### **EXHIBIT G**

The Liquidation Analysis

#### Pilgrims Pride Corporation Liquidation Analysis

#### Best Interests Test

Pursuant to section 1129(a)(7) of the Bankruptcy Code, each holder of an impaired Claim or Equity Interest must either (a) accept the Plan or (b) receive or retain under the Plan property of a value, as of the Effective Date, that is not less than the value such non-accepting holder would receive or retain if the Debtors were liquidated under chapter 7 of the Bankruptcy Code (the "Best Interests Test"). In connection with this requirement, the following hypothetical liquidation analysis (the "Liquidation Analysis") has been prepared by the Debtors. The purpose of the Liquidation Analysis is to provide information so that the Bankruptcy Court may determine that the Plan is in the best interests of all classes impaired by the Plan.

THE DEBTORS' LIQUIDATION ANALYSIS IS AN ESTIMATE OF THE PROCEEDS THAT MAY BE GENERATED AS A RESULT OF A HYPOTHETICAL CHAPTER 7 LIQUIDATION OF THE ASSETS OF THE DEBTORS. UNDERLYING THE LIQUIDATION ANALYSIS ARE A NUMBER OF ESTIMATES AND ASSUMPTIONS THAT ARE INHERENTLY SUBJECT TO SIGNIFICANT LEGAL, ECONOMIC, COMPETITIVE, AND OPERATIONAL UNCERTAINTIES AND CONTINGENCIES BEYOND THE CONTROL OF THE DEBTORS' MANAGEMENT AND THEIR ADVISORS. ADDITIONALLY, VARIOUS LIQUIDATION DECISIONS UPON WHICH CERTAIN ASSUMPTIONS ARE BASED ARE SUBJECT TO CHANGE. ACCORDINGLY, THERE CAN BE NO ASSURANCE THAT THE ASSUMPTIONS AND ESTIMATES EMPLOYED IN DETERMINING THE LIQUIDATION VALUES OF THE DEBTORS' ASSETS WILL RESULT IN THE PROCEEDS WHICH WOULD BE REALIZED WERE THE DEBTORS TO UNDERGO AN ACTUAL LIQUIDATION AND ACTUAL RESULTS COULD VARY MATERIALLY FROM THOSE SHOWN HERE. THIS ANALYSIS HAS NOT BEEN EXAMINED OR REVIEWED BY INDEPENDENT ACCOUNTANTS IN ACCORDANCE WITH STANDARDS PROMULGATED BY THE AMERICAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS (THE "AICPA").

### General Assumptions

To illustrate compliance with the Best Interests Test described above, Management together with CRG Partners Group, LLC prepared a Liquidation Analysis for the consolidated Debtors as well as each individual Debtor. The results of each Liquidation Analysis and related assumptions are detailed in the subsequent pages.

The Debtors first determined the net recovery proceeds that would be generated from a hypothetical chapter 7 orderly liquidation of all assets by a trustee appointed by the Court. For preparation of the Liquidation Analysis, the Debtors used the recent book value of assets as of June 27, 2009 and market value of certain assets, if available. Each Liquidation Analysis outlines a "Low Case", "Base Case" and "High Case" recovery and liquidation scenario. The Low Case and High Case provide an estimated range of recovery values based upon an orderly liquidation process with the Base Case being the most likely result. The recovery estimates represent a range based upon the Debtors' assumptions regarding the quality of the asset and current market dynamics in which to sell the asset.

The gross amount of cash available from liquidation of all assets and cash held by each Debtor is then applied to the wind-down costs incurred from the liquidation. In addition, prior to paying any claims, the Debtors' must pay the trustee, financial advisors, commissions on sale of equipment, and

counsel for the trustee. Once all expenses related to the chapter 7 process are paid, the net proceeds are applied to each class of claims in order of absolute priority.

The Debtors' do not include estimates for additional claims from the conversion to a chapter 7 liquidation, including potential contract rejection claims from the rejection of executory contracts and unexpired leases pursuant to section 365 of the Bankruptcy Code, potential claims from the rejection of various management employment contracts and any possible claims from the Workers Adjustment and Retraining Notification Act ("WARN Act"). In addition, the Debtors have not estimated any proceeds from recovery of preference payments, fraudulent transfers or other causes of action.

#### Conclusion

The Debtors have determined that confirmation of the Plan will provide all Holders of Allowed Claims and Equity Interests a recovery that is equal to or greater than would be received pursuant to a chapter 7 liquidation of each Debtor or consolidated Debtors. Under the Base Case Liquidation Analysis for the consolidated Debtors, the Secured Claims and Administrative Expense Claims would receive a full recovery; however, all remaining claims would receive either a partial recovery or no recovery.

A detailed summary of the Liquidation Analysis for the consolidated Debtors is illustrated below.

# Pilgrims Pride Corporation - Consolidated Debtors Orderly Liquidation Analysis

|  |              |   |               |                   |                  |                         | ERY SCENARIOS  |                                |                      |
|--|--------------|---|---------------|-------------------|------------------|-------------------------|----------------|--------------------------------|----------------------|
|  |              |   |               | LOW               | CASE             | BASE C                  | CASE           | HIGH CA                        | SE .                 |
| US in millions)  | Notes        | Book Value  | Market Value  | \$                | %                | \$                      | %              | \$                             |                      |
| Cash   | (1)          | 78.9  | 78.9          | 78.9              | 100.0%           | 78.9                    | 100.0%         | 78.9                           | 100.0                |
| Accounts Receivable  | (2)          |   |               |                   |                  |                         |                |                                |                      |
| Current  | (-/          | 182.0   | 182.0         | 169.2             | 93.0%            | 172.9                   | 95.0%          | 178.3                          | 98.0                 |
| 1 to 15 days past due  |              | 83.2  | 83.2          | 74.9              | 90.0%            | 76.6                    | 92.0%          | 79.1                           | 95.0                 |
| 16 - 30 days past due  |              | 3.9   | 3.9           | 3.2               | 80.0%            | 3.4                     | 85.0%          | 3.6                            | 90.0                 |
| 31 - 45 days past due  |              | 1.3   | 1.3           | 0.8               | 60.0%            | 0.9                     | 70.0%          | 1.0                            | 80.0                 |
| 46 - 60 days past due  |              | 0.5   | 0.5           | 0.2               | 45.0%            | 0.3                     | 55.0%          | 0.3                            | 65.0                 |
| Over 60 days past due  | -            | 1.8   | 1.8           |                   | 0.0%             | 0.3                     | 15.0%          | 0.6                            | 35.0                 |
| otal Trade AR Plus: Other AR   |              | 272.7   | 272.7         | 248.3             | 91.0%            | 254.2                   | 93.2%          | 262.9                          | 96.4                 |
|  |              | 2.8   | 2.8           | - 0.2             | 0.0%             | 0.3                     | 10.0%          | 0.4                            | 15.0                 |
| Plus: Affiliate AR<br>Less: AR Adjustments   |              | 0.2<br>(11.5)   | 0.2<br>(11.5) | 0.2<br>(11.5)     | 100.0%           | 0.2<br>(11.5)           | 100.0%         | 0.2<br>(11.5)                  | 100.0                |
| otal Recoverable AR  |              | 264.3   | 264.3         | 237.0             | 89.7%            | 243.2                   | 92.0%          | 252.1                          | 95.4                 |
|  |              | 20110   | 201.0         | 201.0             | <b>30.1.</b> 70  | 2.0.2                   | 02.070         | 202                            |                      |
| nventory   | (3)          |   |               |                   |                  |                         |                |                                |                      |
| Finished Meat Inventory  |              | 263.3   | 245.3         | 208.5             | 85.0%            | 220.8                   | 90.0%          | 233.1                          | 95.0                 |
| WIP Inventory  |              | 124.4   | 124.4         | 87.1              | 70.0%            | 93.3                    | 75.0%          | 99.5                           | 80.0                 |
| Plant Supplies   |              | 63.6  | 63.6          | 31.8              | 50.0%            | 35.0                    | 55.0%          | 38.1                           | 60.0                 |
| Packaging & Ingredients Other Supplies / Inventory   |              | 56.2<br>4.5   | 56.2<br>4.5   | 28.1<br>2.2       | 50.0%<br>50.0%   | 30.9<br>2.5             | 55.0%<br>55.0% | 33.7<br>2.7                    | 60.0<br>60.0         |
| otal Recoverable Inventory   |              | 511.9   | 493.9         | 357.7             | 72.4%            | 382.4                   | 77.4%          | 407.1                          | 82.4                 |
| •  |              | 311.5   | 433.3         | 337.7             | 12.470           | 302.4                   | 11.476         | 407.1                          | 02.5                 |
| Other Assets   | (4)          |   |               |                   |                  |                         |                |                                |                      |
| Deposits   |              | 15.1  | 15.1          | 14.3              | 95.0%            | 14.8                    | 98.0%          | 15.1                           | 100.0                |
| Legal Retainers  |              | 1.3   | 1.3           | 1.2               | 95.0%            | 1.2                     | 98.0%          | 1.3                            | 100.0                |
| Prepaid Expenses   |              | 9.6   | 9.6           | 6.3               | 65.0%            | 7.2                     | 75.0%          | 8.2                            | 85.0                 |
| Life Insurance CSV   |              | 8.6   | 8.6           | 5.6               | 65.0%            | 6.5                     | 75.0%          | 7.3                            | 85.0                 |
| Investments  |              | 8.2<br>64.5   | 8.2           | -                 | 0.0%             | 0.8                     | 10.0%          | 1.2                            | 15.0                 |
| Intangibles  otal Recoverable Other Assets   | •            | 64.5<br>107.3   | 81.0<br>123.8 | 27.4              | 22.1%            | 8.1<br>38.6             | 10.0%<br>31.2% | 12.2<br>45.2                   | 15.0<br><b>36.</b> 5 |
|  |              | 107.3   | 123.8         | 21.4              | 22.1%            | 36.6                    | 31.2%          | 43.2                           | 30.5                 |
| ixed Assets  | (5)          |   |               |                   |                  |                         |                |                                |                      |
| Property, Plant & Equipment  |              | 2,338.4   | 2,187.9       | 1,093.9           | 50.0%            | 1,203.3                 | 55.0%          | 1,312.7                        | 60.0                 |
| Rolling Stock  |              | 35.4  | 37.5          | 18.8              | 50.0%            | 20.6                    | 55.0%          | 22.5                           | 60.0                 |
| Construction   | •            | 0.7   | 53.8          |                   | 0.0%             | 5.4                     | 10.0%          | 8.1                            | 15.0                 |
| otal Recoverable Fixed Assets  |              | 2,374.5   | 2,279.2       | 1,112.7           | 48.8%            | 1,229.4                 | 53.9%          | 1,343.3                        | 58.9                 |
| ntercompany Accounts   | (6)          | 728.6   | 728.6         | 142.4             | 19.5%            | 158.9                   | 21.8%          | 174.9                          | 24.0                 |
| Gross Liquidation Proceeds   |              | 4,065.4   | 3,968.8       | 1,956.1           |                  | 2,131.4                 |                | 2,301.5                        |                      |
| •  |              | 4,065.4   | 3,900.0       | 1,956.1           |                  | 2,131.4                 |                | 2,301.5                        |                      |
| iquidation Expenses  | (7)          |   |               |                   |                  |                         |                |                                |                      |
| Wind Down Costs  |              |   |               | (61.5)            |                  | (76.8)                  |                | (92.2)                         |                      |
| Trustee & Receiver Fees  |              | 3.0%  |               | (56.2)            |                  | (61.4)                  |                | (66.5)                         |                      |
| Counsel for Trustee  |              |   |               | (25.9)            |                  | (28.4)                  |                | (30.8)                         |                      |
| Commission on Equipment Sale   |              | 5.0%  |               | (55.6)            |                  | (61.5)                  |                | (67.2)                         |                      |
| Professional Fees  Total Liquidation Expenses  |              |   |               | (27.0)<br>(226.2) | -                | (40.5)                  | -              | (54.0)<br>(310.7)              |                      |
|  |              |   |               |                   |                  | (268.6)                 |                |                                |                      |
|  |              |   |               |                   |                  |                         |                |                                |                      |
|  |              |   |               | 1,729.9           |                  | 1,862.8                 |                | 1,990.9                        |                      |
|  |              |   |               | 1,729.9           | -071114750 01070 |                         |                | 1,990.9                        |                      |
|  |              |   |               | 1,729.9           | ESTIMATED DISTR  | IBUTION ACCOR           |                | 1,990.9<br>.UTE PRIORITY       |                      |
|  | Notes        | Book Value  | Market Value  | 1,729.9           | ESTIMATED DISTR  |                         | RDING TO ABSOL | 1,990.9                        |                      |
| roceeds Available for Distribution   | Notes<br>(8) |   | Market Value  | 1,729.9           |                  | IBUTION ACCOR           |                | 1,990.9<br>.UTE PRIORITY       |                      |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out   |              | Book Value  | Market Value  | 1,729.9           |                  | IBUTION ACCOR           |                | 1,990.9<br>.UTE PRIORITY       |                      |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim   |              | 15.7  | Market Value  | 1,729.9           | %                | IBUTION ACCOR           | %              | 1,990.9<br>UTE PRIORITY        |                      |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim   |              |   | Market Value  | 1,729.9           |                  | IBUTION ACCOR           |                | 1,990.9<br>.UTE PRIORITY       |                      |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim otal Post-Petition Secured Debt   | (8)          | 15.7  | Market Value  | 1,729.9           | %                | IBUTION ACCOR           | %              | 1,990.9<br>UTE PRIORITY        |                      |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt Pre-Petition Secured Debt  |              | 15.7  | Market Value  | 1,729.9           | %                | IBUTION ACCOR           | %              | 1,990.9<br>UTE PRIORITY        |                      |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt  | (8)          | 15.7<br>-<br>15.7   | Market Value  | 1,729.9           | %                | IBUTION ACCOR           | %              | 1,990.9<br>UTE PRIORITY        |                      |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Votal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt  | (8)          | 15.7<br>-<br>15.7<br>216.8  | Market Value  | 1,729.9           | %                | IBUTION ACCOR           | %              | 1,990.9<br>UTE PRIORITY        |                      |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Interpretation Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCS  | (8)          | 15.7<br>-<br>15.7<br>216.8<br>68.3  | Market Value  | 1,729.9           | %                | IBUTION ACCOR           | %              | 1,990.9<br>UTE PRIORITY        |                      |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Otal Post-Petition Secured Debt Pre-Petition Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt   | (8)          | 15.7<br>-<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8  | Market Value  | 1,729.9           | 100.0%           | S 15.7                  | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Otal Post-Petition Secured Debt Pre-Petition Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt   | (8)          | 15.7<br>-<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0   | Market Value  | 1,729.9           | %                | IBUTION ACCOR           | %              | 1,990.9<br>UTE PRIORITY        | 100.0                |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Otal Post-Petition Secured Debt Pre-Petition Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt   | (8)          | 15.7<br>-<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8  | Market Value  | 1,729.9           | 100.0%           | S 15.7                  | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses   | (8)          | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4  | Market Value  | 1,729.9           | 100.0%           | S 15.7                  | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCS CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims  | (8)          | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4  | Market Value  | 1,729.9           | 100.0%           | S 15.7                  | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  |                      |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Otal Post-Petition Secured Debt Pre-Petition Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Otal Pre-Petition Secured Debt Otal Pre-Petition Secured Debt Distribution Secured Debt Otal Pre-Petition Secured Debt Profession Secured Debt Otal Pre-Petition Secured Debt Otal Pre-Petition Secured Debt Distribution Secured Debt Otal Pre-Petition Secured Debt Otal Pre-Petition Secured Debt Distribution Secured Debt Distributi | (8)          | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4  | Market Value  | 1,729.9           | 100.0%           | S 15.7                  | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition ACcrued Liabilities  | (8)          | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4  | Market Value  | 1,729.9           | 100.0%           | S 15.7                  | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition ACcrued Liabilities Total Administrative Expenses  | (8)          | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4  | Market Value  | 1,729.9           | 100.0%           | 15.7<br>1,424.4         | 100.0%         | 1,990.9  LUTE PRIORITY \$ 15.7 | 100.0                |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt BMO Secured Debt BMO LCS CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Other Secured Debt did Pre-Petition Secured Debt didministrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities Total Administrative Expenses   | (8)          | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5   | Market Value  | 1,729.9           | 100.0%           | 15.7<br>1,424.4         | 100.0%         | 1,990.9  LUTE PRIORITY \$ 15.7 | 100.0                |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Iotal Post-Petition Secured Debt BMO Secured Debt BMO CS CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Iotal Pre-Petition Secured Debt Iotal Pre-Petition Secured Debt Iotal Mainistrative Expenses 503(b)(9) Claims Post-petition AP Post-pe | (8)          | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5   | Market Value  | 1,729.9           | 100.0%           | 15.7<br>1,424.4         | 100.0%         | 1,990.9  LUTE PRIORITY \$ 15.7 | 100.0                |
| roceeds Available for Distribution  rost-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim otal Post-Petition Secured Debt re-Petition Secured Debt BMO Secured Debt BMO LCS CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Secured Debt diministrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition ACcrued Liabilities otal Administrative Expenses riority Claims Priority Taxes Other Priority Claims   | (8)          | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5   | Market Value  | 1,729.9           | 100.0%           | 15.7<br>15.7<br>1,424.4 | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| ost-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Debt Terofessional Fee Carve-Out BMO DIP Secured Debt BMO Secured Debt BMO Secured Debt BMO LCS COBank Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Secured Debt dministrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition ACCOUNTED Trick Claims Priority Claims Priority Taxes Other Priority Claims otal Priority Claims   | (10)         | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5   | Market Value  | 1,729.9           | 100.0%           | 15.7<br>1,424.4         | 100.0%         | 1,990.9  LUTE PRIORITY \$ 15.7 | 100.0                |
| ost-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim otal Post-Petition Secured Debt re-Petition Secured Debt BMO Secured Debt BMO LCS CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Secured Debt dministrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities otal Administrative Expenses riority Claims Priority Taxes Other Priority Claims otal Priority Claims otal Priority Claims Insecured Debt   | (8)          | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5<br>15.0<br>35.0   | Market Value  | 1,729.9           | 100.0%           | 15.7<br>15.7<br>1,424.4 | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| Proceeds Available for Distribution  Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Iotal Post-Petition Secured Debt BMO Secured Debt BMO CS CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Iotal Pre-Petition Secured Debt Iotal Pre-Petition Secured Debt Iotal Mainistrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition AP Interest Type Secured Debt Pre-Petition AP   | (10)         | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5<br>15.0<br>35.0<br>50.0   | Market Value  | 1,729.9           | 100.0%           | 15.7<br>15.7<br>1,424.4 | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| Proceeds Available for Distribution  Prost-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Debt Professional Fee Carve-Out BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Secured Debt diministrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACcrued Liabilities otal Administrative Expenses rirority Claims Priority Taxes Other Priority Claims Insecured Debt Pre-petition AP Employee Severance   | (10)         | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5<br>15.0<br>35.0<br>50.0   | Market Value  | 1,729.9           | 100.0%           | 15.7<br>15.7<br>1,424.4 | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| Proceeds Available for Distribution  Professional Fee Carve-Out BMO DIP Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Interpetition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCS CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Otal Pre-Petition Secured Debt Otal Pre-Petition Secured Debt Otal Pre-Petition Secured Debt Indiministrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACcrued Liabilities Otal Administrative Expenses  Priority Claims Priority Claims Otal Priority Claims Otal Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest   | (10)         | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5<br>15.0<br>35.0<br>50.0   | Market Value  | 1,729.9           | 100.0%           | 15.7<br>15.7<br>1,424.4 | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| ost-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Debt Professional Fee Carve-Out BMO DIP Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Secured Debt otal Pre-Petition Secured Debt otal Pre-Petition Secured Debt dministrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition ACcrued Liabilities otal Administrative Expenses riority Claims Priority Claims otal Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims  | (10)         | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5<br>15.0<br>35.0<br>50.0<br>91.3<br>79.3<br>16.4<br>33.4                                   | Market Value  | 1,729.9           | 100.0%           | 15.7<br>15.7<br>1,424.4 | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.4                |
| Proceeds Available for Distribution  Prost-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACcrued Liabilities Priority Claims Priority Claims Priority Taxes Other Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims   | (10)         | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5<br>15.0<br>35.0<br>50.0<br>91.3<br>79.3<br>16.4<br>33.4<br>15.0                           | Market Value  | 1,729.9           | 100.0%           | 15.7<br>15.7<br>1,424.4 | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.4                |
| Proceeds Available for Distribution  Prost-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim  otal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCS CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Secured Debt otal Pre-Petition Secured Debt otal Mainistrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACcrued Liabilities otal Administrative Expenses  rirority Claims Priority Claims Otal Priority Claims otal Priority Claims otal Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims  | (10)         | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5<br>15.0<br>35.0<br>50.0<br>91.3<br>79.3<br>16.4<br>33.4<br>15.0<br>15.0                   | Market Value  | 1,729.9           | 100.0%           | 15.7<br>15.7<br>1,424.4 | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| Proceeds Available for Distribution  Prost-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Accrued Liabilities otal Administrative Expenses Footi-Petition AP Post-petition AP Post-petition AP Priority Claims otal Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Pension Claims Pension Claims Pension Claims   | (10)         | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5<br>15.0<br>35.0<br>50.0<br>91.3<br>79.3<br>16.4<br>33.4<br>15.0<br>62.0                   | Market Value  | 1,729.9           | 100.0%           | 15.7<br>15.7<br>1,424.4 | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| Proceeds Available for Distribution  Proceeds Available for Distribution  Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt  Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt Cos CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Other Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACCrued Liabilities  Priority Taxes Other Priority Claims  Priority Claims For Priority Claims  Frepletition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Intercompany Claims  | (10)         | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5<br>15.0<br>35.0<br>50.0<br>91.3<br>79.3<br>16.4<br>33.4<br>15.0<br>15.0<br>62.0<br>689.6  | Market Value  | 1,729.9           | 100.0%           | 15.7<br>15.7<br>1,424.4 | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| Proceeds Available for Distribution  Proceeds Available for Distribution  Professional Fee Carve-Out BMO DIP Secured Claim  Fotal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition Accrued Liabilities Total Administrative Expenses  Priority Claims Priority Claims Other Priority Claims Total Priority Claims Total Priority Claims Other Priority Claims Other Priority Claims Other Pre-petition AC Employee Severance Accrued Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Pension Claims Pension Claims Intercompany Claims Senior Unsecured Bonds  | (10)         | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5<br>15.0<br>35.0<br>50.0<br>91.3<br>79.3<br>16.4<br>33.4<br>15.0<br>62.0<br>689.6<br>436.1 | Market Value  | 1,729.9           | 100.0%           | 15.7<br>15.7<br>1,424.4 | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim otal Post-Petition Secured Debt BMO DIP Secured Debt BMO Secured Debt BMO Secured Debt BMO LCS CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Secured Debt didministrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACCOUGL Liabilities otal Administrative Expenses striority Claims Priority Taxes Other Priority Claims otal Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Intercompany Claims Intercompany Claims Intercompany Claims Intercompany Claims  | (10)         | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>10.0<br>144.1<br>207.4<br>361.5<br>15.0<br>35.0<br>50.0<br>91.3<br>79.3<br>16.4<br>33.4<br>15.0<br>15.0<br>62.0<br>689.6  | Market Value  | 1,729.9           | 100.0%           | 15.7<br>15.7<br>1,424.4 | 100.0%         | 1,990.9  UTE PRIORITY \$ 15.7  | 100.0                |

#### Notes to the Liquidation Analysis

#### 1. Cash

The cash balance for each debtor company consists of all unrestricted cash in various deposit, disbursement and operating accounts as of June 27, 2009. The cash balances reflected in each liquidation analysis do not include amounts for outstanding checks. The Liquidation Analysis assumes that cash will remain the same under each scenario and that all cash will be recovered. It is also assumed that the cash balances are not impacted by the effects of operations during the wind-down period. See Note 7 for further detail regarding costs related to the liquidation and wind-down.

#### 2. Accounts Receivable

Accounts receivable primarily consist of trade accounts from customers in the US resulting from the sale of various chicken products. The accounts receivable balances detailed in the Liquidation Analysis reflect book value as of June 27, 2009 and exclude any reserves for bad debt. Recovery on the trade accounts receivable is dependent upon a number of factors, including age of the receivable, which is illustrated in each Liquidation Analysis, the existence of potential customer offsets, and the nature of the transaction and type of customer. It is assumed that the Debtors will collect on the existing accounts receivable using current resources within the Debtors. Since the average days' sales outstanding is approximately 15 days, the majority of trade accounts receivable should be collected within 2 months. The recovery estimates are based upon management's assessment of the age, customer and quality of the accounts. It is assumed that intercompany accounts will be settled among all debtor and non-debtor companies through a parallel liquidation, which is described further in Note 6. PPC Marketing, Ltd. and PPC Transaction Company do not have trade accounts receivable to third-parties as they only support affiliated entities.

Other accounts receivable balances consist of sales on account to various chicken growers for the purchase of parts and supplies from the Debtors. In addition, this line item includes a notes receivable balance and rebates due from certain railroad companies for building various railroad spurs for the purchase and supply of grain.

Affiliate accounts receivable solely consists of accounts due to Pilgrims Pride Corporation and PPC Marketing, Ltd. from the Company's Mexico operations. Recovery is assumed to incur through a similar orderly liquidation of Mexico's assets with full payment of trade credit, secured debt and intercompany accounts. Estimation of recovery proceeds are 100% under each scenario with excess proceeds being distributed to Pilgrims Pride Corporation. Proceeds after payment of obligations are expected to range from \$24.0 million to \$31.8 million, which includes an assumed 50.0% distribution tax rate.

Adjustments to accounts receivable include cash amounts that have yet to be applied to the Company's account balances as well as certain reserves for billing errors and customer adjustments.

#### 3. Inventory

Inventories include raw materials (including grain and feed ingredients), live chicken and meat work-in-process inventory, finished chicken product, maintenance parts and supplies. The Debtors assume the liquidation of finished goods inventory will occur through the sale of final chicken products to existing customers and vendors. The finished goods market value is determined based upon the volume as of June 27, 2009 and applying the price per pound for each meat group (i.e., breast meat, tenders, trim,

wings, dark meat, etc) that the Debtors have realized over the previous 6 months. After a market value is determined, a discount is applied due to the liquidation scenario. The Debtors believe finished inventory will be liquidated at a relatively high recovery value as existing customers will continue to order product to minimize disruption to the supply chain. Work-in-progress inventory is treated in the same manner as finished good; however, a lower recovery is utilized to account for additional costs to produce a finished product.

The Liquidation Analysis assumes the chapter 7 trustee will convert all raw material (i.e., live broilers and feed and feed ingredients) and work-in-process inventory into finished goods. The cost of conversion and sale of the converted inventory is included as part of the wind-down costs. See Note 7. The remaining supplies consist of maintenance parts for trucks, trailers and plant equipment and cleaning supplies for the processing complexes. The Debtors assume the recovery of value from supplies and parts through scrap sale.

#### 4. Other Assets

Other assets primarily include prepaid expenses, legal retainers and deposits, cash surrender value of life insurance, miscellaneous investments and intangibles (i.e., trade names & customer relationships). Recovery estimates are based upon the nature of the asset, possible use of the asset during the liquidation process and an estimate of recovery value under a liquidation scenario. A description of each asset and recovery assumptions are illustrated below.

- **Deposits:** Deposits primarily include cash on account with the Debtors' utility providers as adequate assurance in accordance with the Bankruptcy Code. In addition, the deposit asset includes a small amount for grain purchases. It is assumed that the entire amount of deposits will be recovered as the Debtors will continue paying utility invoices during the wind-down process.
- **Legal Retainers:** Legal retainers related to various law firms retained by the Debtors' and financial advisors to assist in the bankruptcy process. It is assumed the Debtors' would recover most of the legal retainers.
- **Prepaid Expenses:** Prepaid expenses primarily include insurance payments related to property and executive / umbrella coverage polices. The Debtors estimate a recovery between 65.0% 85.0% of gross book value as of June 27, 2009. As the Debtors will continue paying insurance premiums during the wind-down period, most of the prepaid insurance payments should be recovered.
- Cash Surrender Value of Life Insurance: The Debtors have life insurance for certain members of the management team for the benefit of Pilgrims Pride Corporation. Upon liquidation, this coverage will no longer be needed and the Company should recover the full value of the policy's cash surrender value.
- **Investments:** Investments primarily consist of private and non-liquid securities that have marginal value if sold during liquidation. Investments in farm cooperatives are the largest investment type, which the Pilgrim's Debtors bought as part of the Gold Kist acquisition.
- Intangible Assets: In late 2008, the Company engaged a third-party firm to appraise the value of its assets, including the Company's intangible assets. The appraisal firm determined the value of the Debtors' trademarks and customer relationships using recent comparable sales and the projected cost savings or income realized from the benefit of holding the trademarks or customer relationships. The appraisal resulted in a valuation of approximately \$81.0 million. It is very difficult to predict the

value a potential buyer would place on these assets, which is primarily driven by the incremental sales attributable to the purchased trademarks and customer relationships. Due to the difficulty in determining value, the Debtors' place no value under the Low Case and minimal recovery in the Base Case and High Case scenarios.

#### 5. Fixed Assets

Fixed assets include real estate, buildings, machinery and equipment, rolling stock and the value of in-process construction projects. Over 95.0% of the fixed asset value for the Debtors' is appraised by a third-party and included in the Liquidation Analysis in order to determine recovery proceeds. The Debtors assume a Base Case recovery of 55.0%, which is based upon the recent sale of a comparable complex adjusted slightly for the difference in performance between the facility sold and the remaining fixed assets. The Debtors' believe 55.0% is a conservative recovery estimate due to the significant negative impact an actual wind-down of the Debtors' operations would have on the U.S. chicken market.

The recent comparable transaction involves the sale of the Farmerville, LA processing complex (the "Facility") to Foster Poultry Farms ("FPF"), which closed in May 2009. The transaction was funded with proceeds from FPF and the State of Louisiana. FPF funded approximately 48.0% of the Facility's appraised value. The Debtors' have applied a small premium above the comparable transaction to account for the relative underperformance of the Farmerville Facility compared to the remaining fixed assets.

The value of in-process construction primarily relates to various improvements to facilities at book value that is not reflected in the fixed asset appraisals. The Debtors have assumed that recovery on in-process construction projects would have marginal value relative to other fixed assets as these projects do not currently provide value and will require additional capital to complete.

#### 6. Intercompany Accounts

The Debtors' intercompany accounts receivable balances are assumed to be recoverable *pari passu* with the general unsecured claims of each debtor. To estimate recovery on intercompany receivables, each debtor and non-debtor entity is liquidated, with the proceeds applied to the obligations of each entity according to the absolute priority rule. Excess proceeds after the payment of all liabilities are distributed to Pilgrim's Pride Corporation and included in the Intercompany Accounts line item.

#### 7. Liquidation Expenses

Liquidation expenses consist of the estimated costs to wind-down the business operations in order to complete the chapter 7 liquidation of the Debtors. Detailed below are the primary items related to the liquidation.

- Wind-Down Costs: Under the Base Case liquidation scenario it is assumed the chapter 7 liquidation process will take nine months to complete. The Debtors assume the sale of meat will be realized at full value. Assumed expenses are based upon recent historical run-rate and unit cost cash disbursements and do not include any disbursements for capital expenditures. Certain employees are provided additional compensation as an incentive to remain with the Company through the wind-down process.
- **Trustee & Receiver Fees:** The chapter 7 trustee and receiver fee category consist of a 3.0% estimated payment rate of all proceeds (excluding cash) received from the liquidation and recovery of

the Debtors' assets. Compensation for the chapter 7 trustee will be limited to the fee guidelines in section 326 of the Bankruptcy Code.

- **Counsel for Trustees:** Compensation for the chapter 7 trustee's counsel is estimated at 50.0% of the budgeted trustee and receiver fees.
- Commission on Equipment Sale: In order to efficiently liquidate the Debtors' fixed assets, the chapter 7 trustee must engage an equipment liquidator and auctioneer. Compensation for the auctioneer is estimated at 5.0% of all proceeds related to the sale of the Debtors fixed assets, including real estate, buildings, equipment and rolling stock.
- **Professional Fees:** Professional fees represent the costs incurred during the chapter 7 liquidation process for financial advisors, attorneys and other professionals. The Base Case assumes the payment of \$4.5 million for 9 months, while the Low Case assumes the same payment for 12 months and the High Case assumes the same payment for 6 months.

#### 8. Post-Petition Secured Debt Claims

The post-petition Secured Debt Claims include the DIP Credit Facility, which commitments remain outstanding but amounts are currently undrawn and professional fees incurred during the chapter 11 cases. On December 2, 2008, the Court approved an Interim Financing Order allowing professional fees (including the Debtors' professionals and the professionals of any official committees appointed in the Chapter 11 Cases) to have priority above the DIP Credit Facility as well as the pre-petition Secured Debt Claims up to amounts incurred prior to a chapter 7 conversion plus up to \$5.0 million incurred to wind-down the chapter 11 cases.

#### 9. Pre-Petition Secured Debt Claims

The pre-petition Secured Debt Claims consist of the BMO Secured Claim in the amount of \$287.0 million as of June 27, 2009, which includes principal on the secured debt, letters of credit outstanding and accrued interest. In addition, Secured Debt Claims include the CoBank Secured Claim of \$1,135.4 million in principal and accrued interest as of June 27, 2009. Other Secured Claims include amounts owed on capital leases and a third-party industrial revenue bond provided on a water treatment facility.

It is assumed the letters of credit would be drawn during the wind-down process primarily to cover the expected shortfall in the payment of claims related to the liquidation of GK Insurance, a non-Debtor entity.

The Debtors currently have a bifurcated collateral package whereby BMO has a first lien on all accounts receivable and inventory and CoBank has a first lien on certain real estate properties owned by the Debtors' and a second lien on the accounts receivable and inventory. Although a bifurcated collateral package exists, the pre-petition Secured Debt Claims are estimated to receive a full recovery under each scenario.

#### 10. Administrative Expense Claims

Administrative Expense Claims include the following obligations that are entitled to priority status under the Bankruptcy Code: (i) section 503(b)(9) claims related to the value of goods received by the Debtors within 20 days prior to the Petition Date; (ii) outstanding post-petition accounts payable as of

June 27, 2009; and (iii) post-petition accrued expenses that have been incurred and are currently outstanding. The Liquidation Analysis illustrates that the holders of Administrative Expense Claims would receive a partial recovery under the Low Case and a full recovery under the Base Case and High Case.

#### 11. Priority Claims

Priority claims include an estimate of settlements related to various unpaid tax claims and other miscellaneous priority claims. Under the chapter 7 liquidation analysis, the Priority Claims would receive no recovery under the Low Case, and a partial recovery under the Base Case and High Case.

#### 12. General Unsecured Claims

The General Unsecured Claims in a chapter 7 liquidation would include pre-petition accounts payable, severance payments outstanding, accrued default interest on the Secured Debt Claims, contract rejection claims related to executory and unexpired leases rejected prior to the chapter 7 conversion, claims related to litigation, employee benefit claims and Note Claims, which include principal amount and accrued interest. In a hypothetical chapter 7 liquidation, the General Unsecured Claims would receive a marginal partial recovery under the Base Case and High Case and no recovery under the Low Case.

General Unsecured Claims include intercompany obligations, which are assumed to be settled among each debtor and non-debtor company through a parallel liquidation of assets and payment of obligations at each Debtor or non-debtor.

#### 13. Equity Interests

No proceeds are estimated to be available from a hypothetical chapter 7 liquidation to pay the equity interests of the Debtors'.

**Appendix to Liquidation Analysis** 

**Liquidation Analysis by Debtor Company** 

## Pilgrims Pride Corporation Orderly Liquidation Analysis

|  |                    |  |                        |                 | EST            | IMATED RECOVE   | RY SCENARIOS   |               |                |
|--|--------------------|--|------------------------|-----------------|----------------|-----------------|----------------|---------------|----------------|
|  |                    |  |                        | LOW CA          | SE             | BASE CA         | SE             | HIGH CA       | SE             |
| 'US in millions)   | Notes              | Book Value   | Market Value           | \$              | %              | \$              | %              | \$            | 9              |
| Cash   | (1)                | 83.7   | 83.7                   | 83.7            | 100.0%         | 83.7            | 100.0%         | 83.7          | 100.0%         |
| Accounts Receivable  | (2)                |  |                        |                 |                |                 |                |               |                |
| Current  | (-)                | 172.0  | 172.0                  | 159.9           | 93.0%          | 163.4           | 95.0%          | 168.5         | 98.0%          |
| 1 to 15 days past due  |                    | 78.6   | 78.6                   | 70.8            | 90.0%          | 72.3            | 92.0%          | 74.7          | 95.0%          |
| 16 - 30 days past due  |                    | 3.6  | 3.6                    | 2.9             | 80.0%          | 3.1             | 85.0%          | 3.2           | 90.0%          |
| 31 - 45 days past due<br>46 - 60 days past due   |                    | 1.3<br>0.5   | 1.3<br>0.5             | 0.8<br>0.2      | 60.0%<br>45.0% | 0.9<br>0.3      | 70.0%<br>55.0% | 1.0<br>0.3    | 80.0%<br>65.0% |
| Over 60 days past due  |                    | 1.7  | 1.7                    | 0.2             | 0.0%           | 0.3             | 15.0%          | 0.6           | 35.0%          |
| Total Trade AR   |                    | 257.7  | 257.7                  | 234.6           | 91.0%          | 240.2           | 93.2%          | 248.4         | 96.4%          |
| Plus: Other AR   |                    | 2.6  | 2.6                    | -               | 0.0%           | 0.3             | 10.0%          | 0.4           | 15.0%          |
| Plus: Affiliate AR   |                    | 0.2  | 0.2                    | 0.2             | 100.0%         | 0.2             | 100.0%         | 0.2           | 100.0%         |
| Less: AR Adjustments Total Recoverable AR  |                    | (11.3)<br><b>249.1</b>   | (11.3)<br><b>249.1</b> | (11.3)<br>223.4 | 89.7%          | (11.3)<br>229.3 | 92.0%          | 237.7         | 95.4%          |
|  |                    | 249.1  | 249.1                  | 223.4           | 09.7%          | 229.3           | 92.0%          | 231.1         | 93.476         |
| Inventory  | (3)                |  |                        |                 |                |                 |                |               |                |
| Finished Meat Inventory WIP Inventory  |                    | 260.3<br>115.2   | 242.6<br>115.2         | 206.2<br>80.6   | 85.0%<br>70.0% | 218.3<br>86.4   | 90.0%<br>75.0% | 230.5<br>92.1 | 95.0%<br>80.0% |
| Plant Supplies   |                    | 56.3   | 56.3                   | 28.1            | 50.0%          | 31.0            | 55.0%          | 33.8          | 60.0%          |
| Packaging & Ingredients  |                    | 51.6   | 51.6                   | 25.8            | 50.0%          | 28.4            | 55.0%          | 30.9          | 60.0%          |
| Other Supplies / Inventory   |                    | 0.5  | 0.5                    | 0.3             | 50.0%          | 0.3             | 55.0%          | 0.3           | 60.0%          |
| Total Recoverable Inventory  |                    | 483.9  | 466.2                  | 341.0           | 73.2%          | 364.3           | 78.2%          | 387.6         | 83.2%          |
| Other Assets   | (4)                |  |                        |                 |                |                 |                |               |                |
| Deposits   | * *                | 15.0   | 15.0                   | 14.3            | 95.0%          | 14.7            | 98.0%          | 15.0          | 100.0%         |
| Legal Retainers  |                    | 1.3  | 1.3                    | 1.2             | 95.0%          | 1.2             | 98.0%          | 1.3           | 100.0%         |
| Prepaid Expenses   |                    | 9.2  | 9.2                    | 6.0             | 65.0%          | 6.9             | 75.0%          | 7.8           | 85.0%          |
| Life Insurance CSV<br>Investments  |                    | 8.6<br>8.2   | 8.6<br>8.2             | 5.6             | 65.0%<br>0.0%  | 6.5<br>0.8      | 75.0%<br>10.0% | 7.3<br>1.2    | 85.0%<br>15.0% |
| Intangibles  |                    | 64.5   | 81.0                   | -               | 0.0%           | 8.1             | 10.0%          | 12.2          | 15.0%          |
| Total Recoverable Other Assets   |                    | 106.8  | 123.3                  | 27.1            | 21.9%          | 38.2            | 31.0%          | 44.8          | 36.3%          |
| Fixed Assets   | (5)                |  |                        |                 |                |                 |                |               |                |
| Property, Plant & Equipment  | (5)                | _  | 2,022.7                | 1,011.3         | 50.0%          | 1,112.5         | 55.0%          | 1,213.6       | 60.0%          |
| Rolling Stock  |                    | -  | 2.9                    | 1.4             | 50.0%          | 1.6             | 55.0%          | 1.7           | 60.0%          |
| Construction   |                    |  | 53.2                   |                 | 0.0%           | 5.3             | 10.0%          | 8.0           | 15.0%          |
| Total Recoverable Fixed Assets   |                    | 2,178.0  | 2,078.7                | 1,012.8         | 48.7%          | 1,119.4         | 53.8%          | 1,223.3       | 58.8%          |
| Intercompany Accounts  | (6)                | 371.6  | 371.6                  | 125.3           | 33.7%          | 141.5           | 38.1%          | 157.3         | 42.3%          |
| Gross Liquidation Proceeds   |                    |  |                        | 1,813.2         |                | 1,976.4         |                | 2,134.4       |                |
|  |                    |  |                        | 1,01012         |                | 1,07 011        |                | 2,10411       |                |
| Liquidation Expenses Wind Down Costs   | (7)                |  |                        | (50.7)          |                | (63.4)          |                | (76.1)        |                |
| Trustee & Receiver Fees  |                    | 3.0%   |                        | (51.9)          |                | (56.8)          |                | (61.5)        |                |
| Counsel for Trustee  |                    | 3.070  |                        | (25.9)          |                | (28.4)          |                | (30.8)        |                |
| Commission on Equipment Sale   |                    | 5.0%   |                        | (50.6)          |                | (56.0)          |                | (61.2)        |                |
| Professional Fees  |                    |  |                        | (27.0)          | _              | (40.5)          | _              | (54.0)        |                |
| Total Liquidation Expenses   |                    |  |                        | (206.2)         |                | (245.0)         |                | (283.5)       |                |
| Proceeds Available for Distribution  |                    |  |                        | 1,607.0         |                | 1,731.4         |                | 1,850.9       |                |
|  |                    |  |                        |                 |                |                 |                |               |                |
|  |                    |  |                        | F0              | TIMATED DICTO  | IDUTION ACCOR   | OING TO ARCOLL | ITE DRIODITY  |                |
|  | Notes              | Book Value   | Market Value           |                 |                | IBUTION ACCORI  |                |               | 9/             |
| Part Partition Coursed Parts   | Notes              | Book Value   | Market Value           | ES<br><u>\$</u> | TIMATED DISTR  | IBUTION ACCORI  | DING TO ABSOLU | JTE PRIORITY  | %              |
|  | Notes (8)          |  | Market Value           |                 |                |                 |                |               | %              |
| Professional Fee Carve-Out   |                    | Book Value   | Market Value           |                 |                |                 |                |               | %              |
| Professional Fee Carve-Out<br>BMO DIP Secured Claim  |                    |  | Market Value           |                 |                |                 |                |               |                |
| Professional Fee Carve-Out<br>BMO DIP Secured Claim<br>Total Post-Petition Secured Debt  | (8)                | 15.7   | Market Value           | \$              | <u>%</u>       | \$              | <u>%</u>       | \$            |                |
| Professional Fee Carve-Out<br>BMO DIP Secured Claim<br>Total Post-Petition Secured Debt<br>Pre-Petition Secured Debt   |                    | 15.7<br>-<br>15.7  | Market Value           | \$              | <u>%</u>       | \$              | <u>%</u>       | \$            |                |
| Professional Fee Carve-Out<br>BMO DIP Secured Claim<br>Total Post-Petition Secured Debt  | (8)                | 15.7   | Market Value<br>-      | \$              | <u>%</u>       | \$              | <u>%</u>       | \$            |                |
| Professional Fee Carve-Out<br>BMO DIP Secured Claim<br>Total Post-Petition Secured Debt<br>Pre-Petition Secured Debt<br>BMO Secured Debt   | (8)                | 15.7<br>-<br>15.7<br>216.8   | Market Value           | \$              | <u>%</u>       | \$              | <u>%</u>       | \$            |                |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt  BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default)  | (8)                | 15.7<br>-<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0  | Market Value           | \$              | <u>%</u>       | \$              | <u>%</u>       | \$            |                |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt  Pre-Petition Secured Debt  BMO Secured Debt  BMO LCs  CoBank Secured Debt  Accrued Interest (excluding default)  Other Secured Debt  | (8)                | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt  Pre-Petition Secured Debt  BMO Secured Debt  BMO LCs  CoBank Secured Debt  Accrued Interest (excluding default)  Other Secured Debt  | (8)                | 15.7<br>-<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0  | Market Value           | \$              | <u>%</u>       | \$              | <u>%</u>       | \$            |                |
| Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses   | (8)                | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt  Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt  Administrative Expenses 503(b)(9) Claims   | (8)                | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP  | (8)                | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt  Total Pre-Petition Secured Debt  Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACCRUED Liabilities  | (8)                | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7  | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt  Total Pre-Petition Secured Debt  Administrative Expenses 503(b)(9) Claims Post-petition Accrued Liabilities  Total Administrative Expenses  | (9)                | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition Accrued Liabilities  Total Administrative Expenses  | (8)                | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7  | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition AP Priority Claims Priority Claims Priority Taxes  | (9)                | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7<br>315.5   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt  Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt  Total Pre-Petition Secured Debt  Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities  Total Administrative Expenses  Priority Claims Priority Taxes Other Priority Claims  | (9)                | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7<br>315.5   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt  Administrative Expenses 503(b)(9) Claims Post-petition Accrued Liabilities  Total Administrative Expenses Priority Claims Priority Taxes Other Priority Claims Other Priority Claims Other Priority Claims Total Priority Claims  | (8)<br>(9)<br>(10) | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7<br>315.5   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACCrued Liabilities  Total Administrative Expenses Priority Claims Priority Taxes Other Priority Claims Total Priority Claims Unsecured Debt   | (9)                | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7<br>315.5   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACcrued Liabilities Total Administrative Expenses Priority Claims Priority Taxes Other Priority Claims Total Priority Claims Unsecured Debt Pre-petition AP   | (8)<br>(9)<br>(10) | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7<br>315.5<br>15.0<br>35.0<br>50.0   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt  Administrative Expenses 503(b)(9) Claims Post-petition Accrued Liabilities  Total Administrative Expenses Priority Claims Priority Claims Priority Claims Priority Claims Unsecured Debt Unsecured Debt Pre-petition AP Prost-petition ACCrued Liabilities  Total Administrative Expenses Priority Claims Unsecured Debt Pre-petition AP Employee Severance   | (8)<br>(9)<br>(10) | 15.7  15.7  216.8 68.3 1,126.4 11.0 1.8 1,424.4  8.5 127.2 179.7 315.5   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACcrued Liabilities Total Administrative Expenses Priority Claims Priority Taxes Other Priority Claims Total Priority Claims Unsecured Debt Pre-petition AP   | (8)<br>(9)<br>(10) | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7<br>315.5<br>15.0<br>35.0<br>50.0   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt  Total Pre-Petition Secured Debt  Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition Acrued Liabilities  Total Administrative Expenses  Priority Claims Priority Claims Priority Claims Total Priority Claims  Unsecured Debt Pre-petition AP Employee Severance Accrued Default Interest  | (8)<br>(9)<br>(10) | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7<br>315.5<br>15.0<br>35.0<br>50.0   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt  Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt  Total Pre-Petition Secured Debt  Administrative Expenses 503(b)(s) Claims Post-petition AP Post-petition AP Post-petition AF Priority Claims Priority Taxes Other Priority Claims Total Priority Claims Unsecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims  | (8)<br>(9)<br>(10) | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7<br>315.5<br>15.0<br>35.0<br>50.0   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt  Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt  Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACCRUED Libilities  Total Administrative Expenses  Priority Claims Priority Taxes Other Priority Claims Unsecured Debt  Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims   | (8)<br>(9)<br>(10) | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7<br>315.5<br>15.0<br>35.0<br>50.0<br>78.2<br>73.4<br>16.4<br>33.3<br>15.0<br>62.0                   | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Accrued Interest (excluding default) Other Secured Debt  Total Pre-Petition Secured Debt  Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition ACCRUED Liabilities  Total Administrative Expenses Priority Claims Priority Claims Other Priority Claims Unsecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Intercompany Claims                | (8)<br>(9)<br>(10) | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7<br>315.5<br>15.0<br>35.0<br>50.0<br>78.2<br>73.4<br>16.4<br>33.3<br>15.0<br>15.0<br>62.0<br>255.0  | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt  Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt  Total Pre-Petition Secured Debt  Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition AP Post-petition Secured Liabilities  Total Administrative Expenses Priority Claims Priority Taxes Other Priority Claims Total Priority Claims Unsecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Intercompany Claims Senior Unsecured Bonds | (8)<br>(9)<br>(10) | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7<br>315.5<br>15.0<br>35.0<br>50.0<br>78.2<br>73.4<br>16.4<br>33.3<br>15.0<br>62.0<br>255.0<br>436.1 | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Accrued Interest (excluding default) Other Secured Debt  Total Pre-Petition Secured Debt  Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition ACCRUED Liabilities  Total Administrative Expenses Priority Claims Priority Claims Other Priority Claims Unsecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Intercompany Claims                | (8)<br>(9)<br>(10) | 15.7<br>15.7<br>216.8<br>68.3<br>1,126.4<br>11.0<br>1.8<br>1,424.4<br>8.5<br>127.2<br>179.7<br>315.5<br>15.0<br>35.0<br>50.0<br>78.2<br>73.4<br>16.4<br>33.3<br>15.0<br>15.0<br>62.0<br>255.0  | Market Value           | 15.7            | 100.0%         | 15.7            | 100.0%         | 15.7          | 100.0%         |

## PPC Marketing, Ltd. Orderly Liquidation Analysis

|   |       |                |              |             | ES <u>TIN</u>  | MATED RECOVE | RY SCENARIOS    |               |                |
|---|-------|----------------|--------------|-------------|----------------|--------------|-----------------|---------------|----------------|
|   |       |                |              | LOW CA      |                | BASE CA      |                 | HIGH C        | SE             |
| (US in millions)  | Notes | Book Value     | Market Value | \$          | %              | \$           | %               | \$            | %              |
| Cash  | (1)   | 0.0            | 0.0          | 0.0         | 100.0%         | 0.0          | 100.0%          | 0.0           | 100.0%         |
| Accounts Receivable   | (2)   |                |              |             |                |              |                 |               |                |
| Current   | ( )   | -              | -            | -           | 93.0%          | -            | 95.0%           | -             | 98.0%          |
| 1 to 15 days past due   |       | -              | -            | -           | 90.0%          | -            | 92.0%           | -             | 95.0%          |
| 16 - 30 days past due   |       | -              | -            | -           | 80.0%          | -            | 85.0%           | -             | 90.0%          |
| 31 - 45 days past due   |       | -              | -            | -           | 60.0%<br>45.0% | -            | 70.0%<br>55.0%  |               | 80.0%<br>65.0% |
| 46 - 60 days past due<br>Over 60 days past due  |       | -              | -            | -           | 0.0%           | -            | 15.0%           | -             | 35.0%          |
| Total Trade AR  |       |                |              |             | 0.0%           |              | 0.0%            | <del></del>   | 0.0%           |
| Plus: Other AR  |       | -              | -            | -           | 0.0%           | -            | 10.0%           | -             | 15.0%          |
| Plus: Affiliate AR  |       | 0.0            | 0.0          | 0.0         | 100.0%         | 0.0          | 100.0%          | 0.0           | 100.0%         |
| Less: AR Adjustments  |       | 0.0            | 0.0          | 0.0         | 100.0%         | 0.0          | 100.0%          | 0.0           | 100.0%         |
| Total Recoverable AR  |       | 0.0            | 0.0          | 0.0         | 100.0%         | 0.0          | 100.0%          | 0.0           | 100.0%         |
| Inventory   | (3)   |                |              |             |                |              |                 |               |                |
| Finished Meat Inventory WIP Inventory   |       | -              | -            | -           | 85.0%<br>70.0% | -            | 90.0%<br>75.0%  | -             | 95.0%<br>80.0% |
| Plant Supplies  |       | -              | -            | -           | 50.0%          | -            | 55.0%           | -             | 60.0%          |
| Packaging & Ingredients   |       | -              | -            | -           | 50.0%          | -            | 55.0%           | -             | 60.0%          |
| Other Supplies / Inventory  |       |                |              | <u> </u>    | 50.0%          |              | 55.0%           |               | 60.0%          |
| Total Recoverable Inventory   |       | -              |              |             | 0.0%           |              | 0.0%            |               | 0.0%           |
| Other Assets  | (4)   |                |              |             |                |              |                 |               |                |
| Deposits  | ` '   | -              | -            | -           | 95.0%          | -            | 98.0%           | -             | 100.0%         |
| Legal Retainers   |       | -              | -            | -           | 95.0%          | -            | 98.0%           | -             | 100.0%         |
| Prepaid Expenses  |       | -              | -            | -           | 65.0%          | -            | 75.0%           | -             | 85.0%          |
| Life Insurance CSV<br>Investments   |       | -              | -            | -           | 65.0%<br>0.0%  | -            | 75.0%<br>10.0%  | -             | 85.0%<br>15.0% |
| Intangibles   |       | -              | -            | -           | 0.0%           | -            | 10.0%           | -             | 15.0%          |
| Total Recoverable Other Assets  |       | <del></del> -  | <del></del>  | <del></del> | 0.0%           | <del></del>  | 0.0%            | <del></del> - | 0.0%           |
|   | 4-1   |                |              |             | 0.070          |              | 0.073           |               | 3.0 /6         |
| Fixed Assets Property, Plant & Equipment  | (5)   | 0.1            | 0.1          | 0.1         | 50.0%          | 0.1          | 55.0%           | 0.1           | 60.0%          |
| Rolling Stock   |       | -              | -            | -           | 50.0%          | -            | 55.0%           | -             | 60.0%          |
| Construction  |       | -              | -            | -           | 0.0%           | -            | 10.0%           | -             | 15.0%          |
| Total Recoverable Fixed Assets  |       | 0.1            | 0.1          | 0.1         | 50.0%          | 0.1          | 55.0%           | 0.1           | 60.0%          |
| Intercompany Accounts   | (6)   | 85.7           | 85.7         | 0.3         | 0.3%           | 0.3          | 0.3%            | 0.3           | 0.3%           |
|   | (6)   | 03.7           | 03.7         |             | 0.5 /6         |              | 0.5 /6          |               | 0.5 /6         |
| Gross Liquidation Proceeds  |       |                |              | 0.4         |                | 0.4          |                 | 0.4           |                |
| Liquidation Expenses  | (7)   |                |              |             |                |              |                 |               |                |
| Wind Down Costs   |       |                |              | -           |                | -            |                 | -             |                |
| Trustee & Receiver Fees   |       | 3.0%           |              | (0.0)       |                | (0.0)        |                 | (0.0)         |                |
| Counsel for Trustee<br>Commission on Equipment Sale   |       | 5.0%           |              | (0.0)       |                | (0.0)        |                 | (0.0)         |                |
| Professional Fees   |       | 3.076          |              | (0.0)       |                | (0.0)        |                 | (0.0)         |                |
| Total Liquidation Expenses  |       |                | -            | (0.0)       | _              | (0.0)        |                 | (0.0)         |                |
| Proceeds Available for Distribution   |       |                |              | 0.4         |                | 0.4          |                 | 0.4           |                |
|   |       |                | _            |             |                |              |                 |               |                |
|   |       | D. I. W.L.     | Mark at Mark |             |                |              | DING TO ABSOLUT |               | 04             |
| D. ( D. ( ) | Notes | Book Value     | Market Value | \$          | %              | \$           | %               | \$            | %              |
| Post-Petition Secured Debt Professional Fee Carve-Out   | (8)   | _              |              |             |                |              |                 |               |                |
| BMO DIP Secured Claim   |       | -              |              |             |                |              |                 |               |                |
| Total Post-Petition Secured Debt  |       | -              | -            |             | 0.0%           |              | 0.0%            |               | 0.0%           |
|   | (0)   |                |              |             |                |              |                 |               |                |
| Pre-Petition Secured Debt<br>BMO Secured Debt   | (9)   | _              |              |             |                |              |                 |               |                |
| BMO LCs   |       | -              |              |             |                |              |                 |               |                |
| CoBank Secured Debt   |       | -              |              |             |                |              |                 |               |                |
| Accrued Interest (excluding default)  |       | -              |              |             |                |              |                 |               |                |
| Other Secured Debt  |       |                | _            |             |                |              |                 |               |                |
| Total Pre-Petition Secured Debt   |       |                | _            |             | 0.0%           | -            | 0.0%            | -             | 0.0%           |
| Administrative Expenses   | (10)  |                |              |             |                |              |                 |               |                |
| 503(b)(9) Claims  | · -/  | 0.0            |              |             |                |              |                 |               |                |
| Post-petition AP  |       | 0.1            |              |             |                |              |                 |               |                |
| Post-petition Accrued Liabilities   |       | 0.2            | -            |             |                |              |                 |               |                |
| Total Administrative Expenses   |       | 0.3            |              | 0.3         | 100.0%         | 0.3          | 100.0%          | 0.3           | 100.0%         |
| Priority Claims   | (11)  |                |              |             |                |              |                 |               |                |
| Priority Taxes  |       | -              |              |             |                |              |                 |               |                |
| Other Priority Claims   |       | <u> </u>       | -            |             |                |              |                 |               |                |
| Total Priority Claims   |       | -              |              | -           | 0.0%           | -            | 0.0%            | -             | 0.0%           |
| Unsecured Debt  | (12)  |                |              |             |                |              |                 |               |                |
| Pre-petition AP   |       | 0.1            |              |             |                |              |                 |               |                |
| Employee Severance  |       | 0.0            |              |             |                |              |                 |               |                |
| Accrued Default Interest  |       | -              |              |             |                |              |                 |               |                |
| Rejection Claims  |       | -              |              |             |                |              |                 |               |                |
|   |       | -              |              |             |                |              |                 |               |                |
| Contingent / Lawsuit Claims   |       |                |              |             |                |              |                 |               |                |
| Deferred Benefit Claims   |       |                |              |             |                |              |                 |               |                |
|   |       | -<br>79.0      |              |             |                |              |                 |               |                |
| Deferred Benefit Claims<br>Pension Claims   |       | -<br>79.0<br>- |              |             |                |              |                 |               |                |
| Deferred Benefit Claims<br>Pension Claims<br>Intercompany Claims<br>Senior Unsecured Bonds<br>Junior Unsecured Bonds  |       | <u>-</u>       | _            |             |                |              |                 |               |                |
| Deferred Benefit Claims Pension Claims Intercompany Claims Senior Unsecured Bonds   |       | -              | -            | 0.1         | 0.2%           | 0.1          | 0.2%            | 0.2           | 0.2%           |

# PFS Distribution Company Orderly Liquidation Analysis

|  |       |   |              |          |                 | MATED RECOVE  |                |               |                        |
|--|-------|---|--------------|----------|-----------------|---------------|----------------|---------------|------------------------|
|  |       |   |              | LOW C    | CASE            | BASE CA       | ASE            | HIGH CA       | SE                     |
| US in millions)  | Notes | Book Value                              | Market Value | \$       | %               | \$            | %              | \$            | 9                      |
| Cash   | (1)   | (0.0)                                   | (0.0)        | (0.0)    | 100.0%          | (0.0)         | 100.0%         | (0.0)         | 100.0%                 |
| Accounts Receivable  | (2)   |   |              |          |                 |               |                |               |                        |
| Current  | . ,   | 6.3                                     | 6.3          | 5.9      | 93.0%           | 6.0           | 95.0%          | 6.2           | 98.0%                  |
| 1 to 15 days past due  |       | 3.3                                     | 3.3          | 3.0      | 90.0%           | 3.0           | 92.0%          | 3.1           | 95.09                  |
| 16 - 30 days past due  |       | 0.3                                     | 0.3          | 0.2      | 80.0%           | 0.3           | 85.0%          | 0.3           | 90.09                  |
| 31 - 45 days past due  |       | 0.0                                     | 0.0          | 0.0      | 60.0%           | 0.0           | 70.0%          | 0.0           | 80.09                  |
| 46 - 60 days past due  |       | (0.0)                                   | (0.0)        | (0.0)    | 45.0%           | (0.0)         | 55.0%          | (0.0)         | 65.09                  |
| Over 60 days past due<br>Total Trade AR  |       | 9.9                                     | 9.9          | 9.1      | 0.0%<br>91.4%   | 9.3           | 93.5%          | 9.6           | 35.09<br><b>96.6</b> 9 |
| Plus: Other AR   |       | 0.1                                     | 0.1          | -        | 0.0%            | 0.0           | 10.0%          | 0.0           | 15.09                  |
| Plus: Affiliate AR   |       | -                                       | -            | -        | 100.0%          | -             | 100.0%         | -             | 100.09                 |
| Less: AR Adjustments   |       | (0.1)                                   | (0.1)        | (0.1)    |                 | (0.1)         |                | (0.1)         |                        |
| otal Recoverable AR  |       | 9.9                                     | 9.9          | 9.0      | 90.6%           | 9.2           | 92.8%          | 9.5           | 95.99                  |
| nventory   | (3)   |   |              |          |                 |               |                |               |                        |
| Finished Meat Inventory  | (5)   | 1.8                                     | 1.9          | 1.6      | 85.0%           | 1.7           | 90.0%          | 1.8           | 95.09                  |
| WIP Inventory  |       | 0.0                                     | 0.0          | 0.0      | 70.0%           | 0.0           | 75.0%          | 0.0           | 80.09                  |
| Plant Supplies   |       | 0.0                                     | 0.0          | 0.0      | 50.0%           | 0.0           | 55.0%          | 0.0           | 60.0                   |
| Packagining & Ingredients  |       | -                                       | -            | -        | 50.0%           | -             | 55.0%          | -             | 60.0                   |
| Other Supplies / Inventory   |       | 3.9                                     | 3.9          | 2.0      | 50.0%           | 2.2           | 55.0%          | 2.3           | 60.0                   |
| otal Recoverable Inventory   |       | 5.7                                     | 5.8          | 3.6      | 61.3%           | 3.8           | 66.3%          | 4.1           | 71.3                   |
| Other Assets   | (4)   |   |              |          |                 |               |                |               |                        |
| Deposits   | 1.7   | 0.0                                     | 0.0          | 0.0      | 95.0%           | 0.0           | 98.0%          | 0.0           | 100.09                 |
| Legal Retainers  |       | -                                       | -            | -        | 95.0%           | -             | 98.0%          | -             | 100.0                  |
| Prepaid Expenses   |       | =                                       | -            | -        | 65.0%           | -             | 75.0%          | -             | 85.0                   |
| Life Insurance CSV   |       | -                                       | -            | -        | 65.0%           | -             | 75.0%          | -             | 85.0                   |
| Investments  |       | -                                       | -            | -        | 0.0%            | -             | 10.0%          | -             | 15.0                   |
| Intangibles  |       |   |              | <u> </u> | 0.0%            |               | 10.0%          |               | 15.0                   |
| otal Recoverable Other Assets  |       | 0.0                                     | 0.0          | 0.0      | 95.0%           | 0.0           | 98.0%          | 0.0           | 100.0                  |
| ixed Assets  | (5)   |   |              |          |                 |               |                |               |                        |
| Property, Plant & Equipment  |       | 7.0                                     | 9.4          | 4.7      | 50.0%           | 5.2           | 55.0%          | 5.6           | 60.09                  |
| Rolling Stock  |       | 0.4                                     | 0.0          | 0.0      | 50.0%           | 0.0           | 55.0%          | 0.0           | 60.09                  |
| Construction   |       |   |              |          | 0.0%            |               | 10.0%          |               | 15.09                  |
| otal Recoverable Fixed Assets  |       | 7.4                                     | 9.4          | 4.7      | 50.0%           | 5.2           | 55.0%          | 5.6           | 60.0                   |
| ntercompany Accounts   | (6)   | 45.3                                    | 45.3         | 12.5     | 27.5%           | 12.5          | 27.6%          | 12.5          | 27.79                  |
| Gross Liquidation Proceeds   |       |   |              | 29.7     |                 | 30.7          |                | 31.8          |                        |
| •  |       |   |              | 29.1     |                 | 30.7          |                | 31.0          |                        |
| iquidation Expenses  | (7)   |   |              |          |                 |               |                |               |                        |
| Wind Down Costs  |       |   |              | (1.3)    |                 | (1.6)         |                | (2.0)         |                        |
| Trustee & Receiver Fees  |       | 3.0%                                    |              | (0.9)    |                 | (0.9)         |                | (1.0)         |                        |
| Counsel for Trustee  |       | 5.0%                                    |              | - (0.2)  |                 | - (0.2)       |                | - (0.2)       |                        |
| Commission on Equipment Sale<br>Professional Fees  |       | 5.0%                                    |              | (0.2)    |                 | (0.3)         |                | (0.3)         |                        |
| Total Liquidation Expenses   |       |   | _            | (2.4)    | -               | (2.8)         | _              | (3.2)         |                        |
|  |       |   |              |          |                 |               |                |               |                        |
| Proceeds Available for Distribution  | (12)  |   |              | 27.3     |                 | 27.9          |                | 28.6          |                        |
|  |       |   |              | F        | STIMATED DISTRI | BUTION ACCOR  | DING TO ARSOLU | TE PRIORITY   |                        |
|  | Notes | Book Value                              | Market Value | \$       | %               | \$            | %              | \$            | 9                      |
|  |       | BOOK Value                              | Market value | <u> </u> | 76              | <u> </u>      | 76             | <u> </u>      |                        |
| Post-Petition Secured Debt   | (8)   |   |              |          |                 |               |                |               |                        |
| Professional Fee Carve-Out<br>BMO DIP Secured Claim  |       | -                                       |              |          |                 |               |                |               |                        |
| otal Post-Petition Secured Debt  |       | <del></del>                             | _            |          | 0.0%            | <del></del>   | 0.0%           |               | 0.0                    |
|  |       |   |              |          | 0.078           |               | 0.076          |               | 0.0                    |
| re-Petition Secured Debt   | (9)   |   |              |          |                 |               |                |               |                        |
| BMO Secured Debt   |       | -                                       |              |          |                 |               |                |               |                        |
| BMO LCs  |       | -                                       |              |          |                 |               |                |               |                        |
| CoBank Secured Debt<br>Accrued Interest (excluding default)  |       | -                                       |              |          |                 |               |                |               |                        |
| Other Secured Debt   |       |   |              |          |                 |               |                |               |                        |
| otal Pre-Petition Secured Debt   |       |   | _            |          | 0.0%            | <del></del> - | 0.0%           | <del></del>   | 0.0                    |
|  |       |   |              |          | 0.070           |               | 0.070          |               | 0.0                    |
| Administrative Expenses  | (10)  |   |              |          |                 |               |                |               |                        |
| 503(b)(9) Claims   |       | 0.4<br>5.8                              |              |          |                 |               |                |               |                        |
| Post potition AP   |       | 8.4                                     |              |          |                 |               |                |               |                        |
| Post-potition Accrued Liabilities  |       |   | _            | 14.6     | 100.0%          | 14.6          | 100.0%         | 14.6          | 100.0                  |
| Post-petition Accrued Liabilities  |       | 14.6                                    |              |          |                 |               |                |               |                        |
| Post-petition Accrued Liabilities  otal Administrative Expenses  |       | 14.6                                    |              | 14.6     |                 |               |                |               |                        |
| Post-petition Accrued Liabilities otal Administrative Expenses Priority Claims   | (11)  | 14.6                                    |              | 14.0     |                 |               |                |               |                        |
| Post-petition Accrued Liabilities  otal Administrative Expenses  Priority Claims Priority Taxes  | (11)  | 14.6<br>-                               |              | 14.6     |                 |               |                |               |                        |
| Post-petition Accrued Liabilities rotal Administrative Expenses rriority Claims Priority Taxes Other Priority Claims   | (11)  | 14.6<br>                                | _            | 14.6     | 0.00/           |               | 0.00/          |               | 0.00                   |
| Post-petition Accrued Liabilities<br>otal Administrative Expenses<br>riority Claims<br>Priority Taxes<br>Other Priority Claims<br>otal Priority Claims   |       | 14.6<br>-<br>-                          | _            | -        | 0.0%            | <del></del> - | 0.0%           |               | 0.0                    |
| Post-petition Accrued Liabilities rotal Administrative Expenses rriority Claims Priority Taxes Other Priority Claims rotal Priority Claims   | (11)  |   | _            | -        | 0.0%            |               | 0.0%           |               | 0.0                    |
| Post-petition Accrued Liabilities iotal Administrative Expenses viriority Claims Priority Taxes Other Priority Claims iotal Priority Claims Insecured Debt Pre-petition AP   |       | 3.4                                     | _            | -        | 0.0%            |               | 0.0%           |               | 0.0                    |
| Post-petition Accrued Liabilities rotal Administrative Expenses riroirity Claims Priority Taxes Other Priority Claims otal Priority Claims Insecured Debt Pre-petition AP Employee Severance   |       |   | _            | -        | 0.0%            |               | 0.0%           |               | 0.0                    |
| Post-petition Accrued Liabilities riotal Administrative Expenses rriority Claims Priority Taxes Other Priority Claims rotal Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest   |       | 3.4                                     | _            | -        | 0.0%            |               | 0.0%           |               | 0.0                    |
| Post-petition Accrued Liabilities iotal Administrative Expenses viriority Claims Priority Taxes Other Priority Claims iotal Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims  |       | 3.4                                     | _            | -        | 0.0%            | <del></del> - | 0.0%           |               | 0.0                    |
| Post-petition Accrued Liabilities otal Administrative Expenses riority Claims Priority Taxes Other Priority Claims otal Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims  |       | 3.4<br>0.6                              | -            | -        | 0.0%            | <u> </u>      | 0.0%           |               | 0.0                    |
| Post-petition Accrued Liabilities cotal Administrative Expenses rriority Claims Priority Taxes Other Priority Claims cotal Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims   |       | 3.4                                     | -            | -        | 0.0%            |               | 0.0%           | <del></del>   | 0.0                    |
| Post-petition Accrued Liabilities iotal Administrative Expenses viriority Claims Priority Taxes Other Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Pension Claims  |       | 3.4                                     | _            | -        | 0.0%            |               | 0.0%           | <del></del> - | 0.0                    |
| Post-petition Accrued Liabilities fotal Administrative Expenses Priority Claims Priority Claims Other Priority Claims fotal Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Intercompany Claims Intercompany Claims |       | 3.4<br>0.6                              | _            | 14.0     | 0.0%            |               | 0.0%           |               | 0.0                    |
| Post-petition Accrued Liabilities  Total Administrative Expenses  Priority Claims  Priority Taxes Other Priority Claims  Total Priority Claims  Josecured Debt  Pre-petition AP  Employee Severance Accrued Default Interest  Rejection Claims  Contingent / Lawsuit Claims  Deferred Benefit Claims  Pension Claims                               |       | 3.4<br>0.6<br>-<br>-<br>-<br>-<br>133.8 | -            | 14.0     | 0.0%            |               | 0.0%           |               | 0.0'                   |
| Post-petition Accrued Liabilities iotal Administrative Expenses viriority Claims Priority Taxes Other Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Intercompany Claims Senior Unsecured Bonds                    |       | 3.4<br>0.6<br>-<br>-<br>-<br>-<br>133.8 | _            | 12.6     | 9.2%            | 13.3          | 0.0%           | 14.0          | 0.0                    |

Exhibit G

## To Ricos, Ltd. Orderly Liquidation Analysis

|   |       |             |              |             | ESTI            | MATED RECOVE | RY SCENARIOS   |             |                |
|---|-------|-------------|--------------|-------------|-----------------|--------------|----------------|-------------|----------------|
|   |       |             |              | LOW CA      |                 | BASE CA      |                | HIGH CA     | SE             |
| (US in millions)                                      | Notes | Book Value  | Market Value | \$          | %               | \$           | %              | \$          | %              |
| Cash  | (1)   | (1.4)       | (1.4)        | (1.4)       | 100.0%          | (1.4)        | 100.0%         | (1.4)       | 100.0%         |
| Accounts Receivable                                   | (2)   |             |              |             |                 |              |                |             |                |
| Current   |       | 2.0         | 2.0          | 1.8         | 93.0%           | 1.9          | 95.0%          | 1.9         | 98.0%          |
| 1 to 15 days past due                                 |       | 0.4         | 0.4          | 0.4         | 90.0%           | 0.4          | 92.0%          | 0.4         | 95.0%          |
| 16 - 30 days past due<br>31 - 45 days past due        |       | 0.0<br>0.0  | 0.0<br>0.0   | 0.0<br>0.0  | 80.0%<br>60.0%  | 0.0<br>0.0   | 85.0%<br>70.0% | 0.0<br>0.0  | 90.0%<br>80.0% |
| 46 - 60 days past due                                 |       | 0.0         | 0.0          | 0.0         | 45.0%           | 0.0          | 55.0%          | 0.0         | 65.0%          |
| Over 60 days past due                                 |       | 0.0         | 0.0          | -           | 0.0%            | 0.0          | 15.0%          | 0.0         | 35.0%          |
| Total Trade AR  |       | 2.4         | 2.4          | 2.2         | 91.8%           | 2.3          | 93.9%          | 2.4         | 97.0%          |
| Plus: Other AR  |       | 0.0         | 0.0          | -           | 0.0%            | 0.0          | 10.0%          | 0.0         | 15.0%          |
| Plus: Affiliate AR                                    |       | - (0.0)     | - (0.0)      | - (0.0)     | 100.0%          | - (0.0)      | 100.0%         | - (0.0)     | 100.0%         |
| Less: AR Adjustments Total Recoverable AR             |       | (0.0)       | (0.0)<br>2.4 | 2.2         | 90.3%           | 2.3          | 92.6%          | 2.3         | 95.7%          |
|   |       | 2.7         | 2.4          |             | 30.370          | 2.3          | 32.070         | 2.3         | 33.1 /0        |
| Inventory   | (3)   | 0.0         | 0.4          | 0.4         | 05.00/          | 0.4          | 00.00/         | 0.4         | 05.00/         |
| Finished Meat Inventory WIP Inventory                 |       | 0.2<br>2.1  | 0.1<br>2.1   | 0.1<br>1.5  | 85.0%<br>70.0%  | 0.1<br>1.6   | 90.0%<br>75.0% | 0.1<br>1.7  | 95.0%<br>80.0% |
| Plant Supplies  |       | 0.7         | 0.7          | 0.3         | 50.0%           | 0.4          | 55.0%          | 0.4         | 60.0%          |
| Packaging & Ingredients                               |       | 1.8         | 1.8          | 0.9         | 50.0%           | 1.0          | 55.0%          | 1.1         | 60.0%          |
| Other Supplies / Inventory                            |       | -           | -            | -           | 50.0%           | -            | 55.0%          | -           | 60.0%          |
| Total Recoverable Inventory                           |       | 4.8         | 4.8          | 2.9         | 59.9%           | 3.1          | 64.9%          | 3.3         | 69.9%          |
| Other Assets  | (4)   |             |              |             |                 |              |                |             |                |
| Deposits  | (-)   | -           | -            | -           | 95.0%           | -            | 98.0%          | -           | 100.0%         |
| Legal Retainers                                       |       | -           | -            | -           | 95.0%           | -            | 98.0%          | -           | 100.0%         |
| Prepaid Expenses                                      |       | -           | -            | -           | 65.0%           | -            | 75.0%          | -           | 85.0%          |
| Life Insurance CSV                                    |       | -           | -            | -           | 65.0%           | -            | 75.0%          | -           | 85.0%          |
| Investments   |       | -           | =            | -           | 0.0%            | -            | 10.0%          | -           | 15.0%          |
| Intangibles   |       |             |              |             | 0.0%            |              | 10.0%          |             | 15.0%          |
| Total Recoverable Other Assets                        |       | -           | -            | -           | 0.0%            | -            | 0.0%           | -           | 0.0%           |
| Fixed Assets  | (5)   |             |              |             |                 |              |                |             |                |
| Property, Plant & Equipment                           |       | 10.2        | 25.0         | 12.5        | 50.0%           | 13.8         | 55.0%          | 15.0        | 60.0%          |
| Rolling Stock   |       | 0.5         | 0.1          | 0.0         | 50.0%           | 0.0          | 55.0%          | 0.0         | 60.0%          |
| Construction  |       | 0.0         | 0.0          |             | 0.0%            | 0.0          | 10.0%          | 0.0         | 15.0%          |
| Total Recoverable Fixed Assets                        |       | 10.7        | 25.1         | 12.5        | 50.0%           | 13.8         | 55.0%          | 15.0        | 60.0%          |
| Intercompany Accounts                                 | (6)   | 84.1        | 84.1         | 1.8         | 2.1%            | 1.9          | 2.3%           | 2.0         | 2.4%           |
| Gross Liquidation Proceeds                            |       |             |              | 18.0        |                 | 19.7         |                | 21.4        |                |
| limitation Frances                                    | (=)   |             |              |             |                 |              |                |             |                |
| Liquidation Expenses Wind Down Costs                  | (7)   |             |              | (0.6)       |                 | (0.8)        |                | (0.9)       |                |
| Trustee & Receiver Fees                               |       | 3.0%        |              | (0.5)       |                 | (0.6)        |                | (0.6)       |                |
| Counsel for Trustee                                   |       | 3.070       |              | (0.5)       |                 | (0.0)        |                | (0.0)       |                |
| Commission on Equipment Sale                          |       | 5.0%        |              | (0.6)       |                 | (0.7)        |                | (0.8)       |                |
| Professional Fees                                     |       |             |              |             | _               |              |                |             |                |
| Total Liquidation Expenses                            |       |             |              | (1.8)       |                 | (2.0)        |                | (2.3)       |                |
| Proceeds Available for Distribution                   | (12)  |             |              | 16.3        |                 | 17.7         |                | 19.1        |                |
|   |       |             |              |             | TIMATED DIGTON  | OUTION ACCOR | ONIO TO ADOOUT | TE PRIORITY |                |
|   | Natas | Daals Value | Manhat Value |             | TIMATED DISTRII |              |                |             | 0/             |
|   | Notes | Book Value  | Market Value | \$          | %               | \$           | %              | \$          | %              |
| Post-Petition Secured Debt Professional Fee Carve-Out | (8)   |             |              |             |                 |              |                |             |                |
| BMO DIP Secured Claim                                 |       | -           |              |             |                 |              |                |             |                |
| Total Post-Petition Secured Debt                      |       | <del></del> |              | <del></del> | 0.0%            | <del></del>  | 0.0%           |             | 0.0%           |
|   |       |             |              |             | 0.070           |              | 0.070          |             | 0.070          |
| Pre-Petition Secured Debt                             | (9)   |             |              |             |                 |              |                |             |                |
| BMO Secured Debt<br>BMO LCs                           |       | -           |              |             |                 |              |                |             |                |
| CoBank Secured Debt                                   |       | -           |              |             |                 |              |                |             |                |
| Accrued Interest (excluding default)                  |       | -           |              |             |                 |              |                |             |                |
| Other Secured Debt                                    |       | _           |              |             |                 |              |                |             |                |
| Total Pre-Petition Secured Debt                       |       |             |              |             | 0.0%            |              | 0.0%           |             | 0.0%           |
| Administrative Expenses                               | (10)  |             |              |             |                 |              |                |             |                |
| 503(b)(9) Claims                                      | (10)  | 0.1         |              |             |                 |              |                |             |                |
| Post-petition AP                                      |       | 2.2         |              |             |                 |              |                |             |                |
| Post-petition Accrued Liabilities                     |       | 2.8         |              |             |                 |              |                |             |                |
| Total Administrative Expenses                         |       | 5.1         |              | 5.1         | 100.0%          | 5.1          | 100.0%         | 5.1         | 100.0%         |
| Priority Claims                                       | (11)  |             |              |             |                 |              |                |             |                |
| Priority Claims Priority Taxes                        | (11)  | -           |              |             |                 |              |                |             |                |
| Other Priority Claims                                 |       | -           |              |             |                 |              |                |             |                |
| Total Priority Claims                                 |       |             |              |             | 0.0%            |              | 0.0%           |             | 0.0%           |
| Unsecured Debt  | (12)  |             |              |             |                 |              |                |             |                |
| Pre-petition AP                                       | (12)  | 0.9         |              |             |                 |              |                |             |                |
| Employee Severance                                    |       | 0.9         |              |             |                 |              |                |             |                |
| Accrued Default Interest                              |       | -           |              |             |                 |              |                |             |                |
| Rejection Claims                                      |       | -           |              |             |                 |              |                |             |                |
| Contingent / Lawsuit Claims                           |       | -           |              |             |                 |              |                |             |                |
| Deferred Benefit Claims                               |       | -           |              |             |                 |              |                |             |                |
| Pension Claims  |       | -           |              |             |                 |              |                |             |                |
| Intercompany Claims                                   |       | 84.3        |              |             |                 |              |                |             |                |
| Senior Unsecured Bonds Junior Unsecured Bonds         |       | -           |              |             |                 |              |                |             |                |
|   |       | -           |              |             |                 |              |                |             |                |
|   |       | 86 1        |              | 11 2        | 13 0%           | 126          | 14.6%          | 14 0        | 16 2%          |
| Total Unsecured Debt  Excess Proceeds to PPC          | (13)  | 86.1        |              | 11.2        | 13.0%           | 12.6         | 14.6%          | 14.0        | 16.2%          |

# PPC of West Virginia, Inc. Orderly Liquidation Analysis

|  |                    |   |              |           | ESTIN                | IATED RECOVE  | RY SCENARIOS          |             |                        |
|--|--------------------|---|--------------|-----------|----------------------|---------------|-----------------------|-------------|------------------------|
|  |                    |   |              | LOW CAS   | SE                   | BASE CA       | SE                    | HIGH CA     | SE                     |
| (US in millions)   | Notes              | Book Value  | Market Value | \$        | %                    | \$            | %                     | \$          | 9                      |
| Cash   | (1)                | (1.2)   | (1.2)        | (1.2)     | 100.0%               | (1.2)         | 100.0%                | (1.2)       | 100.09                 |
| Accounts Receivable  | (2)                |   |              |           |                      |               |                       |             |                        |
| Current  |                    | 0.7   | 0.7          | 0.7       | 93.0%                | 0.7           | 95.0%                 | 0.7         | 98.09                  |
| 1 to 15 days past due  |                    | 0.2   | 0.2          | 0.2       | 90.0%                | 0.2           | 92.0%                 | 0.2         | 95.09                  |
| 16 - 30 days past due  |                    | (0.0)   | (0.0)        | (0.0)     | 80.0%                | (0.0)         | 85.0%                 | (0.0)       | 90.09                  |
| 31 - 45 days past due<br>46 - 60 days past due   |                    | -   | -            | -         | 60.0%<br>45.0%       |               | 70.0%<br>55.0%        | -           | 80.09<br>65.09         |
| Over 60 days past due  |                    | 0.0   | 0.0          | -         | 0.0%                 | 0.0           | 15.0%                 | 0.0         | 35.09                  |
| Fotal Trade AR   |                    | 0.9   | 0.9          | 0.8       | 90.7%                | 0.8           | 92.9%                 | 0.8         | 96.29                  |
| Plus: Other AR   |                    | 0.1   | 0.1          | -         | 0.0%                 | 0.0           | 10.0%                 | 0.0         | 15.09                  |
| Plus: Affiliate AR   |                    | -   | -            | -         | 100.0%               | -             | 100.0%                | -           | 100.09                 |
| Less: AR Adjustments   |                    | (0.0)   | (0.0)        | (0.0)     |                      | (0.0)         |                       | (0.0)       |                        |
| Total Recoverable AR   |                    | 0.9   | 0.9          | 0.8       | 83.4%                | 0.8           | 86.2%                 | 0.8         | 89.79                  |
| nventory   | (3)                |   |              |           |                      |               |                       |             |                        |
| Finished Meat Inventory  |                    | 0.0   | 0.0          | 0.0       | 85.0%                | 0.0           | 90.0%                 | 0.0         | 95.09                  |
| WIP Inventory  |                    | 7.1   | 7.1          | 4.9       | 70.0%                | 5.3           | 75.0%                 | 5.7         | 80.08                  |
| Plant Supplies   |                    | 1.9   | 1.9          | 1.0       | 50.0%                | 1.1           | 55.0%                 | 1.2         | 60.09                  |
| Packaging & Ingredients  |                    | 2.8   | 2.8          | 1.4       | 50.0%                | 1.5           | 55.0%                 | 1.7         | 60.0                   |
| Other Supplies / Inventory   |                    | 0.0   | 0.0          | 0.0       | 50.0%                | 0.0           | 55.0%                 | 0.0         | 60.0                   |
| otal Recoverable Inventory   |                    | 11.9  | 11.8         | 7.3       | 62.0%                | 7.9           | 67.0%                 | 8.5         | 72.0                   |
| Other Assets   | (4)                |   |              |           |                      |               |                       |             |                        |
| Deposits   |                    | -   | -            | -         | 95.0%                | -             | 98.0%                 | -           | 100.09                 |
| Legal Retainers  |                    | -   | -            | -         | 95.0%                | -             | 98.0%                 | -           | 100.09                 |
| Prepaid Expenses   |                    | 0.2   | 0.2          | 0.1       | 65.0%                | 0.2           | 75.0%                 | 0.2         | 85.09                  |
| Life Insurance CSV<br>Investments  |                    | -   | -            | -         | 65.0%<br>0.0%        | -             | 75.0%<br>10.0%        | -           | 85.0°<br>15.0°         |
| Intangibles  |                    | -   | -            | -         | 0.0%                 | -             | 10.0%                 | -           | 15.0                   |
| Total Recoverable Other Assets   |                    | 0.2   | 0.2          | 0.1       | 65.0%                | 0.2           | 75.0%                 | 0.2         | 85.0°                  |
|  |                    | 0.2   | 0.2          | 0.1       | 03.070               | 0.2           | 7 3.0 70              | 0.2         | 00.0                   |
| Fixed Assets   | (5)                |   |              |           |                      |               |                       |             |                        |
| Property, Plant & Equipment  |                    | 140.2   | 127.8        | 63.9      | 50.0%                | 70.3          | 55.0%                 | 76.7        | 60.09                  |
| Rolling Stock  |                    | 0.4   | 0.2          | 0.1       | 50.0%                | 0.1           | 55.0%                 | 0.1         | 60.09                  |
| Construction  Total Recoverable Fixed Assets   |                    | 0.1<br>140.8  | 0.1<br>128.1 | 64.0      | 0.0%<br><b>50.0%</b> | 70.4          | 10.0%<br><b>55.0%</b> | 76.8        | 15.09<br><b>60.0</b> 9 |
| otal Necoverable I ixed Assets   |                    |   |              |           |                      |               |                       |             |                        |
| ntercompany Accounts   | (6)                | 26.3  | 26.3         | 0.3       | 1.3%                 | 0.4           | 1.6%                  | 0.5         | 1.89                   |
| Bross Liquidation Proceeds   |                    |   |              | 71.4      |                      | 78.5          |                       | 85.6        |                        |
| •  | (7)                |   |              |           |                      |               |                       |             |                        |
| Liquidation Expenses Wind Down Costs   | (7)                |   |              | (3.5)     |                      | (4.4)         |                       | (5.3)       |                        |
| Trustee & Receiver Fees  |                    | 3.0%  |              | (2.1)     |                      | (2.4)         |                       | (2.6)       |                        |
| Counsel for Trustee  |                    | 5.070   |              | (2.1)     |                      | (2.4)         |                       | (2.0)       |                        |
| Commission on Equipment Sale   |                    | 5.0%  |              | (3.2)     |                      | (3.5)         |                       | (3.8)       |                        |
| Professional Fees  |                    |   |              | -         |                      | - 1           |                       | - '         |                        |
| Total Liquidation Expenses   |                    |   | _            | (8.9)     | _                    | (10.3)        |                       | (11.7)      |                        |
| Proceeds Available for Distribution  |                    |   |              | 62.5      |                      | 68.2          |                       | 73.9        |                        |
| Floceeds Available for Distribution  |                    |   |              |           |                      |               |                       |             |                        |
| Floceeds Available for Distribution  |                    |   | _            | FOT       | IMATED DICTRIC       | UTION ACCOR   | DING TO ARCOLU        | TE BRIODITY |                        |
| Froceeds Available for Distribution  | Notes              | Rook Value  | Market Value |           |                      |               | DING TO ABSOLU        |             | 0,                     |
|  | Notes              | Book Value  | Market Value | EST<br>\$ | TIMATED DISTRIE      | SUTION ACCORE | DING TO ABSOLU        | TE PRIORITY | 9                      |
| Post-Petition Secured Debt   |                    | Book Value  | Market Value |           |                      |               |                       |             | 9                      |
| Post-Petition Secured Debt<br>Professional Fee Carve-Out   |                    | Book Value<br>-<br>-  | Market Value |           |                      |               |                       |             | Ç                      |
| Post-Petition Secured Debt<br>Professional Fee Carve-Out<br>BMO DIP Secured Claim  |                    | Book Value<br>-<br>-<br>-   | Market Value |           | %                    |               | %                     |             |                        |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt   | (8)                | Book Value<br>-<br>-<br>-   | Market Value |           |                      |               |                       |             |                        |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt   |                    | Book Value<br>-<br>-<br>-   | Market Value |           | %                    |               | %                     |             |                        |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt  | (8)                | Book Value<br>-<br>-<br>-<br>-  | Market Value |           | %                    |               | %                     |             |                        |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCS   | (8)                | Book Value  | Market Value |           | %                    |               | %                     |             |                        |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt  | (8)                | Book Value  | Market Value |           | %                    |               | %                     |             |                        |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default)   | (8)                | Book Value  | Market Value |           | %                    |               | %                     |             |                        |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim fotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt  | (8)                | Book Value  | Market Value |           | 0.0%                 |               | 0.0%                  |             | 0.09                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt BMO Secured Debt BMO LOS COBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt  | (8)                |   | Market Value |           | %                    |               | %                     |             | 0.09                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim fotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses  | (8)                | :   | Market Value |           | 0.0%                 |               | 0.0%                  |             | 0.09                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Iotal Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims   | (8)                | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  | Market Value |           | 0.0%                 |               | 0.0%                  |             | 0.09                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP  | (8)                | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | Market Value |           | 0.0%                 |               | 0.0%                  |             | 0.09                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Fotal Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition ACCRUED Liabilities   | (8)                | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  | Market Value |           | 0.0%                 |               | 0.0%                  |             | 0.09                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Fotal Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition ACCRUED Liabilities Fotal Administrative Expenses   | (9)                | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.09                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCS CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACP P | (8)                | 0.4<br>5.0<br>7.7<br>13.0   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.09                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO LCS COBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(e) Claims Post-petition AP Post-petition AP Post-petition ACrued Liabilities Total Administrative Expenses Priority Claims Priority Taxes  | (9)                | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.09                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim fotal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Active Secured Debt Active Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities fotal Administrative Expenses Friority Claims Priority Taxes Other Priority Claims  | (9)                | 0.4<br>5.0<br>7.7<br>13.0   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.09                   |
| Prost-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim otal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt did Pre-Petition Secured Debt otal Pre-Petition Secured Debt otal Pre-Petition Secured Debt did Instrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities otal Administrative Expenses riroirty Claims Priority Taxes Other Priority Claims   | (8)<br>(9)<br>(10) | 0.4<br>5.0<br>7.7<br>13.0   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.04                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCS CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses So3(b)(9) Claims Post-petition AP Post-petition Acrued Liabilities Priority Taxes Other Priority Claims Priority Claims Total Priority Claims Other Carvet Debt Other Priority Claims Other Carvet Debt Other Carvet Debt Other Priority Claims Other Carvet Debt   | (9)                | 0.4<br>5.0<br>7.7<br>13.0   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.04                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim otal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt BMO LCS CoBank Secured Debt (excluding default) Other Secured Debt otal Pre-Petition Secured Debt otal Pre-Petition Secured Debt ddministrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities otal Administrative Expenses for individual Common Secured Debt viriority Claims Priority Taxes Other Priority Claims otal Priority Claims otal Profroity Claims Insecured Debt Pre-petition AP  | (8)<br>(9)<br>(10) |   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.04                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim fotal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Accrued Interest (excluding default) Other Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities fotal Administrative Expenses Viroirty Claims Priority Claims Priority Taxes Other Priority Claims Insecured Debt Pre-petition AP Employee Severance   | (8)<br>(9)<br>(10) | 0.4<br>5.0<br>7.7<br>13.0   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.0'                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt BMO LCS CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Idministrative Expenses 503(b/9) Claims Post-petition AP Post-petition AP Post-petition Expenses Priority Claims Priority Taxes Other Priority Claims Insecured Debt Pre-petition AP Pre-Petition Secured Debt Pre-Petition Secured Debt Pre-Petition Secured Liabilities Insecured Debt Pre-Petition Secured Debt Pre-Petition Secured Debt Pre-Petition AP Employee Severance Accrued Default Interest   | (8)<br>(9)<br>(10) |   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.0                    |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt (excluding default) Other Secured Debt Accrued Interest (excluding default) Other Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities Total Administrative Expenses Priority Claims Priority Claims Priority Claims Total Prority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims   | (8)<br>(9)<br>(10) |   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.0                    |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim fotal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Accrued Interest (excluding default) Other Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities fotal Administrative Expenses Priority Claims Priority Claims Priority Taxes Other Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims   | (8)<br>(9)<br>(10) |   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.0                    |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt BMO LCS CoBank Secured Debt (sexcluding default) Other Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Acrued Liabilities Total Administrative Expenses Priority Claims Priority Claims Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Contingent / Lawsuit Claims Deferred Benefit Claims   | (8)<br>(9)<br>(10) |   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.0                    |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs COBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Fotal Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition ACCRUED Libilities Fotal Administrative Expenses Priority Claims Priority Claims Priority Taxes Other Priority Claims Josecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims   | (8)<br>(9)<br>(10) |   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.0                    |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO Los CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition Accrued Liabilities Priority Taxes Other Priority Claims Friority Claims Priority Claims Priority Claims Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Intercompany Claims  | (8)<br>(9)<br>(10) |   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.0'                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs COBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Fotal Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition ACCRUED Libilities Fotal Administrative Expenses Priority Claims Priority Claims Priority Taxes Other Priority Claims Josecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims   | (8)<br>(9)<br>(10) |   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.0'                   |
| Post-Petition Secured Debt Professional Fee Carve-Out BMO DIP Secured Claim Fotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Fotal Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities Fotal Administrative Expenses Priority Claims Priority Taxes Other Priority Claims Fotal Pre-Petition Secured Debt Pre-petition AP Employee Severance Accrued Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Pension Claims Pension Claims Intercompany Claims Senior Unsecured Bonds   | (8)<br>(9)<br>(10) |   | Market Value | <u>\$</u> | 0.0%                 | <u> </u>      | 0.0%                  | <u> </u>    | 0.09                   |

## PPC Transportation Company Orderly Liquidation Analysis

|  |               |   |              |               | ESTIN          | IATED RECOVE  | RY SCENARIOS    |             |        |
|--|---------------|---|--------------|---------------|----------------|---------------|-----------------|-------------|--------|
|  |               |   |              | LOW CAS       | SE             | BASE CA       | ASE             | HIGH CA     | SE     |
| (US in millions)   | Notes         | Book Value  | Market Value | \$            | %              | \$            | %               | \$          | 9      |
| Cash   | (1)           |   |              | <del></del>   | 100.0%         | <del></del> - | 100.0%          | <del></del> | 100.09 |
| Accounts Receivable  | (2)           |   |              |               |                |               |                 |             |        |
| Current  | (2)           | _   | _            | _             | 93.0%          | _             | 95.0%           | _           | 98.0%  |
| 1 to 15 days past due  |               | _   | _            |               | 90.0%          |               | 92.0%           |             | 95.09  |
| 16 - 30 days past due  |               | _   | -            | -             | 80.0%          | -             | 85.0%           | -           | 90.09  |
| 31 - 45 days past due  |               | -   | -            | -             | 60.0%          | -             | 70.0%           | -           | 80.09  |
| 46 - 60 days past due  |               | -   | -            | -             | 45.0%          | -             | 55.0%           | -           | 65.09  |
| Over 60 days past due  |               | -   | -            | -             | 0.0%           | -             | 15.0%           | -           | 35.09  |
| Total Trade AR   | •             | -   |              |               | 0.0%           |               | 0.0%            |             | 0.0    |
| Plus: Other AR   |               | -   | -            | -             | 0.0%           | -             | 10.0%           | -           | 15.09  |
| Plus: Affiliate AR   |               | -   | -            | -             | 100.0%         | -             | 100.0%          | -           | 100.09 |
| Less: AR Adjustments   |               | <u> </u>  |              | <u> </u>      |                | <u> </u>      |                 | <u> </u>    |        |
| otal Recoverable AR  |               | -   | -            | -             | 0.0%           | -             | 0.0%            | -           | 0.0    |
| nventory   | (3)           |   |              |               |                |               |                 |             |        |
| Finished Meat Inventory  | (-)           | -   | -            | -             | 85.0%          | -             | 90.0%           | -           | 95.0   |
| WIP Inventory  |               | -   | -            | -             | 70.0%          | -             | 75.0%           | -           | 80.0   |
| Plant Supplies   |               | 4.7   | 4.7          | 2.3           | 50.0%          | 2.6           | 55.0%           | 2.8         | 60.0   |
| Packaging & Supplies   |               | -   | -            | -             | 50.0%          | -             | 55.0%           | -           | 60.0   |
| Other Supplies / Inventory   |               | -   | -            | -             | 50.0%          | -             | 55.0%           | -           | 60.0   |
| otal Recoverable Inventory   |               | 4.7   | 4.7          | 2.3           | 50.0%          | 2.6           | 55.0%           | 2.8         | 60.0   |
| Athor Access   | (4)           |   |              |               |                |               |                 |             |        |
| Other Assets Deposits  | (4)           | 0.0   | 0.0          | 0.0           | 95.0%          | 0.0           | 98.0%           | 0.0         | 100.0  |
| Deposits Legal Retainers   |               | 0.0   | -            | 0.0           | 95.0%<br>95.0% | -             | 98.0%<br>98.0%  | -           | 100.0  |
| Prepaid Expenses   |               | 0.0   | 0.0          | 0.0           | 95.0%<br>65.0% | 0.0           | 75.0%           | 0.0         | 85.0   |
| Life Insurance CSV   |               | -   | -            | -             | 65.0%          | -             | 75.0%           | -           | 85.0   |
| Investments  |               | -   | -            | -             | 0.0%           | -             | 10.0%           | -           | 15.0   |
| Intangibles  |               | _   | -            | -             | 0.0%           | -             | 10.0%           | -           | 15.0   |
| otal Recoverable Other Assets  | •             | 0.0   | 0.0          | 0.0           | 78.1%          | 0.0           | 85.0%           | 0.0         | 91.5   |
|  |               | 0.0   | 0.0          | 0.0           |                | 0.0           | 30.070          | 0.0         | 00     |
| ixed Assets  | (5)           |   |              |               |                |               |                 |             |        |
| Property, Plant & Equipment  |               | 2.8   | 2.8          | 1.4           | 50.0%          | 1.5           | 55.0%           | 1.7         | 60.0   |
| Rolling Stock  |               | 34.0  | 34.3         | 17.1          | 50.0%          | 18.9          | 55.0%           | 20.6        | 60.0   |
| Construction   |               | 0.3   | 0.3          | <del></del> _ | 0.0%           | 0.0           | 10.0%           | 0.0         | 15.0   |
| otal Recoverable Fixed Assets  |               | 37.0  | 37.4         | 18.5          | 49.6%          | 20.4          | 54.7%           | 22.3        | 59.7   |
| ntercompany Accounts   | (6)           | 0.7   | 0.7          | 0.1           | 14.4%          | 0.1           | 14.9%           | 0.1         | 15.5   |
| Gross Liquidation Proceeds   |               |   |              | 21.0          |                | 23.1          |                 | 25.2        |        |
| Fross Liquidation Proceeds   |               |   |              | 21.0          |                | 23.1          |                 | 25.2        |        |
| iquidation Expenses  | (7)           |   |              |               |                |               |                 |             |        |
| Wind Down Costs  |               |   |              | (5.3)         |                | (6.6)         |                 | (8.0)       |        |
| Trustee & Receiver Fees  |               | 3.0%  |              | (0.6)         |                | (0.7)         |                 | (8.0)       |        |
| Counsel for Trustee  |               |   |              | -             |                | -             |                 | -           |        |
| Commission on Equipment Sale   |               | 5.0%  |              | (0.9)         |                | (1.0)         |                 | (1.1)       |        |
| Professional Fees  |               |   | _            |               | _              |               | _               |             |        |
| Total Liquidation Expenses   |               |   |              | (6.9)         |                | (8.3)         |                 | (9.8)       |        |
| Proceeds Available for Distribution  |               |   |              | 14.1          |                | 14.8          |                 | 15.4        |        |
|  |               |   |              | Eet           | MATED DISTRIB  | LITION ACCOR  | DING TO ABSOLUT | E BRIORITY  |        |
|  | Notes         | Book Value  | Market Value | \$            | IMATED DISTRIE | \$            | %               | \$          |        |
|  |               |   | Warket value |               | 76             | <u> </u>      | 76              |             |        |
|  |               |   |              |               |                |               |                 |             |        |
|  | (8)           |   |              |               |                |               |                 |             |        |
| Professional Fee Carve-Out   |               | -   |              |               |                |               |                 |             |        |
| Professional Fee Carve-Out<br>BMO DIP Secured Claim  |               | -<br>-  | _            |               |                |               |                 |             |        |
| Professional Fee Carve-Out<br>BMO DIP Secured Claim  |               | -<br>-<br>-   | _            |               | 0.0%           |               | 0.0%            |             | 0.0    |
| Professional Fee Carve-Out<br>BMO DIP Secured Claim<br>lotal Post-Petition Secured Debt  | (8)           | -<br>-<br>-<br>-  | _            |               | 0.0%           |               | 0.0%            |             | 0.0    |
| Professional Fee Carve-Out<br>BMO DIP Secured Claim<br>fotal Post-Petition Secured Debt  |               | :<br>:<br>:   | _            | <del></del> - | 0.0%           |               | 0.0%            |             | 0.0    |
| Professional Fee Carve-Out<br>BMO DIP Secured Claim<br>'otal Post-Petition Secured Debt<br>Pre-Petition Secured Debt<br>BMO Secured Debt<br>BMO LCs  | (8)           |   | _            |               | 0.0%           |               | 0.0%            |             | 0.0    |
| Professional Fee Carve-Out BMO DIP Secured Claim rotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt   | (8)           | <u> </u>  | _            |               | 0.0%           |               | 0.0%            |             | 0.0    |
| Professional Fee Carve-Out BMO DIP Secured Claim  rotal Post-Petition Secured Debt  Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default)  | (8)           | :<br>:<br>:<br>:<br>:   | _            |               | 0.0%           |               | 0.0%            |             | 0.0    |
| Professional Fee Carve-Out BMO DIP Secured Claim rotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt   | (8)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | -            |               | 0.0%           |               | 0.0%            |             | 0.0    |
| Professional Fee Carve-Out BMO DIP Secured Claim rotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt   | (8)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -            |               | 0.0%           |               | 0.0%            |             |        |
| Professional Fee Carve-Out BMMO DIP Secured Claim  rotal Post-Petition Secured Debt  Pre-Petition Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt rotal Pre-Petition Secured Debt   | (8)           |   | -            |               |                |               |                 |             |        |
| Professional Fee Carve-Out BMO DIP Secured Claim  Fotal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Fotal Pre-Petition Secured Debt Administrative Expenses   | (8)           | :   | -            |               |                | <del></del> - |                 |             |        |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Total Pre-Petition Secured Debt Maministrative Expenses 503(b)(9) Claims  | (8)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  | -            |               |                |               |                 |             |        |
| Professional Fee Carve-Out BMO DIP Secured Claim  fotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO CS COBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP   | (8)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -            |               |                |               |                 |             |        |
| Professional Fee Carve-Out BMO DIP Secured Claim  fotal Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt Accrued Interest (excluding default) Other Secured Debt  other Secured Debt  total Pre-Petition Secured Debt  Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities   | (8)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  | -            | 12.9          |                | 12.9          |                 | 12.9        | 0.0    |
| BMO DIP Secured Claim  Total Post-Petition Secured Debt  Pre-Petition Secured Debt  BMO Secured Debt  BMO LCs  CoBank Secured Debt  Accrued Interest (excluding default)  Other Secured Debt  Total Pre-Petition Secured Debt  Administrative Expenses  503(b)(9) Claims  Post-petition AP  Post-petition Accrued Liabilities  Total Administrative Expenses   | (9)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>0.6<br>3.9<br>8.5  | -            | 12.9          | 0.0%           | . 12.9        | 0.0%            | 12.9        | 0.0    |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition AP Post-petition AP Post-petition AP Post-petition Accrued Liabilities Foral Administrative Expenses Priority Claims  | (8)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>0.6<br>3.9<br>8.5  | -            | 12.9          | 0.0%           | 12.9          | 0.0%            | 12.9        | 0.0    |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities Total Administrative Expenses Priority Claims Priority Taxes  | (9)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>0.6<br>3.9<br>8.5  | -            | 12.9          | 0.0%           | 12.9          | 0.0%            | 12.9        | 0.0'   |
| Professional Fee Carve-Out BMO DIP Secured Claim  otal Post-Petition Secured Debt  Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Secured Debt  otal Pre-Petition Secured Debt  doministrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities otal Administrative Expenses riroirty Claims Priority Taxes Other Priority Claims   | (9)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>0.6<br>3.9<br>8.5  | -<br>-       | 12.9          | 100.0%         | 12.9          | 0.0%            | 12.9        | 0.0'   |
| Professional Fee Carve-Out BMO DIP Secured Claim  otal Post-Petition Secured Debt  Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Secured Debt  otal Pre-Petition Secured Debt  doministrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities otal Administrative Expenses riroirty Claims Priority Taxes Other Priority Claims   | (9)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>0.6<br>3.9<br>8.5  | -            | 12.9          | 0.0%           | 12.9          | 0.0%            | 12.9        | 100.0  |
| Professional Fee Carve-Out BMO DIP Secured Claim  otal Post-Petition Secured Debt  Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt  otal Pre-Petition Secured Debt  diministrative Expenses 503(b)(9) Claims Post-petition Accrued Liabilities otal Administrative Expenses riroirty Claims Priority Taxes Other Priority Claims otal Priority Claims   | (9)           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>0.6<br>3.9<br>8.5  | -            | 12.9          | 100.0%         | 12.9          | 0.0%            | 12.9        | 0.0    |
| Professional Fee Carve-Out BMO DIP Secured Claim  otal Post-Petition Secured Debt  Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt  otal Pre-Petition Secured Debt  diministrative Expenses 503(b)(9) Claims Post-petition Accrued Liabilities otal Administrative Expenses riroirty Claims Priority Taxes Other Priority Claims otal Priority Claims   | (9) (10) (11) | -<br>-<br>-<br>-<br>-<br>-<br>-<br>0.6<br>3.9<br>8.5  | -            | 12.9          | 100.0%         | 12.9          | 0.0%            | 12.9        | 100.0  |
| Professional Fee Carve-Out BMO DIP Secured Claim  fotal Post-Petition Secured Debt  Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Other Secured Debt Other Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition ACP Post-petition ACP Post-petition Acrued Liabilities Other Priority Claims Priority Claims Priority Taxes Other Priority Claims Insecured Debt Pre-petition AP Employee Severance  | (9) (10) (11) | 0.6<br>3.9<br>8.5<br>12.9   | -            | 12.9          | 100.0%         | 12.9          | 0.0%            | 12.9        | 100.0  |
| Professional Fee Carve-Out BMO DIP Secured Claim  Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Interest (excluding default) Other Secured Debt Administrative Expenses 503(b)(e) Claims Post-petition AP Post-petition ACrued Liabilities Total Administrative Expenses Priority Claims Priority Claims Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Debt Interest   | (9) (10) (11) | 0.6<br>3.9<br>8.5<br>12.9   | -            | 12.9          | 100.0%         | 12.9          | 0.0%            | 12.9        | 100.0  |
| Professional Fee Carve-Out BMO DIP Secured Claim otal Post-Petition Secured Debt re-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Secured Debt dministrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Acrued Liabilities otal Administrative Expenses riority Claims Priority Taxes Other Priority Claims otal Priority Claims insecured Debt Pre-petition AP Employee Severance  | (9) (10) (11) | 0.6<br>3.9<br>8.5<br>12.9   | -            | 12.9          | 100.0%         | 12.9          | 0.0%            | 12.9        | 100.0  |
| Professional Fee Carve-Out BMO DIP Secured Claim  otal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Secured Debt default) Secured Debt secured Debt default Secured Liabilities otal Administrative Expenses Priority Claims Priority Claims Otal Priority Claims Otal Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest   | (9) (10) (11) | 0.6<br>3.9<br>8.5<br>12.9   | -            | 12.9          | 100.0%         | 12.9          | 0.0%            | 12.9        | 100.0  |
| Professional Fee Carve-Out BMO DIP Secured Claim  otal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Secured Debt dministrative Expenses 503(b)(9) Claims Post-petition ACcrued Liabilities otal Administrative Expenses riority Claims Priority Taxes Other Priority Claims Insecured Debt Pre-Petition ACCRUED Pressional Profity Claims Insecured Debt Pre-Petition ACCRUED Pressional Pressional Profity Claims Insecured Debt Pre-Petition AP Employee Severance Accrued Default Interest Rejection Claims  | (9) (10) (11) | 0.6<br>3.9<br>8.5<br>12.9   | -            | 12.9          | 100.0%         | 12.9          | 0.0%            | 12.9        | 100.0  |
| Professional Fee Carve-Out BMO DIP Secured Claim  fotal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Other Secured Debt Other Secured Debt Active Interest (excluding default) Other Secured Debt Other Secured Debt Other Secured Debt Interest (excluding default) Other Secured Liabilities Other Priority Claims Other Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Contingent / Lawsuit Claims | (9) (10) (11) | 0.6<br>3.9<br>8.5<br>12.9   | _            | 12.9          | 100.0%         | 12.9          | 0.0%            | 12.9        | 100.0  |
| Professional Fee Carve-Out BMO DIP Secured Claim  otal Post-Petition Secured Debt BMO Secured Debt Accrued Interest (excluding default) Other Secured Debt otal Pre-Petition Secured Debt doministrative Expenses 503(b)(e) Claims Post-petition AP Post-petition AP Post-petition Aroued Liabilities otal Administrative Expenses  Priority Claims Priority Claims Otal Priority Claims Otal Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Debtault Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims   | (9) (10) (11) | 0.6<br>3.9<br>8.5<br>12.9   | -            | 12.9          | 100.0%         | 12.9          | 0.0%            | 12.9        | 100.0  |
| Professional Fee Carve-Out BMO DIP Secured Claim  Fotal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt Accrued Interest (excluding default) Other Secured Debt Accrued Interest (excluding default) Other Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACrued Liabilities Fotal Administrative Expenses Priority Claims Priority Claims Priority Claims Johnscured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Pension Claims  | (9) (10) (11) | 0.6<br>3.9<br>8.5<br>12.9   |              | 12.9          | 100.0%         | 12.9          | 0.0%            | 12.9        | 0.0'   |
| Professional Fee Carve-Out BMO DIP Secured Claim  Fotal Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition Accrued Liabilities Fotal Administrative Expenses Froity Claims Priority Claims Priority Claims Priority Claims Priority Claims Juneau Debt Pre-petition AP Perspetition AP Pre-petition AP Pre-petition AP Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Intercompany Claims Intercompany Claims Senior Unsecured Bonds Junior Unsecured Bonds   | (9) (10) (11) | 0.6<br>3.9<br>8.5<br>12.9   | _            |               | 100.0%         |               | 0.0%            |             | 0.0°   |
| Professional Fee Carve-Out BMO DIP Secured Claim  fotal Post-Petition Secured Debt BMO Secured Debt Accrued Interest (excluding default) Other Secured Debt  Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition ACCRUED Liabilities Fotal Administrative Expenses Priority Claims Priority Claims Priority Claims Priority Taxes Other Priority Claims Insecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Intercompany Claims Intercompany Claims Senior Unsecured Bonds  | (9) (10) (11) | 0.6<br>3.9<br>8.5<br>12.9   | -            | 12.9          | 100.0%         | 12.9          | 0.0%            | 12.9        | 100.0  |

# To Ricos Distribution, Ltd. Orderly Liquidation Analysis

|   |       |   |               |                | ESTIM                | ATED RECOVE   | RY SCENARIOS   |               |                        |
|---|-------|---|---------------|----------------|----------------------|---------------|----------------|---------------|------------------------|
|   |       |   |               | LOW CA         | SE                   | BASE CA       | SE             | HIGH CA       | SE                     |
| (US in millions)  | Notes | Book Value  | Market Value  | \$             | %                    | \$            | %              | \$            | %                      |
| Cash  | (1)   | (2.2)   | (2.2)         | (2.2)          | 100.0%               | (2.2)         | 100.0%         | (2.2)         | 100.0%                 |
| Accounts Receivable   | (2)   |   |               |                |                      |               |                |               |                        |
| Current   |       | 1.0   | 1.0           | 1.0            | 93.0%                | 1.0           | 95.0%          | 1.0           | 98.0%                  |
| 1 to 15 days past due   |       | 0.7   | 0.7           | 0.6            | 90.0%                | 0.6           | 92.0%          | 0.7           | 95.0%                  |
| 16 - 30 days past due   |       | 0.1   | 0.1           | 0.1            | 80.0%                | 0.1           | 85.0%          | 0.1           | 90.0%                  |
| 31 - 45 days past due<br>46 - 60 days past due  |       | (0.0)<br>0.0  | (0.0)<br>0.0  | (0.0)<br>0.0   | 60.0%<br>45.0%       | (0.0)<br>0.0  | 70.0%<br>55.0% | (0.0)<br>0.0  | 80.0%<br>65.0%         |
| Over 60 days past due   |       | 0.0   | 0.0           | 0.0            | 0.0%                 | 0.0           | 15.0%          | 0.0           | 35.0%                  |
| Total Trade AR  |       | 1.8   | 1.8           | 1.6            | 88.6%                | 1.7           | 91.0%          | 1.7           | 94.6%                  |
| Plus: Other AR  |       | -   | -             | -              | 0.0%                 | -             | 10.0%          | -             | 15.0%                  |
| Plus: Affiliate AR  |       | -   | -             | -              | 100.0%               | -             | 100.0%         | -             | 100.0%                 |
| Less: AR Adjustments  |       | (0.1)   | (0.1)         | (0.1)          |                      | (0.1)         |                | (0.1)         |                        |
| Total Recoverable AR  |       | 1.8   | 1.8           | 1.6            | 88.2%                | 1.6           | 90.7%          | 1.7           | 94.4%                  |
| Inventory   | (3)   |   |               |                |                      |               |                |               |                        |
| Finished Meat Inventory   |       | 0.9   | 0.7           | 0.6            | 85.0%                | 0.6           | 90.0%          | 0.7           | 95.0%                  |
| WIP Inventory   |       | -   | -             | -              | 70.0%                | -             | 75.0%          | -             | 80.0%                  |
| Plant Supplies  |       | -   | -             | -              | 50.0%                | -             | 55.0%          | -             | 60.0%                  |
| Packaging & Ingredients   |       | =   | =             | -              | 50.0%                | -             | 55.0%          | -             | 60.0%                  |
| Other Supplies / Inventory  |       | <del>-</del>  | <del></del> - | <del></del> -  | 50.0%                | <del></del> - | 55.0%          | <del></del> - | 60.0%                  |
| Total Recoverable Inventory   |       | 0.9   | 0.7           | 0.6            | 85.0%                | 0.6           | 90.0%          | 0.7           | 95.0%                  |
| Other Assets  | (4)   |   |               |                |                      |               |                |               |                        |
| Deposits  |       | -   | -             | -              | 95.0%                | -             | 98.0%          | -             | 100.0%                 |
| Legal Retainers   |       | -   | -             | -              | 95.0%                | -             | 98.0%          | -             | 100.0%                 |
| Prepaid Expenses  |       | 0.2   | 0.2           | 0.1            | 65.0%                | 0.2           | 75.0%          | 0.2           | 85.0%                  |
| Life Insurance CSV  |       | -   | -             | -              | 65.0%                | -             | 75.0%          | -             | 85.0%                  |
| Investments   |       | =   | -             | -              | 0.0%                 | -             | 10.0%          | -             | 15.0%                  |
| Intangibles Total Recoverable Other Assets  |       | 0.2   | 0.2           | 0.1            | 0.0%<br><b>65.0%</b> | 0.2           | 75.0%          | 0.2           | 15.0%<br><b>85.0</b> % |
|   |       | 0.2   | 0.2           | 0.1            | 65.0%                | 0.2           | 75.0%          | 0.2           | 03.0%                  |
| Fixed Assets  | (5)   |   |               |                |                      |               |                |               |                        |
| Property, Plant & Equipment   |       | 0.0   | 0.0           | 0.0            | 50.0%                | 0.0           | 55.0%          | 0.0           | 60.0%                  |
| Rolling Stock   |       | 0.1   | 0.1           | 0.0            | 50.0%                | 0.0           | 55.0%          | 0.0           | 60.0%                  |
| Construction Total Recoverable Fixed Assets   |       | 0.3   | 0.3           | 0.1            | 0.0%<br>13.8%        | 0.0           | 10.0%<br>22.4% | 0.0           | 15.0%<br><b>27.4%</b>  |
| Total Recoverable Fixed Assets  |       | 0.4   | 0.4           | 0.1            | 13.0%                | 0.1           | 22.470         | 0.1           | 21.476                 |
| Intercompany Accounts   | (6)   | 114.8   | 114.8         | 2.2            | 1.9%                 | 2.2           | 1.9%           | 2.2           | 1.9%                   |
| Gross Liquidation Proceeds  |       |   |               | 2.3            |                      | 2.5           |                | 2.6           |                        |
| •   |       |   |               |                |                      |               |                |               |                        |
| Liquidation Expenses  | (7)   |   |               |                |                      |               |                |               |                        |
| Wind Down Costs   |       | 3.0%  |               | - (0.4)        |                      | (0.4)         |                | (0.4)         |                        |
| Trustee & Receiver Fees Counsel for Trustee   |       | 3.0%  |               | (0.1)          |                      | (0.1)         |                | (0.1)         |                        |
| Commission on Equipment Sale  |       | 5.0%  |               | (0.0)          |                      | (0.0)         |                | (0.0)         |                        |
| Professional Fees   |       | 0.070   |               | -              |                      | -             |                | -             |                        |
| Total Liquidation Expenses  |       |   | -             | (0.1)          | _                    | (0.1)         | _              | (0.1)         |                        |
| Proceeds Available for Distribution   |       |   |               | 2.3            |                      | 2.4           |                | 2.5           |                        |
| Proceeds Available for Distribution   |       |   |               | 2.3            |                      | 2.4           |                | 2.5           |                        |
|   |       |   |               | EST            | IMATED DISTRIB       | UTION ACCORE  | DING TO ABSOLU | TE PRIORITY   |                        |
|   | Notes | Book Value  | Market Value  | \$             | %                    | \$            | %              | \$            | %                      |
| Post-Petition Secured Debt  | (8)   |   |               |                |                      |               |                |               |                        |
| Professional Fee Carve-Out  |       |   |               |                |                      |               |                |               |                        |
| FIDIESSIDIIAI FEE GAIVE-OUL   |       | -   |               |                |                      |               |                |               |                        |
| BMO DIP Secured Claim   |       | <u>-</u>  | _             |                |                      |               |                |               |                        |
| BMO DIP Secured Claim   |       | <u>-</u>  | -             |                | 0.0%                 |               | 0.0%           |               | 0.0%                   |
| BMO DIP Secured Claim  Total Post-Petition Secured Debt   | (9)   |   | -             | <del>-</del> - | 0.0%                 |               | 0.0%           |               | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt  | (9)   | <u>:</u><br>:   | -             |                | 0.0%                 |               | 0.0%           |               | 0.0%                   |
| BMO DIP Secured Claim  Total Post-Petition Secured Debt   | (9)   | - :<br>- :  | -             |                | 0.0%                 |               | 0.0%           |               | 0.0%                   |
| BMO DIP Secured Claim  Total Post-Petition Secured Debt  Pre-Petition Secured Debt  BMO Secured Debt  | (9)   | -<br>-<br>-<br>-<br>-<br>-  | -             | <u> </u>       | 0.0%                 |               | 0.0%           |               | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default)  | (9)   | -<br>-<br>-<br>-<br>-<br>-<br>-   | -             |                | 0.0%                 |               | 0.0%           |               | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt   | (9)   | :<br>:<br>:<br>:<br>:   | -             | <u> </u>       |                      |               |                |               |                        |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt   | (9)   |   | -             |                | 0.0%                 |               | 0.0%           |               |                        |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt   |       | :   | -             |                |                      |               |                |               |                        |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses   | (9)   |   | -             |                |                      |               |                |               |                        |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt   |       | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>(0.0)                | -             | <del></del> -  |                      | <del></del> - |                |               | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition Accrued Liabilities  |       | 0.0<br>(0.0)<br>0.1   | -             |                | 0.0%                 |               | 0.0%           |               | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition Accrued Liabilities  |       | 0.0<br>(0.0)  | -             |                |                      | 0.1           |                | 0.1           |                        |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition AP Post-petition AP Total Administrative Expenses  | (10)  | 0.0<br>(0.0)<br>0.1   | -             |                | 0.0%                 | 0.1           | 0.0%           | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities Total Administrative Expenses   |       | 0.0<br>(0.0)<br>0.1   | -<br>-        |                | 0.0%                 | 0.1           | 0.0%           | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition AP Post-petition AP Total Administrative Expenses  | (10)  | 0.0<br>(0.0)<br>0.1   | -             |                | 0.0%                 | 0.1           | 0.0%           | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition AP Post-petition AP Post-petition AP Post-potition AP Priority Claims Priority Claims Priority Taxes Other Priority Claims   | (10)  | 0.0<br>(0.0)<br>0.1   | -             |                | 0.0%                 | 0.1           | 0.0%           | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition Acrued Liabilities Total Administrative Expenses Priority Claims Priority Claims Other Priority Claims Total Priority Claims  | (10)  | 0.0<br>(0.0)<br>0.1   | -             |                | 100.0%               | 0.1           | 100.0%         | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities Total Administrative Expenses Friority Claims Priority Taxes Other Priority Claims Total Priority Claims Unsecured Debt  | (10)  | 0.0<br>(0.0)<br>0.1<br>0.1  | -             |                | 100.0%               | 0.1           | 100.0%         | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition Accrued Liabilities Total Administrative Expenses Priority Claims Priority Taxes Other Priority Claims Total Priority Claims Unsecured Debt Pre-petition AP   | (10)  | 0.0<br>(0.0)<br>0.1<br>0.1  | -             |                | 100.0%               | 0.1           | 100.0%         | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition Acrued Liabilities Total Administrative Expenses Priority Claims Priority Claims Priority Claims Other Priority Claims Unsecured Debt Pre-petition AP Employee Severance  | (10)  | 0.0<br>(0.0)<br>0.1<br>0.1  | -             |                | 100.0%               | 0.1           | 100.0%         | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities Total Administrative Expenses Friority Claims Priority Taxes Other Priority Claims Total Priority Claims Unsecured Debt Pre-petition AP Employee Severance Accrued Default Interest  | (10)  | 0.0<br>(0.0)<br>0.1<br>0.1  | -             |                | 100.0%               | 0.1           | 100.0%         | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition AP Post-petition AP Friority Claims Priority Claims Total Administrative Expenses Other Priority Claims Unsecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims  | (10)  | 0.0<br>(0.0)<br>0.1<br>0.1  | -             |                | 100.0%               | 0.1           | 100.0%         | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities Total Administrative Expenses Friority Claims Priority Taxes Other Priority Claims Total Priority Claims Unsecured Debt Pre-petition AP Employee Severance Accrued Default Interest   | (10)  | 0.0<br>(0.0)<br>0.1<br>0.1  | -             |                | 100.0%               | 0.1           | 100.0%         | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition Acrued Liabilities Total Administrative Expenses Other Priority Claims Priority Taxes Other Priority Claims Unsecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims  | (10)  | 0.0<br>(0.0)<br>0.1<br>0.1  | -             |                | 100.0%               | 0.1           | 100.0%         | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition Accrued Liabilities Total Administrative Expenses Priority Claims Priority Claims Priority Claims Other Priority Claims Unsecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims  | (10)  | 0.0<br>(0.0)<br>0.1<br>0.1  | -             |                | 100.0%               | 0.1           | 100.0%         | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Accrued Liabilities Total Administrative Expenses Priority Claims Priority Taxes Other Priority Claims Total Priority Claims Unsecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Intercompany Claims Senior Unsecured Bonds                        | (10)  | 0.0<br>(0.0)<br>0.1<br>0.1<br>-<br>-<br>-<br>0.1<br>0.0<br>-<br>-           | -             |                | 100.0%               | 0.1           | 100.0%         | 0.1           | 0.0%                   |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO LCs CoBank Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition AP Post-petition AP Post-petition AP Post-petition AP Total Administrative Expenses Priority Claims Priority Claims Unsecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Intercompany Claims Senior Unsecured Bonds Junior Unsecured Bonds | (10)  | 0.0<br>(0.0)<br>0.1<br>0.1<br>  | -             | 0.1            | 0.0%                 |               | 0.0%           | <del></del> - | 0.0%<br>100.0%<br>0.0% |
| BMO DIP Secured Claim Total Post-Petition Secured Debt Pre-Petition Secured Debt BMO Secured Debt BMO Secured Debt BMO Secured Debt Accrued Interest (excluding default) Other Secured Debt Total Pre-Petition Secured Debt Administrative Expenses 503(b)(9) Claims Post-petition AP Post-petition Acrued Liabilities Total Administrative Expenses Priority Claims Priority Claims Priority Claims Other Priority Claims Total Priority Claims Unsecured Debt Pre-petition AP Employee Severance Accrued Default Interest Rejection Claims Contingent / Lawsuit Claims Deferred Benefit Claims Pension Claims Intercompany Claims Senior Unsecured Bonds          | (10)  | 0.0<br>(0.0)<br>0.1<br>0.1<br>-<br>-<br>-<br>0.1<br>0.0<br>-<br>-<br>-<br>- | -             |                | 100.0%               | 0.1           | 100.0%         | 0.1           | 0.0%                   |