

EXHIBIT C

Curriculum Vitae of Kip Horton

RPA Advisors Curriculum Vitae

Kip Horton
Member

201 527 6653
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Industry Experience

Infrastructure and Energy
Real Estate and Construction
Retail and Wholesale Distribution

Experience

Kip Horton specializes in financial and turnaround advisory services for both companies and creditors, and has consulted on strategic planning, business plan analysis, cash management, enterprise valuation, cost reduction, restructuring, divestiture analysis, mergers and acquisitions and risk management. Within the merchant power arena, Mr. Horton has extensive experience in risk management, trading-related activities and cash management.

Selected Public Cases

Boston Generating
Enron
Hechingers
Heilig-Meyers
NEGT
PG&E National Energy Group
SemGroup
South Bay Expressway
US Industries/Jacuzzi

Mr. Horton previously sat on the Board of Directors of EBG Holdings, LLC, a portfolio of merchant generation plants in and around Boston and subsequently, on the Board of US PowerGen Company. Mr. Horton currently serves as the Chairman of the Board of South Bay Expressway, a private toll road in Southern California.

Prior to founding RPA, Mr. Horton was an Executive Director at Capstone Advisory Group, a restructuring and turnaround consulting firm. Previously, he was with Prudential Securities.

Education and Affiliations

Mr. Horton holds a B.S. in Business Administration from the University of Richmond with a concentration in Finance. He is also a member of the Turnaround Management Association.

