representative, executor or administrator. If a question arises as to the existence or identity of anyone entitled to receive a benefit payment as aforesaid, or if a dispute arises with respect to any such payment, then, notwithstanding the foregoing, Erickson, in its sole and absolute discretion, may direct the Administrators to distribute such payment to the Participant's estate without liability for any tax or other consequences which might flow therefrom, or may take such other action as the Administrators deem to be appropriate.

7.12 <u>Information To Be Furnished by Participants And Beneficiaries: Inability To Locate Participants Or Beneficiaries</u>. Any communication, statement or notice addressed to a Participant or to a Beneficiary at his or her last post office address as shown on Erickson's records shall be binding on the Participant or Beneficiary for all purposes of the Plan. The Administrators shall not be obliged to search for any Participant or Beneficiary beyond the

sending of a registered letter to such last known address. If the Administrators notify any Participant or Beneficiary that he or she is entitled to an amount under the Plan and the Participant or Beneficiary fails to claim such amount or make his or her location known to the Administrators within three (3) years thereafter, then, except as otherwise required by law, if the location of one or more of the next of kin of the Participant is known to the Administrators, the Administrators may direct distribution of such amount to any one or more or all of such next of kin, and in such proportions as the Administrators determine. If the location of none of the foregoing persons can be determined, the Administrators shall have the right to direct that the amount payable shall be deemed to be a forfeiture, except that the dollar amount of the forfeiture, unadjusted for deemed gains or losses in the interim, shall be paid by Erickson if a claim for the benefit subsequently is made by the Participant or Beneficiary to whom it was payable. If a benefit payable to an unlocated Participant or Beneficiary is subject to escheat pursuant to applicable state law, Erickson shall not be liable to any person for any payment made in accordance with such law.

ARTICLE VIII Subordination

8.1 Subordination. Notwithstanding anything herein to the contrary, no payment shall be made under the Plan that would cause Erickson or any Affiliate to violate any banking agreement or loan or other financial covenant or cause a default of any indebtedness of Erickson or any Affiliate, regardless when such agreement, covenant or indebtedness was created, incurred or assumed. Any payment under the Plan that would cause such violation or default shall be deferred until, in the sole discretion of the Administrator, such payment shall no longer cause any such violation or default. Any payment deferred in consequence of the provisions of the preceding sentence shall bear simple interest from the date such payment would otherwise have been made to the date when such payment is actually made, at a rate which is equal to the prime rate of interest being generally charged by any of Erickson's existing banks from time-to-time during the period of such deferral, but in no event shall such rate of interest exceed ten percent (10%) per annum. Erickson shall pay accrued interest at the same time as it makes the payment to which such interest relates.

ARTICLE IX Miscellaneous

- 9.1 Withholding of Taxes. Erickson or any Affiliate, to the extent permitted or required by law, shall have the right to deduct from any payment otherwise due to a Participant any taxes of any kind required by law to be withheld with respect to any distribution or payment under the Plan. Erickson may require, as a condition to any payment due with respect to any Participation Unit, that the Participant pay to Erickson or its Affiliate, in cash, any such taxes of any kind so required by law to be withheld.
- 9.2 <u>Nontransferability.</u> Participation Units granted under the Plan, and any rights, privileges and benefits pertaining thereto, may not be transferred, assigned, alienated, pledged or hypothecated in any manner, by operation of law or otherwise, and shall not be subject to

execution, attachment or similar process. Any attempt to so transfer, assign or encumber Participation Units shall be null and void.

- 9.3 <u>Capital or Structure.</u> Upon any change in the outstanding capitalization of Erickson through merger, consolidation, reorganization, recapitalization, dividend, split, reverse split, split-up, split-off, spin-off, combination of interests, exchange, or other like change, regardless of whether or not such change involves a Change of Control, the Administrators shall be entitled to make any such adjustment to each outstanding Participation Unit that the Administrators, in their reasonable discretion, deems appropriate.
- granted hereunder shall not affect in any way the right or power of Erickson or any Affiliate to make or authorize any or all adjustments, recapitalizations, reorganizations or other changes in Erickson's or any Affiliate's capital structure or its business, or any merger or consolidation of Erickson or such Affiliate, or any issue of bonds, debentures, preferred or other stocks with preference ahead of or convertible into, or otherwise affecting the Participation interest in Erickson or the rights thereof, or the dissolution or liquidation of Erickson or any Affiliate, or any sale or transfer of all or any part of Erickson's or any Affiliate's assets or business, or any other corporate act or proceeding, whether of a similar character or otherwise.
- shall continue in effect indefinitely until otherwise terminated as set forth herein. Erickson may terminate the Plan, in whole or in part at any time in its discretion, provided that: (i) all arrangements sponsored by Erickson and its Affiliates that would be aggregated with any terminated arrangement under Section 409A if the same individual participated in all of the arrangements, are terminated; (ii) no payments other than payments that would be payable under the terms of the arrangements if the termination had not occurred are made within twelve months of the termination of the arrangements; (iii) all payments are made within twenty-four months of the termination of the arrangements; and (iv) Erickson and its Affiliates do not adopt a new arrangement that would be aggregated with any terminated arrangement under Section 409A if the same individual participated in both arrangements, at anytime within five years following the date of termination of the Plan. Upon termination of the Plan, all Participation Units outstanding shall become fully vested and paid.
- subject to Parts 2, 3 or 4 of Title I, Subtitle B of the Employee Retirement Income Security Act of 1974 ("ERISA"), or (ii) qualified under Section 401(a) of the Internal Revenue Code of 1986, as amended. the obligation to make payments in settlement of Participation Units rests solely with Erickson and shall not be construed as an obligation or liability of any Affiliate for which the Participant performs services. The obligation of Erickson to make payments with respect to Participation Units granted pursuant to the Plan shall be interpreted solely as an unfunded contractual obligation to make such payments in the manner and under the conditions prescribed under the Plan. No Participant or other person shall have any interest in any particular assets of Erickson or an Affiliate by reason of the right to receive a payment under the Plan, and any such Participant or other person shall have only the rights of a general unsecured creditor of Erickson

with respect to any rights under the Plan. Any assets set aside by Erickson, including any assets transferred to a rabbi trust or purchased by Erickson with respect to amounts payable under the Plan, shall be subject to the claims of Erickson's general creditors, and no person other than Erickson shall, by virtue of the provision of the Plan, have any interest in such assets. Neither the Plan nor any Participation Unit shall create or be construed to create a trust or separate fund of any kind or a fiduciary relationship between Erickson and a Participant or any other person.

- 9.7 Reliance on Reports. Each member of the Board and each Administrator shall be fully justified in relying or acting in good faith upon any report made by the independent public accountants of Erickson and upon any other information furnished in connection with this Plan. In no event shall any person who is or shall have been a member of the Board or an Administrator be liable for any determination made or other action taken or any omission to act in reliance upon any such report or information, or for any action taken, including the furnishing of information, or failure to act, if in good faith.
- 9.8 <u>Arbitration</u>. Any dispute between Erickson and a Participant relating to Participation Units shall be resolved by binding arbitration which shall be administered by the American Arbitration Association in accordance with the rules and procedures established by the American Arbitration Association.
- 9.9 Relation to Other Benefits. No payment under this Plan shall be taken into account in determining any benefits under any pension, retirement, profit sharing, deferred compensation or group insurance plan of Erickson or an Affiliate unless the Plan so provides.
- 9.10 <u>Non-Guarantee of Employment.</u> Nothing in the Plan or a Certificate shall confer any right on an employee to continue in the employ of Erickson or an Affiliate at any particular position or rate of pay or for any particular period of time, or shall interfere in any way with the right of Erickson or an Affiliate to terminate an employee at any time with or without notice or cause.
- Amendment. The Administrators may, in their sole and absolute discretion from time to time, amend the Plan, provided that no amendment shall be made without the approval of the Board that will (i) modify the provisions of the Plan relating to eligibility, or (ii) materially increase the benefits accruing to Participants under the Plan. The Administrators shall be authorized to amend the Plan (including the form of any exhibit thereto) and the Participation Units granted thereunder, provided that the rights and obligations under any Participation Units granted before amendment of the Plan shall not be materially and adversely affected by amendment of the Plan or such Participation Units (as determined in the sole and absolute discretion of the Administrators) without the consent of the holder of such Participation Unit. Notwithstanding anything herein to the contrary, the Plan may be amended by the Administrators at any time, retroactively if required, to conform the Plan to the provisions and requirements of Section 409A and any other applicable law (including ERISA and the Code). No such amendment shall be considered prejudicial to any interest of the Participant or a Beneficiary hereunder. Notwithstanding anything herein to the contrary, an officer of Erickson may adopt amendments to conform the Plan to technical changes in the law or make other ministerial changes.

- 9.12 <u>Titles and Headings</u>. The titles and headings set forth in this Plan are for convenience of reference only, and in the event of any conflict, the text of this Plan, rather than such titles or headings, shall control.
- 9.13 Governing Law. The validity, construction and effect of the Plan and of any rules, regulations, determinations or decisions made by the Administrators or Board relating to the Plan, and the rights of any and all persons having or claiming to have any interest therein or thereunder, shall be determined exclusively in accordance and the laws of the State of Maryland, without regard to its conflict of laws principles, except to the extent that federal laws apply.
 - 9.14 Effective Date. The Plan is effective as of January 1, 2006.

IN WITNESS WHEREOF, Erickson has caused this Plan to be executed by its duly authorized officer and its seal affixed hereto, effective as of the Effective Date.

Gerald F. Doherty

Gerald F. Doherty

ERICKSON GROUP, LLC

itle: Jethrey A. Jacobson
Treasurer

ERICKSON RETIREMENT COMMUNITIES, LLC

By:
Title: Jeffrey A Jacobson
Exel. Vise President, Chi

Exel. Vice President, Chief Financial Officer

and Treasurer

ADMINISTRATORS OF THE PLAN:

Bruce R. Grindrod, Jr.

President

Peter B. McMillan

President

Lenora Booth

Executive Vice President

Executive Vice President

Daniel P. Rexford

Executive Vice President

Michael A. Wagner Executive Vice President

William F. Walker

Executive Vice President

Gerald F. Donerty

Executive Vice President

Jeffrey Watacobson

Executive Visa Presiden

Daniel P. Rexford

Executive Vice President

Michael A. Wagner

Executive Vice President

William F. Walker

Executive Vice President

ERICKSON RETIREMENT COMMUNITIES, LLC AMENDED AND RESTATED GROWTH PARTICIPATION PLAN

EXHIBIT A

SCHEDULE OF PARTICIPATION UNIT GRANTS

Total After 4 Years	Annual Grant
100	25
200	50
400	100
750	187.5
1,250	312.5
2,000	500
3,000	750
	100 200 400 750 1,250 2,000

Grants for the first year of eligibility shall be pro-rated on a quarterly basis based on the quarter the Participant first become eligible for participation in the Plan.

ERICKSON RETIREMENT COMMUNITIES, LLC AMENDED AND RESTATED GROWTH PARTICIPATION PLAN

EXHIBIT B

VALUATION METHOD

Annually, the Administrators will recommend to the Board a New Participation Unit Value based on three indicators of performance:

- Group or Erickson's performance against goals for the current year;
- The increase, if any, in the appraised value of Erickson; and
- The available cash from Operations (cash from Management, Development and Construction fees less cash used for overhead).

The Plan targets successful performance to be reflected by an increase annually of \$100 per New Participation Unit. The Administrators will assess if Erickson's overall performance has met, will not meet, or exceeded this target based on at least the three performance indicators set out above. The New Participation Units granted in 2006 are deemed to have increased in value \$100 per New Participation Unit.

Transmittal

Date:

February 3, 2010

Ťo:

BMC Group Inc Attn: Erickson Retirement Communities, LLC Claims Processing PO Box 3020 Chanhassen, MN 55317-3020

From:

Chris Jedd 1950 Logan Street, # 610 Denver, CO 80203

RE:

Erickson Retirement Community Proof of claim (CASE NUMBER - 09-37010)

Enclosed is:

- Original proof of claim form
- Corresponding back up and documentation
- Copy of proof of claim
- Self addressed stamped envelope

Please send the Filed stamped copy in the self addressed envelope as proof of receipt.

Thank you

Chris Jedd 303-565-0294