

# **EXHIBIT 11**

**From:** Jim Balsillie <JBalsillie@rim.com>  
**Sent:** Monday, December 4, 2006 11:14 AM  
**To:** Rodier, Richard <rrodier@gardiner-roberts.com>  
**Subject:** Just finished

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All went excellent.  
Will call you in 5 minutes.

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Sent from my BlackBerry Wireless Handheld

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No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.392 / Virus Database: 270.13.58/2309 - Release Date: 08/17/09 06:08:00

CONFIDENTIAL INFORMATION

PSE03115

**From:** Jim Balsillie <JBalsillie@rim.com>  
**Sent:** Wednesday, December 6, 2006 2:50 PM  
**To:** Rodier, Richard <rrodier@gardiner-roberts.com>  
**Subject:** Re: Board of Governors Memo for Fax Vote

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I agreed to absolutely nothing in the Board of Governors meeting regarding the consent process. Nothing whatsoever.

Sent from my BlackBerry Wireless Handheld

----- Original Message -----

**From:** Rodier, Richard <rrodier@gardiner-roberts.com>  
**To:** Jim Balsillie  
**Sent:** Wed Dec 06 10:36:52 2006  
**Subject:** FW: Board of Governors Memo for Fax Vote

See below. you didn't mention anything to me about agreeing to anything in particular for the Consent Agreement?

-----Original Message-----

**From:** VGilbert@kayescholar.com [<mailto:VGilbert@kayescholar.com>]  
**Sent:** Wednesday, December 06, 2006 10:33 AM  
**To:** Rodier, Richard  
**Subject:** Board of Governors Memo for Fax Vote

**REDACTED**

**CONFIDENTIAL INFORMATION**

**PSE03116**

**REDACTED**

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Version: 8.5.392 / Virus Database: 270.13.58/2309 - Release Date: 08/17/09 06:08:00

PSE03117

**CONFIDENTIAL INFORMATION**

**From:** Jim Balsillie <JBalsillie@rim.com>  
**Sent:** Wednesday, December 6, 2006 2:58 PM  
**To:** Rodier, Richard <rodier@gardiner-roberts.com>  
**Subject:** Re: NHL Paragraph

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The words "consent agreement" never came up. Never discussed as a condition of sale. We never discussed or agreed to such a thing. This is untrue, and I'm prepared to say it directly to Bettman. Just strike it from the draft and politely say "no".

Sent from my BlackBerry Wireless Handheld

----- Original Message -----

**From:** Rodier, Richard <rodier@gardiner-roberts.com>  
**To:** Jim Balsillie  
**Sent:** Wed Dec 06 11:15:42 2006  
**Subject:** FW: NHL Paragraph

I gather u r still □ way around the world. No need to read the whole Zimmerman memo. Below is the key paragraph. Evidently the way they are going to try to screw us at the last minute is to put something in the Consent Agreement regarding relocation/arena that they will claim you agreed to at the Executive Committee interview. Was there anything??

-----Original Message-----

**From:** mhuliganga@kayescholar.com [mailto:mhuliganga@kayescholar.com] On Behalf Of VGilbert@kayescholar.com  
**Sent:** Wednesday, December 06, 2006 11:08 AM  
**To:** Rodier, Richard  
**Subject:** NHL Paragraph

**REDACTED**

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No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.392 / Virus Database: 270.13.58/2309 - Release Date: 08/17/09 06:08:00

PSE03118

**CONFIDENTIAL INFORMATION**

Case 2:09-bk-09488-RTBP Doc 852-11 Filed 08/31/09 Entered 08/31/09 20:13:55  
Desc Exhibit 11 Page 5 of 7

**From:** Jim Balsillie <JBalsillie@rim.com>  
**Sent:** Wednesday, December 6, 2006 3:00 PM  
**To:** Rodier, Richard <rrodier@gardiner-roberts.com>  
**Subject:** Re: NHL Paragraph

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OK - and we just strike it from the consent agreement.  
I'm in the family now.  
If Bettman wants to trash the deal, let him deal with all the consequences.

-----  
Sent from my BlackBerry Wireless Handheld

----- Original Message -----  
From: Rodier, Richard <rrodier@gardiner-roberts.com>  
To: Jim Balsillie  
Sent: Wed Dec 06 11:56:34 2006  
Subject: FW: NHL Paragraph

Just spoke to Ken and innocently asked him whether anything was mentioned during your interview about including the arena situation, or anything about the meeting at Bettman's office, in the Consent Agreement and he categorically said "no". He said the meeting at Bettman's office was discussed, but not that it, or anything else about the specific arena situation, would be in the Consent Agreement. I assumed that he would report our conversation back to Bettman and so I was very careful what I said and how I said it.

-----Original Message-----  
From: Rodier, Richard  
Sent: Wednesday, December 06, 2006 11:16 AM  
To: 'jbalsillie@rim.com'  
Subject: FW: NHL Paragraph  
Importance: High

I gather you're still way around the world. No need to read the whole Zimmerman memo. Below is the key paragraph. Evidently the way they are going to try to screw us at the last minute is to put something in the Consent Agreement regarding relocation/arena that they will claim you agreed to at the Executive Committee interview. Was there anything??

-----Original Message-----  
From: mhuliganga@kayescholar.com [mailto:mhuliganga@kayescholar.com] On Behalf Of VGilbert@kayescholar.com  
Sent: Wednesday, December 06, 2006 11:08 AM  
To: Rodier, Richard  
Subject: NHL Paragraph

**REDACTED**

CONFIDENTIAL INFORMATION

PSE03119

**REDACTED**

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**CONFIDENTIAL INFORMATION**

**PSE03120**