# EXHIBIT A

# SUPPORT AND GUARANTY AGREEMENT

among

CARC CORPORATION,

MEGACABLE, S.A. DE C.V.

and

THE PRIVATE SHAREHOLDERS NAMED HEREIN

Dated as of January 19, 1995

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SUPPORT AND GUARANTY AGREEMENT, dated as of January 19, 1995, among C-TBC Corporation, a corporation organized under the laws of Pennsylvania (together with its successors and permitted assigns, the "Guarantor"), Megacable, S.A. de C.V., a sociedad anónima de capital variable organized under the laws of the United Mexican States (together with its successors and permitted assigns, laws of the United Mexican States (together with its successors and permitted assigns, the "Company"), and each of the Private Shareholders listed on Schedule 3.4 of the Subscription Agreement, dated as of January 19, 1995 (as amended or modified from time to time, the "Subscription Agreement"), between the Company and C-TEC International, Inc., a corporation organized under the laws of Delaware (together with its successors and permitted assigns, the "Investor").

#### RECITALS

- A. The Guarantor directly or indirectly owns all of the issued and outstanding capital stock of the Investor.
- B. In connection with the closing under the Subscription Agreement, the Investor and the Private Shareholders propose to enter into a Shareholder Agreement (as amended or modified from time to time, the "Shareholder Agreement"), setting forth their agreement as to the management of the Company, transfers of capital stock of the Company and certain other matters relating to the Company.

NOW, THEREFORE, in order to induce the Company to enter into the Subscription Agreement and the Company and the Private Shareholders to enter into the Shareholder Agreement, and for other valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties agree as follows:

#### ARTICLE I

#### DEFINITIONS

1.1. <u>Definitions</u>. Capitalized terms used in this Agreement without definition shall have the respective meanings given them in the Subscription Agreement or the Shareholder Agreement. In addition, the following terms, as used herein, shall have the following meanings (each such meaning to be equally applicable to both the singular and plural forms of the respective terms so defined):

Affiliate: with respect to any Person, any other Person which, directly or indirectly, controls or is controlled by or is under common control with such Person. For purposes of this definition, "control" (including, with correlative meanings, the terms "controlled by" and "under common control with"), as used with respect to any Person means the possession, directly or indirectly, of the power to direct or cause the direction of the management and policies of such Person, whether through the ownership of voting securities or by contract or otherwise, and shall be deemed to exist upon the ownership 20% or more of any class of voting securities or equity interest in such Person, provided that for purposes of Section 2.4 MFS Communications Company, Inc., a corporation organized under the laws of Delaware, shall not be an "Affiliate" of the Guarantor.

Claimant: as defined in Section 4.4(b).

Demand: as defined in Section 4.4(b).

Guaranteed Obligations: as defined in Section 3.1.

Guarantor: as defined in the Heading.

Respondent: as defined in Section 4.4(b).

#### ARTICLE II

### COVENANTS

2.1. Restrictions on Transfer. As long as the Investor or any Eligible Subsidiary of the Investor owns or holds any shares of Capital Stock, the Guarantor shall not permit the Investor to cease being an indirectly wholly-owned subsidiary of the Guarantor.



As long as the Investor or any Eligible Subsidiary of the Investor owns or holds any shares of Capital Stock, the Guarantor shall take all necessary action (i) to prevent the Investor, or any subsidiary of the Guarantor through which it owns a direct or indirect interest in the Investor, from issuing or selling to any Person (other than the Guarantor) interest in the Investor, from issuing or selling to any Person (other than the Guarantor) any shares of its capital stock, or securities or other instruments convertible into, or

exchangeable or exercisable for, shares of such capital stock, or rights to purchase such capital stock or any other rights, voting or otherwise, applicable thereto, and (ii) to prevent such Eligible Subsidiary from issuing or selling to any Person any shares of the Eligible Subsidiary's capital stock, or securities or other instruments convertible into, exchangeable or exercisable for, shares of such capital stock, or rights to purchase or exchangeable or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable thereto, if, such capital stock or any other rights, voting or otherwise, applicable there

- 2.3. Restrictions on Acquiring Shares. The Guarantor agrees that it will not, and will not permit any of its Affiliates, directly or indirectly through nominees or otherwise, to acquire record or beneficial ownership of any Series B Shares or Other Shares pursuant to open-market purchases, except as provided in Section 6.3 of the Shareholder Agreement.
- Affiliates not to, compete in any manner with the Company or any of its Subsidiaries by directly or indirectly owning, managing, operating, controlling or being a consultant to, engaging, participating or having any interest in, or being connected in any manner with, the ownership, management, operation or control of any Cable Business in Mexico, except through its investment in the Investor (i) at any time while the Investor or any of its Permitted Transferees owns, or has any interest in, any Capital Stock; and (ii) for a period of two years following the date on which the Investor and its Permitted (iii) for a period of two years following the date on which the Investor and its Permitted (iii) for a period of two years following the date on which the Investor and its Permitted
  - (b) Notwithstanding anything to the contrary in this Section 2.4, neither the Guarantor nor any of its Affiliates shall be prohibited from engaging, participating or having an interest in, or being connected with, any business opportunity if the Guarantor shall have made such business opportunity available to the Company written notice describing the business opportunity in reasonable detail and the Company shall have notified the Guarantor in writing within 30 days of receipt of such notice that it does not wish to pursue such business opportunity or the Company, after providing such notice, shall fail diligently to pursue such opportunity.
  - 2.5. Conflicting Agreements. (a) Neither the Guarantor nor any of its Affiliates shall enter into a Conflicting Agreement unless the Company shall have been given at least 20 Business Days' advance written notice of the proposed

Conflicting Agreement. Such notice shall include a draft of the proposed Conflicting Agreement or, if no such draft is then available, a summary of proposed terms.

- Section 2.5(a), the Guarantor and the Company shall meet to discuss the proposed Conflicting Agreement. At such meeting, the party proposing to enter into the Conflicting Agreement shall deliver an explanation, complete in all material respects, of Conflicting Agreement shall deliver an explanation, complete in all material respects, of the manner in which the proposed Conflicting Agreement could, following its execution, affect the ability of such party, directly or through its Affiliates, to (i) give, execution, affect the ability of such party, directly or through its Affiliates, to (i) give, or consent to the giving of, consent to any matter requiring the Investor's approval or consent to the Shareholder Agreement, or (ii) approve, or consent to the giving of approval of, any matter requiring a Qualified Vote under Section 3.2 of the Shareholder Agreement.
- proposed Conflicting Agreement, the Guarantor shall seek, or cause the party proposing to enter into such Conflicting Agreement to seek, to negotiate appropriate modifications to enter into such Conflicting Agreement to seek, to negotiate appropriate modifications thereto in good faith, with a view to curing the objections raised by the Company. Such party shall keep the Company reasonably informed of the progress of such negotiations and, not less than five Business Days prior to the date on which the proposed Conflicting Agreement is to be entered into, shall meet with the Company to proposed Conflicting Agreement is to be entered into, shall meet with the Company to review the results of such negotiations. After the fifth Business Day after such meet-review the results of such negotiations. After the fifth Business Day after such meet-review the party in question shall be free to enter into the proposed Conflicting Agreement, substantially in the form presented to the Company pursuant to this Section Agreement, substantially in the form presented to the Company pursuant to this Section 2.5, irrespective of the outcome of the discussions and negotiations contemplated by this Section 2.5.

### ARTICLE III

### GUARANTY

3.1. Guaranty of Payment and Performance. The Guarantor hereby unconditionally and irrevocably guarantees to the Company and each Private Shareholder (i) the due and punctual payment by the Investor of all amounts payable by the Investor on or before the Closing Date pursuant to any Transaction Document to which the Investor is a party, and (ii) the due and punctual performance by the Investor of its obligations under any Transaction Document to which the Investor is a party and which are required to be performed by the Investor on or before the Closing Date (such

amounts payable by and obligations of the Investor are collectively referred to herein as the "Guaranteed Obligations"). If the Investor shall fail or be unable to pay such amounts as and when the same shall become due and payable or shall fail to perform such obligations pursuant to the terms and conditions of any Transaction Document, the Guarantor shall be obligated to pay or cause to be paid such amounts to the Private Shareholders and the Company, or perform or cause to be performed such obligations of the Investor, in accordance with the terms of such Transaction Document. This guaranty is a guaranty of payment, performance and compliance and not of collectibility guaranty is a guaranty of payment, performance and compliance and not of collectibility and is in no way conditioned or contingent upon any attempt to collect from or enforce and is in no way conditioned or contingent upon any other event or condition whatsoever.

- 3.2. Guarantor's Obligations. The obligations of the Guarantor under this Agreement shall be subject to any counterclaim, set-off or defense available to the Investor against any claim the Company may have against the Investor under the Transaction Documents, provided that the obligations of the Guarantor under this Agreement shall remain in full force and effect without regard to, and shall not be released, discharged or in any way affected by:
  - (1) any failure, omission or delay on the part of the Investor to conform or comply with any term of any of the Transaction Documents;
  - (2) any voluntary or involuntary bankruptcy, insolvency, reorganization, arrangement, readjustment, assignment for the benefit of creditors, composition, receivership, conservatorship, custodianship, liquidation, marshalling of assets and liabilities or similar proceedings with respect to the Investor, the Guarantor or any other Person or any of their respective properties or creditors, or any action taken by any trustee or receiver or by any court in any such proceeding;
  - (3) any merger or consolidation of the Investor or the Guarantor into or with any other Person, or any sale, lease or transfer of any of the assets of the Investor or the Guarantor to any other Person;
  - (4) any change in the ownership of any shares of capital stock of the Guarantor, or any change in the corporate relationship between the Investor and the Guarantor, or any termination of such relationship; or

- (5) any furnishing or acceptance of any security, or any release of any for the obligations guaranteed hereunder, or the failure of any security dailure of any Person to perfect any interest in any collateral.
- 3.3. Waiver. The Guarantor unconditionally waives, to the extent specificable law, (i) notice of any of the matters referred to in Section 3.2, the Guarantor of the incurrence of any of the Guaranteed Obligations or of the fault by the Investor with respect to any of the Guaranteed Obligations in notice that may be required, by statute, rule of law or otherwise, to rights of the Company or any Private Shareholder against the Guarantor, in the Investor or the Guarantor with the Guaranteed Obligation, and (iv) any release of the Guarantor from its hereunder resulting from any loss by it of its rights of subrogation
- 3.4. Subrogation. Upon the payment and performance in full of the distributions, the Guarantor shall be subrogated to the rights of the Company private Shareholders in respect of any payment or other obligation with respect an amount has been payable by the Guarantor hereunder. The Guarantor shall have exercise any rights of subrogation, reimbursement or indemnity arising from the made by the Guarantor pursuant to the provisions of this Agreement until the complete payment or performance and discharge of the Guaranteed Obligations.
- 3.5. Effect of Bankruptcy Proceedings, etc. This Guaranty shall the to be effective or be automatically reinstated, as the case may be, if at any payment made by any Person on account of any of the sums due the Company and any Private Shareholders pursuant to the terms of any Transaction Document is either the company or any Private standard or must otherwise be restored or returned by the Company or any Private standard upon the insolvency, bankruptcy, dissolution, liquidation or reorganization the Investor or any other Person, or upon or as a result of the appointment of a first standard, receiver, trustee or other officer with similar powers with respect to the favestor or other Person or any substantial part of its property, or otherwise, all as though such payment had not been made.

### ARTICLE IV

## MISCELLANEOUS

- 4.1. Representations and Warrantles of the Guarantor. The merantor hereby represents and warrants to the Company and the Private Shareholders follows (and acknowledges that the Company and the Private Shareholders shall be stilled to rely on such representations and warranties).
  - (1) The Guarantor is a corporation duly organized, validly existing and in good standing under the laws of Pennsylvania, and is duly qualified as a foreign corporation where required in the jurisdictions in which it operates. The Guarantor has full corporate power and authority to carry on its business and operations as presently conducted and to own and lease its properties.
  - (2) The Guarantor has full corporate power and authority to execute and deliver this Agreement, to perform its obligations hereunder and to consummate the transactions contemplated hereby. The execution, delivery and performance of this Agreement by the Guarantor and the consummation of the transactions contemplated hereby have been duly authorized by all requisite corporate action of the Guarantor. This Agreement constitutes the legal, valid and binding obligation of the Guarantor, enforceable against the Guarantor in accordance with its terms.
    - (3) No consent or authorization of, or filing with, any Person is required on the part of the Guarantor in connection with the Guarantor's execution, delivery or performance of this Agreement or the consummation of the transactions contemplated on the part of the Guarantor in this Agreement.
    - (4) The execution, delivery and performance of this Agreement by the Guarantor will not (i) violate, conflict with or result in the breach of, or constitute a default under, (A) any provision of the certificate of incorporation or by-laws of the Guarantor, (B) any provision of any law or regulation applicable to the Guarantor, or to which any of its assets is subject, (C) any material applicable to the Guarantor, or to which any of its assets is subject or (D) any plicable to the Guarantor, or to which any of its assets is subject or by which material agreement or instrument to which the Guarantor is a party or by which any of its assets is bound, or (ii) result in the creation of any material Lien upon any of the assets of the Guarantor.

- (5) There is no action, proceeding or investigation pending or, to the knowledge of the Guarantor, threatened against the Guarantor before any court or governmental authority (i) which questions the validity of, or the obligations of the Guarantor under, this Agreement, or (ii) which seeks to impede, enjoin or invalidate any of the transactions contemplated by this Agreement.
- (6) All of the shares of capital stock of the Investor are held free of any Liens by a wholly-owned subsidiary of the Guarantor and all of the shares of capital stock of such wholly-owned subsidiary are held free of any Liens by the Guarantor.
- 4.2. Term of Agreement. Subject to Section 3.5, this Agreement shall continue in full force and effect until such time as all of the Guaranteed Obligations shall be paid and performed in full and all of the agreements of the Guarantee have been performed in full.
- 4.3. Governing Law. This Agreement shall be governed by and construed in accordance with the laws of the State of New York, without giving effect to the conflict of law rules thereof.
- out of or relating to this Agreement or the breach, validity or termination thereof shall be finally settled by arbitration under the Rules of Arbitration of the International Chamber of Commerce in effect on the date hereof, except as modified herein or by mutual agreement of the parties. The arbitration shall be held in New York, New York; provided that the arbitrators may hold hearings in such other locations as the arbitrators determine to be most convenient and efficient for all the parties under the circumstances. All arbitration proceedings shall be conducted, and all evidence shall be produced, in the English language.
- (b) The arbitration shall be conducted by three arbitrators. The party initiating arbitration (the "Claimant") shall appoint its arbitrator in its demand (the "Demand"). The other party (the "Respondent") shall appoint its arbitrator within 20 Business Days of receipt of the Demand and shall notify the Claimant of such appointment in writing. If the Respondent fails to appoint an arbitrator within such period of 20 Business Days, the arbitrator named in the Demand shall decide the controversy as a sole arbitrator. Otherwise, the two arbitrators appointed by the parties shall appoint a third arbitrator within 20 Business Days after the Respondent has notified the Claimant of the appointment of the Respondent's arbitrator. When the arbi-

pointed by the Claimant and the Respondent have appointed a third arbitrator arbitrator has accepted the appointment, the two arbitrators shall promptly parties of the appointment of the third arbitrator.

- (c) In addition to the authority conferred on the arbitration panel by the regified above, the arbitration panel shall have the authority to order such and production of documents, including the deposition of party witnesses, and such orders for interim relief, including injunctive relief, as it may deem just the party to a court shall not be incompatible with, or a waiver of, this agreement to arbitrate.
- (d) The foregoing agreement to arbitrate shall be specifically exable. Any award rendered by the arbitrators shall be in writing and shall be and binding upon the parties, and may include an award of costs, including the attorneys' fees and disbursements. Judgment upon the arbitration award the arbitration award and may be entered in any court having jurisdiction or application may be made to feel judicial acceptance of the award and an order of enforcement. The costs arbitration and the enforcement of the award shall be an issue determined by the arbitration and the enforcement of the award shall be an issue determined by the arbitration panel.

In order to facilitate the comprehensive resolution of related les, and upon request of any party to the arbitration proceeding, the arbitration may, within 90 days of its appointment, consolidate the arbitration proceeding any other arbitration proceeding involving any of the parties hereto relating to this The arbitrators shall not sement and to any other Transaction Document. polidate such arbitrations unless they determine that (i) there are issues of fact or common to the two proceedings so that a consolidated proceeding would be more dicient than separate proceedings, and (ii) no party hereto or to such other Transaction Secument would be prejudiced as a result of such consolidation through undue delay, polici of interest or otherwise. In the event of different cultures on this question by e arbitration tribunal constituted hereupder and the tribunal constituted under any other Transaction Document, the rolling of the panel under this Agreement shall control. In the case of a consolidated proceeding, the arbitrators in this proceeding shall be named in the manner set forth in Services \$ 3(b) of the Subscription Agreement, except that in any such consolidated proceeding the Company and the Private Shareholders shall be deemed to constitute one party and shall jointly appoint a single arbitrator so long as neither the Company nor the Private Shareholders will be prejudiced as a result thereof and there is no conflict of interest between the Company and the Private Shareholders.

- 4.5. Survival. All representations, warranties and agreements made by the Guarantor herein shall survive the execution and delivery of this Agreement.
- 4.6. Amendment: Assignment, etc. Neither this Agreement nor any term hereof may be amended, changed, waived, discharged or terminated orally, but only by an instrument in writing, signed by the party against which enforcement or such amendment, change, waiver, discharge or termination is sought. This Agreement shall be binding upon the respective successors and permitted assigns of the parties that be binding upon the respective successors and permitted assigns of the parties hereto. This Agreement shall not be assignable or otherwise transferable by a party without the prior written consent of the other parties hereto and any attempt to so without the prior written consent without such consent shall be void and of no effect.
- 4.7. Notices. All notices, consents, requests, instructions, approvals and other communications provided for herein shall be in writing and shall be deemed validly given upon personal delivery or one day after being sent by telecopy or overnight courier service:
  - (a) if to the Guarantor, to:

C-TEC Corporation
105 Carnegie Center
Princeton, New Jersey 08540
Telephone: (609) 734-3700
Facsimile: (609) 951-8632
Attn: Mr. Mark Haverkate

with a copy to the same address:

Attn: Raymond B. Ostroski, General Counsel Telephone: (609) 734-3700 Facsimile: (609) 734-3830

(b) if to the Private Shareholders, to:

Megacable, S.A. de C.V.
Blvd. Rosales y Anatolio Ortega, Local #7
Colonia Scalley
Los Mochis, Sinaloa 81240 MEXICO

Telephone: 011-52-681-89262
Facsimile: 011-52-681-23290
Attn: Mr. Enrique Yamuni Robles

with a copy to:

Banco Nacional de México, S.A.
División Fiduciaria
Grupo Financiero Banamex Accival
Paseo de la Reforma 404, 14 piso
Col Juárez
06600 México, D.F.

Tel: 011-52-5-225-9275 Fax: 011-52-5-225-9745

Attn: Lic. Fdo. Montes de Oca Peregrina Lic. Ana Margarita López Rosenzweig

# (c) if to the Company, to:

Megacable, S.A. de C.V.

Blvd. Rosales y Anatolio Ortega, Local #7

Colonia Scalley

Los Mochis, Sinaloa 81240 MEXICO

Telephone: 011-52-681-89262

Facsimile: 011-52-681-23290

Attn: Mr. Enrique Yamuni Robles

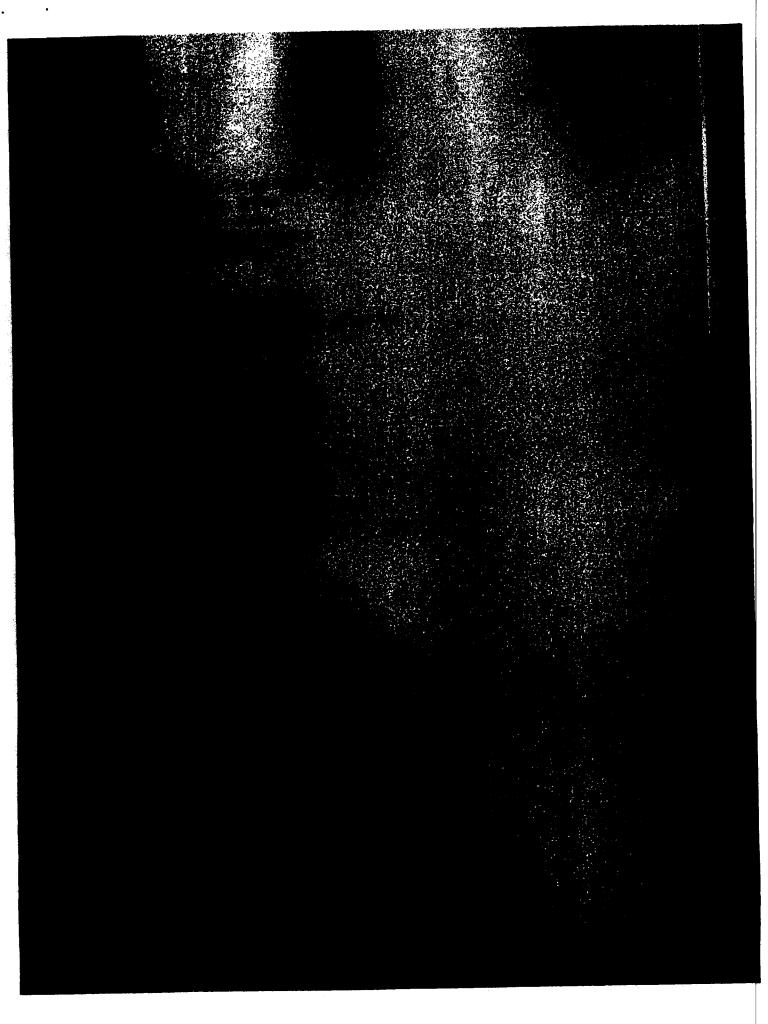
- Agreement, each party hereto shall pay all its own costs and expenses incident to this Agreement and the transactions contemplated hereby, including legal and accounting fees and disbursements.
- unenforceable for any reason, it shall be adjusted rather than voided, if possible, in order to achieve the intent of the parties to this Agreement to the extent possible. In any event, the invalidity or unenforceability of any provision of this Agreement in any jurisdiction shall not affect the validity or enforceability of the remainder of this Agreement in that jurisdiction or the validity or enforceability of this Agreement, Agreement in that provision, in any other competent jurisdiction.

- 4.10. No Third Party Beneficiaries. Nothing in this Agreement construed as giving any Person, other than the parties hereto, and their and permitted assigns, any right, remedy or claim under or in respect of this or any provision hereof.
- 4.11. English Language. Should this Agreement be translated into suage other than English, the English version shall control and prevail on any of interpretation or otherwise.
- 4.12. Integration: Section Headings: Counterparts etc. This ement and the other documents delivered pursuant hereto constitute the entire ment of the parties relating to the subject matter hereof and supersede any and all agreements, arrangements and understandings relating thereto. The section of this Agreement are for convenience of reference only and are not to be executed in construing this Agreement. This Agreement may be executed in any error of counterparts, each of which shall be an original, but all of which together constitute one and the same instrument.
- 4.13. No Joint Venture or Agency. Neither this Agreement nor any bisaction contemplated hereby shall create the relationship of partners, joint venturers are an agent among the parties hereto or any of their respective Affiliates, are expressly provided herein or therein. None of the parties hereto have any therefore to represent or bind the other parties in any manner whatsoever, except as seed in writing by the parties.

IN WITNESS WHEREOF, the parties hereto have each caused this greement to be duly executed as of the day and year first above written.

## C-TEC CORPORATION

By: /s/
Name: David C. McCourt
Title: Chairman and Chief Executive Officer



Beatriz Marina R. Bours Muñoz Anabella R. Bours Muñoz Rossana R. Bours Muñoz Jesús Rodolfo R. Bours Muñoz Mónica R. Bours Muñoz

Trigio Cañedo Urias, individually and as attorney-in-fact acting on behalf of:

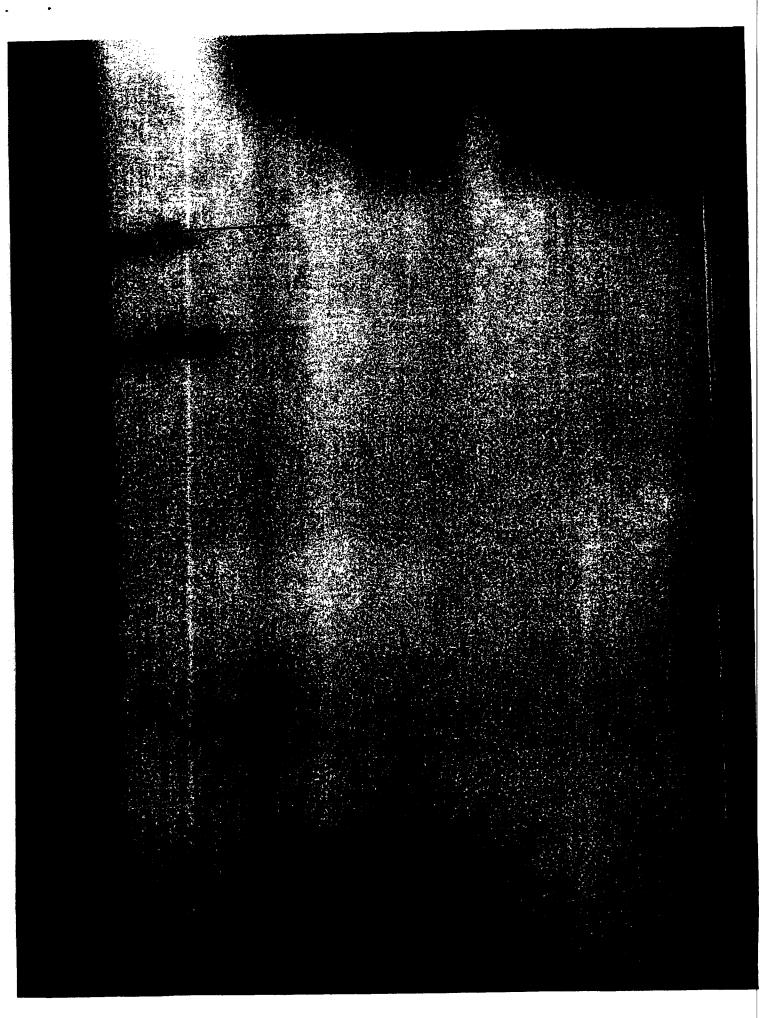
Daniel Fernando Ramos Cabello Ernesto Echavarria Salazar

Enrique Rubén Mazón Rubio, individually and as attorney-in-fact acting on behalf of:

Gustavo Alberto Mazón L.
Ricardo Mazón L.
Hector Ruben Mazón L.
José Oscar Mazón Rubio
Jorge Horacio Mazón Rubio
Luis Roberto Mazón Rubio

José Gabriel Urquijo Beltrán, individually and as attorney-in-fact acting on behalf of:

Manuel Urquijo Beltrán Manuela Beltrán González



# EXHIBIT B

September 12, 1997

C-TBC Corporation

RCN International Holdings, Inc.

105 Carnegie Center

Princeton, New Jersey 08540

Re: Shareholder Agreement, Megacable, S.A. de C.V. (the "Company") Waive and Consens to Transfer of Capital Stock

This letter (the "Consern and Waiver") is delivered at your request in connection with the Shareholder Agreement (the "Shareholder Agreement"), day if as of January 24, 1995, by and among the Company, RCN international Holdings, Inc. ("RCN International"), and certain Private Shareholders listed therein (the "Private Shareholders") and the Support and Guaranty Agreement (the "Guaranty Inc. 1995, by and among the Company, C-TEC Corporation ("C-TEC") and the Private Shareholders. Terms used but not defined in this letter have the meanings ascribed to them in the Shareholder Agreement.

- 1. RCN Transaction. We understand that C-TEC has or immenced a corporate initiarive/restructuring that concemplates the transfer of RCN International's stock to RCN Corporation ("RCN") or an Eligible Subaldiary of RCN. RCN is corrently a wholly-owned subaldiary of C-TBC and is incorporated under the laws of the State of Delaware. As the restructuring is implemented, it is our understanding that RCN will apply for and secure all necessary approvals and authorizations to offer the stock of RCN for sale to the public on the public market. This will result in either (i) the transfer to RCN or an Eligible Subaldiary of RCN of all of the capital stock in the Company held by RCN international (a "Company Stock Transfer") or (ii) the transfer to RCN of all of the capital stock of RCN International (an t of the two foregoing transfers, a "C-TBC Transfer"). We understand that any C-TBC Transfer also may involve the direct or indirect transfer to RCN of all of the right, title and interest of RCN International in connection with the pledge, the obligations and the other matters described in the Shareholders Consent dated October 31, 1995.
- Consent and Waiver. By executing this document, we hereby: (i) consent to any C-TEC Transfer occurring and duly notified in writing to us on or before December 31, 1997; (ii) waive any and all defaults under or breaches of the Shareholders Agreement or the Guaranty Agreement that would otherwise arise out of any C-TEC Transfer; and (iii) waive any and all rights that arise (whether under the Shareholder Agreement, Guarant / Agreement or otherwise) out of any C-TEC Transfer, including any and all rights to consent to any C-TEC Transfer, and any and all rights of offer or tag-along rights arising out of any C-T! ic Transfer. Except as herein provided the Shareholders Agreement and the Guaranty Agreem as will remain in full force and effect.
- 3. Conditions. The consent and waivers set forth in par agraph 2 are subject to and conditioned upon (i) if the C-TEC Transfer is a Company Stock Transfer, the execution and delivery by RCN or the Eligible Subsidiary, as the case may be, of a writing meeting the requirements of the first sentence of Section 5.2(c) of the Shareholders Ag wement and (ii) in the case of any C-TEC Transfer, the execution and delivery by RCN of a 3 upport and Guaranty Agreement in form and substance similar to the Guaranty Agreement. Upon consummation of a Company Stock Transfer,

C TEC Corporation ECDS International Holdings, too Page 2

RCN will be considered a Permitted Francisco for all purposes of the Shareholder Agreement, and will be deemed to be, such have all the lights of, the investor under the Shareholder Agreement.

4 Elforavouers The committee and wasvers are first the some are established as the dure hereal, are browdeable and coupled with an interest, and may to a be assented, modified as revoked without the consent of each of you.

Very truly ye are

PRIVATE STIARCHCHLUERS (other than the Gotten) Trust)

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acting on bubalt of

Augul Robumon Bruco Urrea
Marute Gundalupe Bours de Laccaquabel
Marute Gundalupe Bours de Alvarado
Lucia Margacia Bours de Vulcatuela
Antunio Robumon Bours Urrea
Robinson Rours Livra
Isvipe Robinson Rours Alvada
Isum Robinson Rours Alvada
Idattorso Paratante Balido
Julida Agullera Campoy
Julida Agullera Urrea
Isole Budqua R. Boura Martor
Banzia Marian R. Boura Martor
Anabetia R. Boura Marian
Junia Rodolfo R. Bunga Marian
Junia Rodolfo R. Bunga Marian
Ménico R. Bours Muriay

Secon of Alfonse Rebinson Hunra Abunda by its Reseaser (Ginnia Criffich) C TBC Corporations
Re 74 Intermetional Holdings, Inc.
Page 2

RCN will be considered a Permitted Translator in all jusqueets of the Statebuilde Agreement and will be desired to be, and have all the rights of, the laverage under the Shareholdes Agreement

4 Efficiencement. The compact and waivers an tuttl is seen are effective as of the state instead, are irrevocable and coupled with an extense, and may are he amended, undiffed or revoked without the content of each of 100.

Very muly yours

PRIVATE STARFHOLDERS (other than the Control Trust)

Jant Gerardo R. Bours Castelo, audividually and as assoraby-in-fact acting on baloif of-

Angel Robesson Bours Urrea
Marthe Condelique Bears de Larragishes
Marine Condelique Bours de Alvarado
Lucia Margaria Bours de Valendelia
Arterio Robinson Bours Urrea
Invier Robesson Bours Alvada
Juan Robinson Bours Alvada
Julian Agallera Campoy
Julian Agallera Urren
Joula Berrano R. Bours Mahuz
Bearrat Marina R. Bours Muliar
Anabelta H. Bours Muliar
Justa Rodelfo R. Bours Muliar
Ménica R. Gours Muliar

House of Alfonso Robinson Monre Alexanda by its Brocuster (Glore Griffsta) C-TEC Corporation RCN International Holdings, Inc. Page 3

Trigio Caledo Urias individually and as attorney-in-fact acting on behalf of:

Daniel Fernando Ramos Cabello Ernesto Echavarría Salazar

Sergio Mazón Rubio individually and as attorney-in-fact acting on behalf of:

Gustavo Alberto Mazón L. Ricardo Masón L. Héctor Rubin Mazón L. José Oscar Masón Rubio Jorge Horacio Mazón Rubio Luis Roberto Mazón Rubio

José Gabriel Unquijo Beitrán, individually and as attorney-in-fact acting on behalf of:

Manuel Urquijo Beltrin Manuela Beltrin Gonzilez

Earique Yamuni Robles

Acknowledged:

Megacebie, S.A. de C.V.

Enrique Yamuni Robles Chief Executive Officer

P.W. M. CARLO CARLO THE CO.

| C-TBC Comportion RCN International Holiday Inc. Page 3 Pp  Trigge Challes Urbs Individually and as assessed -in-lies assing on bahalf of: Denied Personnic Remot Cabillo Grannic Echayarea Salesar |
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| Sorgio Macha Rubio<br>individually and as sitemary bu-fact<br>acting on balady of.   |
| Gusteve Alberto Manto L. Ricardo Manto L. Histor Bubbs Munto L. Jesé Oper Manto Rubio Jorgo Horacio Manto Rubio Latio Ribberro Manto Publo   |
| Just Coore: Urgetje Selecie.<br>Individually and as sticency-infact<br>acting an inchest of.   |
| Mamel Urquijo Schrös<br>Mamelo Schrön Gearlies   |
| Earique Yerson Rables  |
| Acknowledged<br>Magneshle, S.A. & G.V.   |
| Earless Yamani Rabin<br>Calef Sandagive Officer  |
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C-TEC Corporation RCN International Holdings, Inc. Page 3

Trigio Cutedo Uries
individually and as attorney-in-fact
acting on behalf of:

Daniel Pernando Ramos Cabollo Ernesto Behavarría Salazar

Sergio Masón Rubio individually and as altoracy-in-fact acting on buishf of:

Gustavo Alberto Mando L. Ricardo Mando L. Héctor Rubio Mando L. José Oscar Mando Rubio Jorge Hexacio Mando Rubio Luis Reberto Mando Rubio

José Gebriel Urquijo Beltrén, individually and as attorney-in-fact acting on behalf of:

Manuel Urquijo Bekulti Manuelo Bekult Gonzilez

Enrique Yarrami Kobica

Actoroviedges: Megacable, S.A. do C.V.

Enrique Yarmani Robles Chief Executive Offices

# EXHIBIT C

# Ríos Ferrer, Guillén-Llarena, Treviño y Rivera, S.C.

**ABOGADOS** 

INSURGENTES SUR No. 1605 TORRE MURAL, PISO 12 COL SAN JOSE INSURGENTES MEXICO, D.F., 03900



TELEFONO (52-55) 5662-6348 FAX (52-55) 5662-6350 E-MAIL riygil@riosferrer.com.mx

RICARDO RÍOS FERRER O DAVID GUILLÉN-LLARENA O ROBERTO RÍOS FERRER O FRANCISCO TREVIÑO MORENO O JULIO RIVERA DE LOS REYES O RAFAEL BANZO LETOSA O FRANCISCO F

September 2, 2005

**DRAFT** 

## BY EMAIL AND FEDERAL EXPRESS

Peter D. Aquino **RCN** Corporation President and CEO Presidents Plaza **Building One** 196 Van Buren Street Suite 300 Herndon, VA. 20170

MEGACABLE, S.A. DE C.V.

#### Dear Mr. Aquino:

I am in receipt of the Letter, dated August 10, 2005, from Thomas C. Janson to Javier Bours Castelo, concerning the Support and Guaranty Agreement, dated January 19, 1995 (the "S&G Agreement"), among Megacable, S.A. de C.V ("Megacable"), RCN Corporation, as successor to C-TEC Corporation ("RCN"), and the private shareholders of Megacable named therein (the "Private Shareholders"), and have been asked to respond by my client, Megacable.

As Mr Janson notes in his letter, Megacable and the Private Shareholders have reached the conclusion based on the advice of Megacable's U.S. counsel, Debevoise & Plimpton LLP, that the S&G Agreement was rejected by RCN in its recent Chapter 11 proceeding. Mr. Janson's letter suggests that this conclusion is incorrect, stating that the S&G Agreement is not an "executory" contract and consequently not susceptible to rejection.

I am informed by U.S. counsel, however, that contrary to your analysis, at the time of the Chapter 11 proceeding, Megacable did have ongoing material obligations under the S&G Agreement. In this regard, I refer you to Section 2.5 (Conflicting Agreements) which in the event RCN gives notice of a proposed Conflicting Agreement requires that Megacable meet with RCN both to "discuss the proposed Conflicting Agreement" and to "review the results of . . . negotiations" concerning modifications to the proposed Conflicting Agreement. Similarly, Section 2.4 (Exclusivity) provides that RCN's right to engage in certain transactions is dependent on Megacable's response to written notice that RCN is required to provide.

# Ríos Ferrer, Guillén-Llarena, Treviño y Rivera, S.C. ABOGADOS

Moreover, whether or not the S&G Agreement was executory, is ultimately of little consequence to the conclusion reached by Megacable and the Private Shareholders (based on the advice of U.S. counsel) that RCN terminated its obligations under the Agreement in connection with its Chapter 11 proceeding. As Mr. Janson suggests, a contract that is not executory may not be rejected by a debtor. But I am informed by U.S. counsel that such a contract also may not be assumed by a debtor and that, consequently, any "claim" (including any "right to an equitable remedy for breach of performance") arising under the contract is discharged at the confirmation of a plan of reorganization. Whatever one's analysis of the character of the S&G Agreement, the confirmation of RCN's plan of reorganization terminated RCN's obligations under the Agreement.

According to our U.S. counsel, the savings language in Section 3.2 of the S&G Agreement has no bearing on this conclusion. A party to an agreement cannot effectively contract away its rights under the Bankruptcy Code, including, most notably, its right to a discharge.

Based on the foregoing and the advice of U.S. counsel, Megacable and the Private Shareholders have concluded that RCN has terminated its obligations under the S&G Agreement—obligations that were central to the web of contractual arrangements surrounding RCN International Holdings, Inc.'s investment in Megacable. Such a turn of events is both highly disturbing to Megacable and the Private Shareholders and has important consequences for this web of contractual arrangements. Under Mexican law, the termination of the S&G Agreement constitutes a breach of the Subscription Agreement and the Shareholders Agreement; moreover, it is my conclusion that Megacable and the Private Shareholders have sufficient legal basis to pursue the termination of these agreements.

If you would like to discuss these matters further, please feel free to contact me.

Very truly yours,

Ricardo Rios Ferrer

cc: Javier Bours Castelo Megacable, S.A. de C.V.

> Thomas C. Janson Milbank, Tweed, Hadley & McCloy LLP

Richard F. Hahn Debevoise & Plimpton LLP

After termination of the Subscription and Shareholders Agreements, RCN will be left only with residual rights contained in the By-Laws of Megacable.

# EXHIBIT D

From: Ricardo Rios Ferrer [mailto:rrios@riosferrer.com.mx]

Sent: Wednesday, June 22, 2005 5:37 PM

To: Kirpalani, Susheel

Cc: "File"

Subject: RE: MegaCable Support And Guaranty Agreement Issue

It seems that in 1997 C-Tec Corp. distributed 100% of the shares it held in RCN Corp to its own shareholders. If so, what is C-Tec Corp.'s role now?

If the S&G Agt. was assigned by C-Tec to RCN Corp, or if the latter assumed that contract, did it ask for Megacable's consent in either case? Not that we know of. If, on the other hand, the contract was somehow transferred to RCN Corp., how did the bankruptcy proceeding affected it as discussed this morning?

If not, the issue would be the original intent of Megacable to execute the Transaction Documents with the continuing support of a real holding company having the means to back RCN International's commitments thereunder.

So far, Megacable has been under the assumption that RCN assumed the S&G Agt. without ever having been guided otherwise.